



NOTICE OF MEETING

Cabinet

TUESDAY, 16TH DECEMBER, 2008 at 19:30 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS: Councillors Reith (Vice-Chair), Adje, Amin, Basu, Bevan, Canver, Haley and B. Harris (2 vacancies)

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AGENDA

1. **APOLOGIES FOR ABSENCE** (if any)
2. **URGENT BUSINESS**

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at item 18 below. New items of exempt business will be dealt with at item 22 below).

3. **DECLARATIONS OF INTEREST**

A member with a personal interest in a matter who attends a meeting of the authority at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest **and** if this interest affects their financial position or the financial position of a person or body as described in paragraph 8 of the Code of Conduct **and/or** if it relates to the determining of any approval, consent, licence, permission or registration in relation to them or any person or body described in paragraph 8 of the Code of Conduct.

4. MINUTES

To confirm and sign the minutes of the meeting of the Cabinet held on 18 November 2008.

5. DEPUTATIONS/PETITIONS/QUESTIONS

To consider any requests received in accordance with Standing Orders.

6. MATTERS, IF ANY, REFERRED BY THE OVERVIEW AND SCRUTINY COMMITTEE

7. THE COUNCIL'S PERFORMANCE - PERIOD 7 - APRIL - OCTOBER 2008

(Joint Report of the Chief Executive and the Chief Financial Officer – To be introduced by the Leader and the Cabinet Member for Resources): To report on an exception basis financial and performance information for the year to October 2008 and to agree the budget virements in accordance with financial regulations.

8. CHILD POVERTY STRATEGY AND ACTION PLAN - CONSULTATION FEEDBACK

(Report of the Director of the Children and the Young People's Service – To be introduced by the Cabinet Member for Children and Young People): To seek approval to the revised strategy and action plan which sets out the Council's approach to combating child poverty.

9. LOCAL DEVELOPMENT FRAMEWORK ANNUAL MONITORING REPORT 2007/2008

(Report of the Director of Urban Environment – To be introduced by the Cabinet Member for Regeneration and Enterprise) To approve the annual monitoring report for submission to the Government Office for London.

10. SAVING UNITARY DEVELOPMENT POLICIES

(Report of the Director of Urban Environment – To be introduced by the Cabinet Member for Regeneration and Enterprise) To set out UDP policies to be saved until the Core Strategy is adopted. Saved policies will be agreed in consultation with the Government Office for London in consultation with the Greater London Authority.

11. NEIGHBOURHOOD PLAN FOR THE NDC AREA

(Report of the Director of Urban Environment – To be introduced by the Cabinet Member for Regeneration and Enterprise) To seek endorsement for the Bridge New Deal for Communities Neighbourhood Plan for 2009-2025 and to highlight a key element of the Bridge NDC Partnership Board's plans for its succession and legacy.

12. USE OF INTRODUCTORY TENANCIES

(Report of the Director of Urban Environment – To be introduced by the Cabinet Member for Regeneration and Enterprise) To provide information on introductory tenancies, including the experience of other landlords and to seek approval to consult on this issue. In addition, to seek approval to proposals for rights to be granted by the Council to introductory tenants in line with Government recommended best practice.

13. BULL LANE PETITION

(Report of the Director of Corporate Resources - To be introduced by the Cabinet Member for Resources): To formally report receipt of a petition received from Park View Rangers F.C. supporting Community Action Sport's proposals for retention of the Bull Lane site.

14. APPOINTMENT OF CABINET MEMBERS TO SERVE ON CABINET COMMITTEES AND HARINGEY STRATEGIC PARTNERSHIP BOARD

(Report of the Chief Executive – To be introduced by the Leader): To propose the appointment of Members to serve on the Haringey Strategic Partnership and its six Theme Boards.

15. MINUTES OF OTHER BODIES

- a. Haringey Strategic Partnership Board – 4 November 2008
- b. Procurement Committee – 25 November 2008

16. HORNSEY DEPOT

(Report of the Director of Corporate Resources - To be introduced by the Cabinet Member for Resources): To consider revised options for progressing the regeneration of this key site

17. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

(Report of the Chief Executive): To inform the Cabinet of delegated decisions and significant actions taken.

18. NEW ITEMS OF URGENT BUSINESS

To consider any items admitted at item 2 above.

19. EXCLUSION OF THE PRESS AND PUBLIC

The following items are likely to be the subject of a motion to exclude the press and public as they contain exempt information relating to the business or financial affairs of any particular person (including the Authority holding that information).

Note from the Head of Local Democracy and Member Services

The following items allow for consideration of exempt information in relation to items 16 and 17 which appear earlier on this agenda.

20. HORNSEY DEPOT

(Report of the Director of Corporate Resources - To be introduced by the Cabinet Member for Resources): To consider revised options for progressing the regeneration of this key site

21. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

(Report of the Chief Executive): To inform the Cabinet of delegated decisions and significant actions taken.

22. NEW ITEMS OF EXEMPT URGENT BUSINESS

To consider any items admitted at 2 above.

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8 December 2008

**MINUTES OF THE CABINET
TUESDAY, 18 NOVEMBER 2008**

Councillors *Meehan (Chair), Reith (Vice-Chair), *Adje, *Amin, *Basu, *Bevan, *Canver, *Haley, *B. Harris and *Santry

*Present

Also Present: Councillors Aitken, Bull, Butcher, Cooke, Davies, Demirci, Dogus, Egan, Engert, Gorrie, Jones, Kober, Mallett, Newton, Oakes, Peacock, Williams and Wilson.

| MINUTE NO. | SUBJECT/DECISION | ACTION BY |
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| CAB83. | <p>APOLOGIES FOR ABSENCE (Agenda Item 1):</p> <p>An apology for absence was submitted by Councillor Reith.</p> | |
| CAB84. | <p>URGENT BUSINESS (Agenda Item 2):</p> <p><u>Statement on Baby P</u></p> <p>Our Chair made the following statement on the Baby P. case -</p> <p>'I want as Leader of the Council to make this formal apology on behalf of Haringey Council at this first meeting of the Cabinet. I will do so again to the meeting of the full Council next week. These are the right places for Haringey to formally acknowledge our deep sorrow for these tragic events.</p> <p>Let me begin by making clear that we are very sorry for the events which led up to the death of Baby P; sorry for the suffering he endured; sorry for the failure of all the child protection agencies involved to protect him, to save his life.</p> <p>Haringey Council's apology is heartfelt and unreserved.</p> <p>It is made to all those who knew and did care for the well being of Baby P; it is made to all those residents of Haringey who feel let down by the actions of the child protection agencies in our area and concerned for the future of every other child at risk; and it is made to the wider public who will have listened with horror at the dreadful damage done during the tragically short life of Baby P.</p> <p>We are truly sorry.</p> <p>We await the outcome of the review; we will not comment in detail on the case until then; we will take whatever action is necessary to improve the protection of vulnerable children in Haringey.</p> | |

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| | <p>Let me conclude by saying this: in the fifteen months since Baby P died Haringey's social workers have continued to do their best, often in very difficult circumstances, to protect vulnerable children in our community. Despite the pressure of the last few months and weeks, they continue to put the interests of those children first. Whilst it is right for the review to identify faults and failures, it is important, in all the millions of words reported on the Baby P case, to recognise that denigrating their service does nothing to improve child protection.</p> <p>Colleagues, there is no failure to apologise in full by this council – we do so unreservedly tonight as we did last week.</p> <p>There is no failure to recognise our accountability – we do so and await the report of the review.</p> <p>There has however, been failure: by all the agencies involved to protect this little child from the pain and suffering which led to his death; and for that we are truly and genuinely sorry.'</p> <p>In response to a question our Chair indicated that there would be an opportunity for Members to debate the Baby P. case at the Council meeting on 24 November 2008.</p> | |
| <p>CAB85.</p> | <p>DECLARATIONS OF INTEREST (Agenda Item 3):</p> <p>Councillors Haley and Meehan in respect of Agenda Item 13 – Update on the North London Waste Plan.</p> | <p>HLDMS</p> |
| <p>CAB86.</p> | <p>MINUTES Agenda Item 4):</p> <p>RESOLVED:</p> <p>That the minutes of the meeting of the Cabinet held on 14 October 2008 be confirmed and signed.</p> | <p>HLDMS</p> |
| <p>CAB87.</p> | <p>MATTERS, IF ANY, REFERRED BY THE OVERVIEW AND SCRUTINY COMMITTEE (Agenda Item 6):</p> <p><u>Scrutiny Review of Children's Centres</u> (Agenda Item 6 (a))</p> <p>We received a presentation from Councillor Newton who had Chaired the Scrutiny Panel which had reviewed children's centres and the outcomes of which he commended for adoption.</p> <p>The Cabinet Member for Children and Young People thanked the Scrutiny Panel for their Review and advised that a response to the review and its recommendations would be produced.</p> <p>RESOLVED:</p> <p>That the report be noted and, in accordance with the requirements of the Constitution, officers be requested to submit a</p> | <p>DCYPS</p> |

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| | <p>Cabinet response to our meeting on 16 December 2008 including a detailed tabulated implementation action plan.</p> <p><u>North London Waste Authority – Principles for Inter Authority Agreement (Agenda Item 6(b))</u></p> <p>RESOLVED:</p> <p>That the decisions taken by the Overview and Scrutiny Committee at their meeting on 20 October 2008 in relation to the proposed North London Waste Authority Procurement Affordability Envelope/Draft Statement of Principles (2) be noted.</p> | |
| <p>CAB88.</p> | <p>THE COUNCIL'S PERFORMANCE - QUARTER 2 (AUGUST - SEPTEMBER) 2008 (Joint Report of the Chief Executive and the Chief Financial Officer – Agenda Item 7):</p> <p>Reference was made to the 191 children who were the subject of a child protection plan in September 2008 and confirmation was sought of the safety of these children. Reference was also made to the rate of core assessments completed in timescale which had stood at 74% in September.</p> <p>We were advised that these matters had already been the subject of discussion at a recent meeting of the Children and Young People's Consultative Committee and the concern about the children subject to care protection plans was understood. Government Inspectors were currently reviewing the Council's child protection procedures and while no guarantees could be given a range of measures had been put in place to ensure the safety of those children following the death of Baby P. With regard to the performance in relation to undertaking core assessments within timescale, the performance of 74% achieved in September remained in the top quartile and the drop in performance reflected service interruptions following office relocations and resulting IT issues.</p> <p>RESOLVED:</p> <p>That the report and the progress against Council priorities be noted an approval be granted to the virements as set out in Appendix 3 to the interleaved report.</p> | <p>CFO</p> |
| <p>CAB89.</p> | <p>ACHIEVING EXCELLENCE UPDATE (Report of the Chief Executive – Agenda Item 8):</p> <p>We noted that the Value for Money programme set out a programme of reviews over a three year period but given that changes were taking place at both an organisational and individual service level, the programme might need to be adapted in order to both support new changes and to ensure efficiencies were identified at the right time. It was proposed that the Chief Financial Officer be given the authority to be able to flex the programme when required and that any amendments</p> | |

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| | <p>to the programme be reported to us during the programme reporting cycle.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That the report be noted. 2. That the Chief Financial Officer be authorised to amend the Value for Money programme as deemed necessary and as outlined above. | CFO |
| <p>CAB90.</p> | <p>FINANCIAL PLANNING 2009/10 – 2011/12 (Joint Report of the Chief Financial Officer and the Director of Corporate Resources – Agenda Item 9):</p> <p>Our Chair agreed to admit the report as urgent business. The report was late because of the need to complete necessary consultations. The report was too urgent to await the next meeting because approval of the recommendations contained in the report was necessary to release the pre-business reviews for consultation and budget scrutiny.</p> <p>RESOLVED:</p> <p>That the national and local updates be noted and the pre-business plan reviews released for consultation and budget scrutiny.</p> | CFO |
| <p>CAB91.</p> | <p>HARINGEY'S PARKFORCE – OPEN SPACE SUPERVISION (Report of the Director of Adult, Culture and Community Services – Agenda Item 10):</p> <p>With the consent of our Chair, Councillor Aitken addressed our meeting and drew particular attention to Section 12 - Consultation. He indicated that whereas the report referred to 39 respondents to the Parkforce consultation he was aware of a petition containing more than 1,000 signatures objecting to the proposals. The objection was not to the Parkforce model which was supported in principle but rather to the proposed dissolution of the Parks Constabulary Service which is was felt should be retained. Reference was also made to that Service's contribution to a number of crime indicators and to the need for discussions with the trade unions concerning the current staff in the Parks Constabulary. In all the circumstances he asked that consideration of the proposals should be deferred to enable officers to address the matters he had raised.</p> <p>We noted the proposals contained in the report had already been the subject of initial consultation during 2007 and that following our consideration of the Parkforce model in April 2008 further consultation had been carried out which indicated that the Parks Service's main consultative network were supportive of the review and had expressed concerns about the limitations of the Parks Constabulary service.</p> | |

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| | <p>Since the inception of the Parks Constabulary in 2002, the enforcement sector had moved on considerably with the development of Police Community Support Officers and Safer Neighbourhood Teams (SNT's). This in itself warranted the need to review provision of a limited Parks Constabulary enforcement presence in Haringey's parks notwithstanding the further evidence supporting the need for a review of existing arrangements and alternative supervision and presence in the Council's open spaces.</p> <p>We also noted that informal consultation with staff had been on-going since late 2007 and Parks Management had met with officers from the Parks Constabulary on several occasions. It was proposed that following our approval of the proposals formal consultation would be initiated to enable full consideration of them and of potential redeployment, redundancy and/or alternative employment options. In line with Council policy, the desired outcome would be to redeploy affected staff.</p> <p>In response to a question about bye-laws in the Parks we noted that direction would be dependent on the outcome of Department of Communities and Local Government consultation to which the Council had contributed.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That, following the outcome of consultation, approval be granted to the proposed Haringey Parkforce 'Model' being adopted and implemented on the lines set out in the interleaved report. 2. That resources be aligned and revenue resources re-directed in line with the decision outlined in 1 above. 3. That approval be granted to the dissolution of the current Parks Constabulary Service. | <p>DACCS</p> <p>DACCS</p> <p>DACCS</p> |
| <p>CAB92.</p> | <p>HARINGEY PARKS ASSET MANAGEMENT PLAN (Report of the Director of Adult, Culture and Community Services – Agenda Item 11):</p> <p>RESOLVED:</p> <p>That approval be granted to the Parks Service Asset Management Plan as set out in the interleaved report.</p> | <p>DACCS</p> |
| <p>CAB93.</p> | <p>PRICING PROPOSALS FOR CLUB/GROUP HIRE OF PARKS AND LEISURE CENTRES SPORTS FACILITIES (Report of the Director of Adult, Culture and Community Services – Agenda Item 12):</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That approval be granted to the new charging policy for groups and clubs that hire parks and leisure centres sports facilities as set out in the interleaved report. | <p>DACCS</p> |

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| | <p>2. That discounts be awarded on the basis of complying with the criteria and process outlined in the report.</p> <p>3. That approval be granted to the prices asset out in Appendix 3 and to their implementation with effect from 1 April 2009.</p> | <p>DACCS</p> <p>DACCS</p> |
| CAB94. | <p>UPDATE ON THE NORTH LONDON WASTE PLAN (Report of the Director of Urban Environment – Agenda Item 13):</p> <p>Councillors Haley and Meehan both declared personal interests in respect of this item by virtue of being members of the North London Waste Authority.</p> <p>In response to a question it was confirmed that the use of electronic transport would be included in the Council’s submission regarding the Identification of potential recycling and waste sites</p> <p>RESOLVED:</p> <p>1. That approval be granted to the changes to the Council’s annual contributions and to the additional funds required for the employment of the Programme Manager with the extended work programme as detailed in the interleaved report.</p> <p>2. That the extension to the preparation timetable for the North London Waste Plan be noted.</p> | <p>DUE</p> <p>DUE</p> |
| CAB95. | <p>RESTRUCTURE OF STRATEGIC AND COMMUNITY HOUSING SERVICES (Report of the Director of Urban Environment – Agenda Item 14):</p> <p>RESOLVED:</p> <p>1. That approval be granted to the proposed restructure of Strategic and Community Housing Services and to formal consultation with all affected staff and trade unions.</p> <p>2. That authority to amend the staffing structure in response to any issues arising be delegated to the Director of Urban Environment in consultation with the Cabinet Member for Housing.</p> | <p>DUE</p> <p>DUE</p> |
| CAB96. | <p>RESPONSE TO SCRUTINY REVIEW OF NEIGHBOURHOOD MANAGEMENT (Report of the Assistant Chief Executive (Policy, Performance, Partnerships and Communication) – Agenda Item 15):</p> <p>With the consent of our Chair, Councillor Davies (who had Chaired the Scrutiny Review) addressed our meeting and asked that details of the reshape of Neighbourhood Management referred to against recommendation 2 in the ‘Proposed Action’ column of Appendix 1 be circulated to Members as soon as possible. With regard to the Proposed Actions against recommendations 5 and 7 he requested that care be taken so as to ensure that Area Assemblies were not overtaken by</p> | |

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| | <p>Council consultation exercises, also if a completion timetable could be provided for Proposed Actions for recommendations 7 and 8 and if Homes for Haringey had yet designated an officer for the purposes of recommendation 9.</p> <p>We noted that the completion timetable would be circulated in December and that details of the re-shape would also be made available. Homes for Haringey had designated an officer to link with Neighbourhood Management on joint initiatives whose name would be notified and the point regarding Area Assemblies not being overtaken by Council consultation exercises would be noted.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That the Scrutiny Review of Neighbourhood Management be noted and welcomed. 2. That approval be granted to the suggested response and proposed action plan as set out in Appendix 1 to the interleaved report. | ACE-PPC |
| CAB97. | <p>DYING FOR A DRINK? HARINGEY'S ALCOHOL HARM REDUCTION STRATEGY 2008-2011 (Report of the Assistant Chief Executive (Policy, Performance, Partnerships and Communication) – Agenda Item 16):</p> <p>RESOLVED:</p> <p>That approval be granted to the strategic priorities contained in the Strategy, the proposed action plan and monitoring framework as set out in the Appendix to the interleaved report.</p> | ACE-PPPC |
| CAB98. | <p>RESPONSE TO SCRUTINY REVIEW OF SCHOOL EXCLUSIONS (Report of the Director of the Children's and Young Peoples Service – Agenda Item 17):</p> <p>With the consent of our Chair, Councillor Egan (who had Chaired the Scrutiny Review) addressed our meeting and thanked officers for their support during the Review and their speedy response to it.</p> <p>He welcomed the proposed actions to the recommendations contained in the Review particularly those in relation to the possibility of strengthening links with out-of-borough schools and encouraging secondary schools in the Borough to make use of the Sports Academy at Tottenham. Also the range of actions to provide more information about exclusions including encouragement to access mediation and to review in January 2009 the introduction of SLEUTH in those schools with no significant reduction in exclusions.</p> <p>The Cabinet Member for Children and Young People responded by thanking the Scrutiny Panel for their Review and indicating that a report back on any outstanding items would be made in February 2009.</p> | |

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| | <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That the Scrutiny Review of School Exclusions be noted and welcomed. 2. That approval be granted to the suggested response and proposed action plan as set out in the interleaved report and the recommendations and responses be progressed by the Children & Young People's Service together with Haringey schools. | DCYPS |
| CAB99. | <p>URGENT ACTIONS TAKEN IN CONSULTATION WITH CABINET MEMBERS (Report of the Chief Executive – Agenda Item 18):</p> <p>RESOLVED:</p> <p>That the report be noted and any necessary action approved.</p> | |
| CAB100. | <p>DELEGATED DECISIONS AND SIGNIFICANT ACTIONS (Report of the Chief Executive – Agenda Item 19):</p> <p>The Appendix to the interleaved report was the subject of a motion to exclude the press and public from the meeting as it contained exempt information relating to the business or financial affairs of any particular person.</p> <p>RESOLVED:</p> <p>That the report be noted and any necessary action approved.</p> | |
| CAB101. | <p>MINUTES OF OTHER BODIES (Agenda Item 20):</p> <p>RESOLVED:</p> <p>That the minutes of the following meetings be noted and any necessary action approved -</p> <ol style="list-style-type: none"> a) Procurement Committee – 30 September 2008 b) Procurement Committee – 16 October 2008 c) Procurement Committee – 28 October 2008 | |

GEORGE MEEHAN
Chair



Agenda item:

[No.]**Cabinet****On 16/12/08**

Report Title. **The Council's Performance –Period 7 April – October 2008**

Report of **The Chief Executive and Chief Financial Officer**

Signed :

Contact Officer : **Richard Hutton – Policy & Performance**
Telephone 020 8489 2549

John Hardy – Corporate Finance
Telephone 020 8489 3726

Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose of the report (That is, the decision required)

- 1.1. To report on an exception basis financial and performance information for the year to October 2008.
- 1.2. To agree the budget virements in accordance with financial regulations.

2. Introduction by Cabinet Member for Resources (Cllr Charles Adje)

- 2.1. I draw members attention to paragraph 20 of the report which provide details of the activities referred to at paragraph 8. I continue to urge Cabinet colleagues to ensure that every effort is made to contain the projected overspends in their portfolio area in terms of revenue. I draw particular attention to 20.13 to 20.17 on Treasury Management update and 20.23 on virements approval.

3. State link(s) with Council Plan Priorities and actions and /or other Strategies:

- 3.1. This report gives an indication of the level and quality of services delivered on the ground. It monitors Haringey's position in relation to a number of indicators that will be used to assess the Council in the Comprehensive Area Assessment (CAA) and the Local Area Agreement (LAA).

4. Recommendations

- 4.1. To note the report and progress against council priorities.
- 4.2. To agree the budget changes (virements) set out in Appendix 2.

5. Reason for recommendation(s)

- 5.1. Proposed budget changes (virements) are set out in Appendix 2 for approval in accordance with financial regulations.

6. Other options considered

- 6.1. N/A

7. Summary (Performance)

- 7.1. Overall good progress has been made on the indicators monitored in the first seven months of 2008/09.
- 7.2. Performance highlights include:
 - Thefts of motor vehicles have decreased since last year by 10%
 - Percentage of 16-18 year olds not in education, employment or training (NEETS) is low in September at 8%
 - Visits to the borough's sports centres, are ahead target with 800,000 visits so far this year
- 7.3. This report also highlights areas for focussed monitoring such as recycling and average relet times and sets out the agreed actions to bring performance in line with targets.

8. Chief Financial Officer Comments

The Chief Financial Officer comments as follows:

- 8.1. The overall revenue budget monitoring, based on the October position, shows that the general fund is forecast to overspend by £0.7m as shown in Appendix 2. This projected overspend is within Children & Young People and Corporate Resources. The reasons for this projected overspend are detailed in the report. There are also some budget pressures outlined in the report that services are seeking to contain within the budget.
- 8.2. The dedicated schools budget (DSB) element of the overall Children & Young People's budget is projected to spend £0.2m below budget. Any DSG underspend will need to be carried forward to next year.

8.3. In relation to the housing revenue account (HRA), the net revenue projection is to spend at budget. This is following estimated savings arising from the letting of the new gas boiler maintenance contracts although these savings are offset by a number of pressures as detailed in the report.

8.4. The aggregate capital projected position in 2008/09 is projected to underspend by £0.5m. The projected underspends are within Corporate Resources and Urban Environment. Reasons for this are detailed in the report.

9. Head of Legal Services Comments

9.1. There are no specific legal implications in this report, but there is likely to be a need for legal advice in future on certain of the specific projects mentioned.

10. Head of Procurement Comments

10.1. Not applicable

11. Equalities & Community Cohesion Comments

11.1. Equalities are a central thread throughout the council's performance.

12. Consultation

12.1. Throughout the year the report will show the results of consultation with residents, service users and staff.

13. Service Financial Comments

13.1. Not Applicable.

14. Use of appendices /Tables and photographs

14.1. Appendix 1. October performance scorecard

14.2. Appendix 2. Financial tables

15. Local Government (Access to Information) Act 1985

15.1. Budget management papers

15.2. Service PI returns including unit cost data

15.3. Council Plan

15.4. Business Plans

16. Background

- 16.1 This is the regular monthly report covering Finance and Performance of the Council for the period April to October 2008, detailing the Council's performance against agreed targets. Financial and Performance information is based on the financial monitoring reports prepared for the budget and performance management review meetings for period 7.
- 16.2 Appendix 1 details performance against 72 monthly reported indicators all linked to the Council's priorities:
- Making Haringey one of London's greenest boroughs
 - Creating a better Haringey: Cleaner, Greener and Safer
 - Encouraging lifetime well-being
 - Promoting independent living
 - Delivering excellent services
- 16.3 Appendix 2 shows the aggregate projected positions for revenue and capital, proposed budget changes (virements) for approval in accordance with financial regulations, and the RAG status of planned savings and planned investments.
- 16.4 The Comprehensive Area Assessment (CAA) will take account of our performance against all 198 National Indicators (NIs), however a significant number of the new national indicators lend themselves to quarterly or annual monitoring rather than monthly. These will be shown quarterly to ensure that Members and senior officers are aware of the full list of indicators which will be used to judge the Council and the Strategic Partnership at the end of the year.

17. Use of Traffic Lights

- 17.1 Progress on indicators continues to be tracked on a monthly and year to date position against the 2008/09 target using a traffic light annotation where:
- Green: Target achieved / performance better than planned
 - Amber: Just below target (typically a 5% tolerance)
 - Red: Target not achieved / below expectation
- 17.2 Trend arrows depict progress since the last financial year, so whilst an indicator may receive a red traffic light for not achieving target, it will show an upward trend arrow if performance has improved on the previous year's outturn. Between them, the lights and arrows indicate current progress and predict the likely annual position.
- 17.3 Where appropriate Appendix 1 shows the latest all England top quartile data (for 2006/07) with an indication of our quartile position in 2006/07. In some cases

comparisons with nearest neighbours are shown as a more appropriate guide to top level performance.

18. Achievements

18.1 Priority 2. Creating a better Haringey: Cleaner, Greener and Safer

18.1.1 Serious knife crime is down with 307 offences in the year to October compared with 369 offences in the same period last year.

18.1.2 Arson incidents are lower than target with 13 incidents in October and 168 in the year to date below the annual target of 478.

18.1.3 Unlike thefts from vehicles (see below paragraph 19.2.1) thefts of motor vehicles have decreased since last year by 10% to 682 in the year to date.

18.1.4 Serious road casualties are below target levels with 35 people seriously injured or killed on the roads of Haringey in the period January to May 2008 against a target of 102 for the calendar year.

18.1.5 Local street cleanliness is now reported 3 times a year using the independent Encams surveys rather than the monthly in house inspections. The first two results of the year give percentage of roads with unacceptable levels of litter as 9% and 10% against a target and 2007/08 outturn of 12%.

18.2 Priority 3. Encouraging lifetime well-being

18.2.1 There is an on-going improvement in the percentage of 16-18 year olds not in education, employment or training (NEETS). In September the figure was 8% against the stretch target of 10.4%. The percentage of unknowns has risen to 32.4%.

18.2.2 Visits to the borough's sports centres, museums and libraries are all ahead of their respective targets with 800,000 visits to sports centres in the year to October, and equivalent to 9,612 and 227 visits per 1,000 population to libraries and the museum respectively. The targets are 767,000, 9,000 and 194.

18.3 Priority 4. Promoting independent living

18.3.1 The number of older people admitted to residential or nursing care remains better than the target of 135 with the annual equivalent of 120 admissions in the year to date.

18.3.2 Direct payments continue to improve with the October position showing 225 per 1,000 head of population against a target of 190.

18.3.3 The percentage of carers' receiving an assessments is 22% against a target of 14%.

18.4 **Priority 5. Delivering excellent services**

18.4.1 Member Enquiries responded to within timescale are meeting the 90% target for the year to October following a slow start to the year.

18.4.2 Complaints have also recovered with Stage twos showing 86% responded to within timescale, against an 85% target. 89% of Stage ones have been completed within timescale.. The 90% target will be met next month if the current monthly performance level of 93% is maintained.

18.4.3 Statements of special educational need issued within 26 weeks were 100% in October (82% target) with 85% of those including exemptions on time against a 70% target. The year to date figures show 83% and 79% respectively.

18.4.4 Invoice payments reached a year to date position of 91.45% paid within terms ahead of 91% target and up from 87% in 2007/08

19. Areas for focus and actions taken to address these

19.1 **Priority 1. Making Haringey one of London's greenest boroughs**

19.1.1 Household waste recycling, performance remains below the 28% target following the new apportionment of waste categories by North London waste Authority (NLWA). New services to estates and improvements to bring-banks are being rolled out and an improvement in performance is expected.

19.2 **Priority 2. Creating a better Haringey: Cleaner, Greener and Safer**

19.2.1 In the year to date thefts from motor vehicles have increased over the same period last year – 1,982 compared to 1,752. A poster campaign designed to encourage Haringey primary school pupils to help tackle this particular crime type is underway. The winning anti car crime poster will be placed on all parking meters in the borough. This poster will be shown in the local press and on-street advertising boards. This is a redesign of the previous DISPLAY AND PAY campaign and has the benefit of encouraging children to raise the topic with their parents, hoping to get to the message through of the risks of leaving valuables on display in vehicles.

19.3 **Priority 5. Delivering excellent services**

19.3.1 Cost of recycling per tonne in the year to date is £185 against a target of £172. Performance for the year to date has been affected by two factors. Firstly, recycling tonnages have fallen, this fall is linked to reduced recycling apportionment from NLWA. Secondly, the method of apportioning household and non-household waste has changed and as a result of this change more waste is counted as household waste than was previously the case.

19.3.2 In October (P7) overall sundry debt increased by £8.2m to £21.26m compared to £13.07m at the end of Period 6, £5.5m of this increase is due to new invoices issued to Haringey PCT. Compared to period 6, aged debt has reduced by £268k to £5.53m, but is short of the monthly profiled target. In Urban Environment, the majority of the shortfall against the target relates to Homes for Haringey Leasehold debt, however it is predicted that the majority of this debt will be collected before the end of 2008/09.

20. Finance

20.1 The overall revenue budget monitoring, based on the October position, shows that the general fund is forecast to overspend by £0.7m as shown in Appendix 2. There are also some budget pressures detailed below that services are seeking to contain within the approved budget limit.

20.2 In Adults, Culture and Community Services (ACC) the commissioning budget for adult social care has a budget pressure of £0.5m. The improved position compared to last month results from further scrutiny and tight monitoring of Learning Disabilities projections. There are upward pressures that relate to commissioning prices and volumes. The Directorate has commissioning strategies in place to mitigate these additional pressures and is seeking to contain costs within the overall budget. The pressure of £0.5m is to be contained by tighter management of ACC supplies and services budgets; resulting in a balanced position for the Directorate. In recreation a six month rescue package of £0.1m for Wolves Lane has been agreed and is to be funded from existing resources.

20.3 The Children and Young People's Service has a budget pressure of £0.8m overall in the general fund which mainly relates to the commissioning budget for children in care. This reflects significant increases in the number of children in care offset by the achievement of more favourable unit costs particularly in respect of lower rates arising from longer term contracts. Work is currently being undertaken by the Directorate to identify efficiencies elsewhere in the Children and Young People's Service to minimise any overspend by the year end.

20.4 The Dedicated Schools Budget (DSB) element of the overall Children & Young People's budget is projected to spend £0.2m below budget. This is largely due to £0.2m of planned DSG expenditure that is to be funded from Sure Start grant. Any DSG underspend will need to be carried forward to next year.

20.5 In Urban Environment the projected parking income shortfall is £0.6m compared to £0.8m last month. This revised projection takes account of improved performance for the last four months. Overall this is offset by other savings in the department.

20.6 A review of the parking service has recently been completed and includes an assessment of the financial and debt management aspects of the service. A

draft report of the findings is imminent. The conclusions may be used to inform the next budget process.

- 20.7 In relation to the HRA, the net revenue projection is to spend at budget and this is £0.2m lower than that reported last month. The savings are mainly due to estimated savings that will accrue from the letting of the new gas boiler maintenance contracts that have been reduced this month largely due to an allowance being made for increased energy costs from October 2008.
- 20.8 Corporate Resources has budget pressures of £0.2m in respect of meeting commercial property rental income and £0.3m regarding Local Land Charges income due to current housing market conditions. The Directorate is considering how best to contain the property budget pressure and is currently projecting an overspend of £0.3m solely relating to Local Land Charges however the overspend is seen as being off-set by the projected underspend in Non Service Revenue outlined in paragraph 2.11 below. There is some indication that property commercial income is improving but the forecast will not be amended until there is a clearer picture on the impact of rent reviews. There is also a new budget pressure in Customer Services relating to the costs of implementing a restructure associated with achieving the savings target for this year. IT is forecast to underspend by year end which is planned to offset this cost, however further work is required to understand any potential impact on service delivery.
- 20.9 PPC is projected to underspend by £0.1m and other directorates are projected to spend at budget.
- 20.10 As reported last month there is a Council wide issue that has emerged arising from the renewal of energy contracts from October 2008 where a significant additional cost is forecast this year. Additional part year energy costs in 2008/09 will be funded from inflation/other contingencies and the full year effect dealt with as part of next years budget process.
- 20.11 Non Service Revenue is projecting to underspend by £0.3m due to one-off monies returned from the courts. Monies were lodged with the courts 12 years ago regarding compulsory purchase of some properties where the owners were unknown and have not come forward. Therefore any claims are now time barred.
- 20.12 The RAG status of savings and investments is also shown in Appendix 2. Planned savings classified as red are in respect of the commissioning budget for looked after children; paragraph 20.3 refers.

Treasury Management

- 20.13 Haringey Council, along with more than 100 other local authorities, have exposure to the Icelandic banks, which are now in receivership. A statement on the position was made to Full Council by the Leader on 13 October in respect of this matter. An immediate internal review of treasury management policy and strategy took place in light of the position with Icelandic banks and the turmoil in the financial sector across many other countries. One of the

agreed actions with this review was restrict the placing of new deposits and to limit this to only UK financial institutions within the AA long term rating range and that have access to the UK government backed funding and liquidity assistance package. The Council will also utilise the UK government debt management office deposit scheme, which offers a lower return for lower risk. In addition an external independent review of treasury management is in progress and the outcome will be reported once completed.

- 20.14 Although this offers a higher level of protection for the Council's deposits, given the uncertainty that continues in the financial markets, one consequence is that the Council will have higher sums with individual institutions. The current counterparty limit within the approved policy for any one institution is £20m except for the Council's current banker, Royal Bank of Scotland (RBS), which is £10m.
- 20.15 The position with the Icelandic banks is that they are all in different stages of the receivership process. The process with the Heritable bank is being managed by Ernst and Young and as this is a UK registered company this is progressing fairly swiftly and an estimate for recovery of loss is expected later this month. The position with Landsbanki and Glitnir is a little more complex as the process for those is being managed by committees set up by the Icelandic authorities and Councils in this country are liaising through the LGA and Deloitte in respect of that. Definitive timescales are not yet available for these banks.
- 20.16 In terms of interest earnings this financial year, the Council has been projecting an increase above the budget target, however, in light of the Icelandic banks position this has been taken down, although clearly this will depend on the recovery of monies due through the various receivership processes. The impact of base interest rate reductions and how that flows through to actual bank rates may have an impact and this will kept under close review.
- 20.17 The Local Government Finance Settlement for 2009/10 explains that the government will make a regulation which will, exceptionally, allow local authorities with funds invested in Icelandic banks to postpone the impact of the impairments required by accounting practice, from 2008/09 to 2010/11, by which time the position regarding 'frozen' funds should have been resolved. This means that there will be no charge to the Council's accounts for possible losses related to the Icelandic investments in the current financial year.

Capital

- 20.18 The aggregate capital projected position in 2008/09 is as shown in Appendix 2 and is projected to underspend by £0.5m. This is in respect of the projects outlined in the following paragraphs.
- 20.19 In Urban Environment the Mortuary project has a budget pressure of £0.5m due to a number of factors including additional construction costs associated with a complex underground structure, extra site security costs, some value engineering savings items having to be re-instated, various costs arising from

architect instructions and increased fees due to increased total project costs and some redesign requirements. The new mortuary is of a sufficient standard to undertake forensic post-mortems on behalf of the metropolitan police. The service is in discussion with the Forensic Branch to ascertain whether they can provide funding support to the project. A proposal is being considered to meet the budget pressure from the GAF III programme bid, a decision on which is expected in December 2008, a contribution from planned revenue underspends in view of the improving financial position for parking as indicated in paragraph 20.5 and any relevant underspends against this year's capital budget.

- 20.20 Additionally in Urban Environment, the Marsh Lane scheme is projected to underspend by £0.2m as it is unlikely that the contingency set aside will be utilised. This will need to be carried forward to next year to maintain the overall project budget.
- 20.21 Also in Urban Environment the THR and Myddleton Road PSICA schemes are projected to slip into next year and an underspend of £0.4m is projected. The schemes are funded from English Heritage grant and match funding from the Council. Funding for years 1 and 2 is confirmed but English Heritage have not yet confirmed the grant allocation for year 3. The service are awaiting English Heritage and match funding confirmation before proceeding with the scheme from 2009/10.
- 20.22 In Corporate Resources the ICT capital programme is currently underspending by £0.4m mainly as a result of a re-evaluation of the likely investment in SAP for employee and managers' self service.
- 20.23 Proposed budget changes (virements) are set out in Appendix 2 for approval in accordance with financial regulations.

Monthly Performance Review - 2008/09

Appendix 1

October 2008

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|-------------------------------------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|------------|----------|----------|----------|----------|--------|--------|--------|--------|--------|-----------|--------------|------------------------------------|
| Make Haringey one of London's greenest boroughs | LAA, NI 192 | Make Haringey one of London's greenest boroughs | | | | | | | | | | | | | | | |
| | | Urban Environment | | | | | | | | | | | | | | | |
| Make Haringey one of London's greenest boroughs | LAA, NI 192 | % of household waste recycled or composted | | | | | | | | | | | | | | | |
| | | <p>The performance information for the second quarter is still provisional and is subject to change. An Action Plan for improving the performance against this indicator is being developed following last month's Exception Report and new services to estates and improvements to bring banks are being rolled out in Oct/Nov 08. An improvement in performance is expected to follow in the next period.</p> | | | | | | | | | | | | | | | |
| | | Green | Red | Red | Red | Red | Red | Red | Red | Red | Red | Red | Red | Red | Red | Red | London top quartile 2006/07 26.05% |
| | | 26.0% | 25.2% | 23.6% | 24.1% | 25.4% | 25% | 25.1% | 26.0% | | | | | | | 25% | 28% |
| Make Haringey one of London's greenest boroughs | LAA, NI 192 | Cost of household waste collection per tonne | | | | | | | | | | | | | | | |
| | | <p>Based on the information currently available performance for October was above target but performance for the year to date remains below target. The figure reported is subject to change as full tipping information is not yet available. Performance for the year to date has been affected by two factors. Firstly, recycling tonnages have fallen, this fall is linked to reduced recycling apportionment from NLWA. Secondly, the method of apportioning household and non-household waste has changed and as a result of this change more waste is counted as household waste than was previously the case. These issues have been more fully explained in a performance exception report relating to the recycling rate that also affects residual waste.</p> | | | | | | | | | | | | | | | |
| | | £87 | £92 | £84 | £87 | £86 | £86 | £97 | £107 | | | | | | | £91 | £104 |
| | | | | | | | | | | | | | | | | | |
| Make Haringey one of London's greenest boroughs | NI 191 | Residual household waste per household (kg)_ annual Equivalent - actual in brackets | | | | | | | | | | | | | | | |
| | | <p>New indicator, if applied to 07/08 waste disposal figures would give a figure of 629kg</p> | | | | | | | | | | | | | | | |
| | | 629 | 804 (67) | 744 (62) | 624 (52.1) | 612 (51) | 660 (55) | 636 (53) | 686 (60) | | | | | | | 685 (400) | 604 |
| | | | Red | Red | Amber | Amber | Red | Amber | Red | | | | | | | Red | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | | |
|--------------------------------------------------------------|--------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------------|--------------|--------------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|-------------------------|---------------------------|
| Create a better Haringey: cleaner, greener and safer | | | | | | | | | | | | | | | | | | |
| Policy, Performance, Partnerships & Communication | | | | | | | | | | | | | | | | | | |
| Create a better Haringey: cleaner, greener and safer | NI 15 LAA | Serious violent crime rate per 1000 population <i>Base line year - no target set</i> Crime where people are killed, seriously injured or psychologically harmed - includes homicides, grievous bodily harm and deaths through dangerous driving. This is a new indicator for which baseline figures will be developed during the financial year. Data not available at this time | | | | | | | | | | | | | | | | |
| | | | | | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| Create a better Haringey: cleaner, greener and safer | NI 16 LAA | Serious acquisitive crime rate per 1000 population 4,833 crimes in the year to October. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | | | | Green | Amber | Green | | | | | | | | | | Amber | |
| | | | | | 36.4 | 38 | 35 | N/A | N/A | N/A | | | | | | | 36 | 37.6 |
| | | YTD Oct 07 4879 | | | | | | | | | | | | | | 4833 | YTD target to Oct. 4611 | |
| Create a better Haringey: cleaner, greener and safer | NI 20 LAA | Assault with injury crime <i>Base line year - no target set</i> This is a new indicator for which baseline figures will be developed during this financial year Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| Create a better Haringey: cleaner, greener and safer | NI 28 LAA | Serious knife crime rate per 1000 population 307 crimes in the year to October - 369 offences in same period last year. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | Green | 1.8YTD target to Oct. 349 |
| | | 2 YTD to Oct 07 369 crimes | | | | | | | | | | | | | | 1.4 307 | | |
| Create a better Haringey: | (NI 33) | Arson incidents (number of deliberate fires) | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | Green | 478 |
| | | 512 | | | | | | | | | | | | | | 168 | | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|-----------------------------|-------|
| Create a better Haringey: cleaner, greener and safer | Domestic burglaries (Total) 1480 incidents in year to October 07. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | 2877 | | | | | | | | | | | | | Amber | -8.3% | |
| | | YTD to Oct 07 1480 | | | | | | | | | | | | | 1,502 | 2638 Oct Target 1357 | |
| Create a better Haringey: cleaner, greener and safer | Robberies (Total) 667 in year to October. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | 1503 | | | | | | | | | | | | | Green | -1% | |
| | | YTD to Oct 07 888 | | | | | | | | | | | | | 667 | 1,488 Oct Target 879 | |
| Create a better Haringey: cleaner, greener and safer | Theft of Motor Vehicle (Total) 682 in year to October. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | 1234 | | | | | | | | | | | | | Green | -2.7% | |
| | | YTD to Oct 07 759 | | | | | | | | | | | | | 682 | 1,201 Oct Target 739 | |
| Create a better Haringey: cleaner, greener and safer | Theft from Motor Vehicle (Total) 1,982 in the year to October This crime type will become the subject of a problem profiling exercise and shall be tackled using the established police 'problem solving process'. Already underway is a programme designed to encourage Haringey school pupils to help tackle this particular crime type. A poster campaign designed to encourage Haringey primary school pupils to help tackle this particular crime type to refresh awareness of the risks of leaving valuables on display in vehicles. There are further tactics lined up for the beginning of the new year. Returns for month of October not available at time of reporting. | | | | | | | | | | | | | | | | |
| | | 3358 | | | | | | | | | | | | | | Red | -6.1% |
| | | YTD to Oct 07 1752 | | | | | | | | | | | | | 1,982 | 3,153 Oct Target 1645 | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|--------------------------|
| Create a better Haringe; cleaner, greener and safer. Haringe; cleaner, greener and safer. | NI 47 Number of casualties - People killed or seriously injured (KSI) Performance reported 3 months in arrears TFL yet to provide October data. Performance to September is on track, 9 incident recorded. All the accidents were classified as serious and none were killed. | Serious Youth Violence (Total) | | | | | | | | | | | | | | | |
| | | 444 in year to October - Monthly breakdown not currently available | | | | | | | | | | | | | | | |
| | | 868 YTD to Oct 07 1752 | | | | | | | | | | | | | | Green 444 | 825 Oct Target 475 |
| Urban Environment | | | | | | | | | | | | | | | | | |
| Create a better Haringe; cleaner, greener and safer. | NI 48 Number of casualties - Children killed or seriously injured (KSI) Performance reported 3 months in arrears. TFL yet to provide October data. Performance to September is on track, 1 incident recorded this month. All the accidents were classified as serious and none were killed. | Local street and environment cleanliness - Litter low score is good - % of unacceptable sites These figures are the provisional tranche 1 and 2 Encams score which show an improved performance. | | | | | | | | | | | | | | | |
| | | 12% | | | | | | | | | | | | | | | |
| | | Green 8 (2007) | Green | Green | Green |
| Create a better Haringe; cleaner, greener. | (LAA, NI 195b) In house monitoring | Local street and environment cleanliness - detritus low score is good - % of unacceptable sites These figures are the provisional tranche 1 and 2 Encams score which show an improved performance. | | | | | | | | | | | | | | | |
| | | 23% | | | | | | | | | | | | | | | |
| | | Green 21% | Green | Green | Green |
| Create a better Haringe; cleaner, greener. | (LAA, NI 195c) In house monitoring | Local street and environment cleanliness - graffiti low score is good - % of unacceptable sites These figures are the provisional tranche 1 and 2 Encams score which show an improved performance. | | | | | | | | | | | | | | | |
| | | 6% | | | | | | | | | | | | | | | |
| | | Amber 6% | Green | Green | Green |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|-------|---------------------|------------|--------|-----|-----|--------|-----|-----|--------|-------|-----|--------|-------|-----|--------|-------|-----|--------|------|-----|--------|------|-----|--------|--|-----|--------|--|-----|--------|--|-----|--------|--|-----|--------|-----|-----|
| Create a better Haringe; cleaner, greener and safer | (LAA, NI 195d) In house monitoring | Local street and environment cleanliness - fly posting low score is good - % of unacceptable sites These figures are the provisional tranche 1 and 2 Encams score which show an improved performance. | Red | Green | Green | 2% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | 3% | 0% | 0% | 0% | 0% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Create a better Haringe; cleaner, greener and safer | NI 196 | Local street and environment cleanliness - fly tipping low score is good - graded 1 - 4 on a combination of decreasing incidents and increasing actions The incidences of dumping have reduced significantly from that reported in period 2 last year. Enforcement activity is within profile for exceeding last years weighted total. Although we are currently reporting 2 (Effective) this performance would project an end of year figure of 1 - very effective. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | 2 | Amber | | | | | Amber | | | | | | | Amber | 2 | 1 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Corporate Resources | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Create a better Haringe; cleaner, greener and safer | NI 195a | Local street and environment cleanliness - (Litter) - Industrial land - property services | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | n/a | Green | Green | 22% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Create a better Haringe; cleaner, greener and safer | NI 195b | Local street and environment cleanliness - (detritus) Industrial land - Property services Low score is good - % unacceptable | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | n/a | Green | Green | 35% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <caption>Performance YTD vs Target Data</caption> <thead> <tr> <th>Month</th> <th>Performance YTD (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>Apr-08</td><td>27%</td><td>17%</td></tr> <tr><td>May-08</td><td>22%</td><td>17%</td></tr> <tr><td>Jun-08</td><td>21.0%</td><td>17%</td></tr> <tr><td>Jul-08</td><td>11.0%</td><td>17%</td></tr> <tr><td>Aug-08</td><td>12.0%</td><td>17%</td></tr> <tr><td>Sep-08</td><td>6.0%</td><td>17%</td></tr> <tr><td>Oct-08</td><td>7.0%</td><td>17%</td></tr> <tr><td>Nov-08</td><td></td><td>17%</td></tr> <tr><td>Dec-08</td><td></td><td>17%</td></tr> <tr><td>Jan-09</td><td></td><td>17%</td></tr> <tr><td>Feb-09</td><td></td><td>17%</td></tr> <tr><td>Mar-09</td><td>17%</td><td>17%</td></tr> </tbody> </table> | | | | | | | | | | | | | | | | | Month | Performance YTD (%) | Target (%) | Apr-08 | 27% | 17% | May-08 | 22% | 17% | Jun-08 | 21.0% | 17% | Jul-08 | 11.0% | 17% | Aug-08 | 12.0% | 17% | Sep-08 | 6.0% | 17% | Oct-08 | 7.0% | 17% | Nov-08 | | 17% | Dec-08 | | 17% | Jan-09 | | 17% | Feb-09 | | 17% | Mar-09 | 17% | 17% |
| Month | Performance YTD (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-08 | 27% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-08 | 22% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-08 | 21.0% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-08 | 11.0% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-08 | 12.0% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-08 | 6.0% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-08 | 7.0% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-08 | | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-08 | | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-09 | | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-09 | | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-09 | 17% | 17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Encourage lifetime well-being | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Encourage lifetime well-being | Children's and Young Peoples Service | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Children subject to a child protection plan | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Encourage lifetime well-being | Data subject to validation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------|-------------------------|------------------|------------------|------------------|------------------|--------|--------|--------|--------|--------|------------------|-------------------------------|
| Encourage lifetime well being | NI 113 LAA Prevalence of Chlamydia in under 25 year olds Cumulative indicator. This figure is cumulative. The LAA target is to screen 17% of the population aged 15 to 24 in 20010/11. Q1 there were 260 and Q2 354 suggesting that 2.1% of that population has been screened. We do not currently have data on prevalence. An action plan is in place to address performance in this area. | 3.3% | | | | | | Red 2.1% | Red 2.0% | | | | | | Red 2.1% | 15% |
| | | Adults Culture & Community | | | | | | | | | | | | | | |
| Encourage lifetime well being | NI 9 CPPI) Use of public libraries Total number of visits per 1,000 population - annual equivalent, actual in brackets | Green 9,138 | Green 10,099 (842) | Green 10,255 (854) | Green 9,053 (754) | Green 9,367 | Amber 8,556 | Green 9,648 | Green 10,272 | | | | | | Green 9,612 | 9,000 |
| | | Visits to museums and galleries Total number of visits per 1000 population. Shown as annual equivalent | | | | | | | | | | | | | | |
| Encourage lifetime well being | xBV 170a CPPI (NI 10) | Green 193 | Amber 184 | Green 194 | Green 322 | Green 201 | Green 212 | Green 218 | Green 259 | | | | | | Green 227 | 194 |
| | | | | | | | | | | | | | | | | |
| Encourage lifetime well being | Local Sport and leisure usage Monthly target | 1,230,569 | | | Green 113,191 | Green 120,904 | Green 125,519 | Green 105,927 | Green 117,845 | | | | | | Green 799,441 | October YTD Target 768,687 |
| | | Active card membership | | | | | | | | | | | | | | |
| Encourage lifetime well being | Local | 9,376 | | | Green 10,381 | Green 10,821 | Amber 10,505 | Green 11,412 | Green 11,961 | | | | | | Green 11,961 | 11,549 |
| | | | | | | | | | | | | | | | | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|---------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|---------|----------|----------|----------|----------|----------|--------|--------|--------|--------|--------|-----------|----------------------------|---------------------------------|
| Promote independent living | | | | | | | | | | | | | | | | | |
| Children and Young People's Service | | | | | | | | | | | | | | | | | |
| Promote Independent living | NI 148 | Care leavers in employment, education or training | | | | | | | | | | | | | | | |
| | | Performance data subject to validation | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | London top quartile 72% | |
| | | | | | | | | | | | | | | | | 75% | |
| Promote Independent living | NI 111 | First time entrants to the Youth Justice System aged 10-17 (COUNCIL TOP 35) | | | | | | | | | | | | | | | |
| | | Targets not yet agreed by YJB | | | | | | | | | | | | | | | |
| | | 373 | | | | | | | | | | | | | | Target to be set in Dec 08 | |
| Adults Culture & Community | | | | | | | | | | | | | | | | | |
| Promote Independent living | LAA CPPI | Number of older people permanently admitted into residential and nursing care (2007-2010 stretch target) <i>Low figure is good. YTD is Cumulative - Actual number in brackets</i> | | | | | | | | | | | | | | | |
| | | Green | Green | Green | Amber | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | 135 |
| | | 137 | 84 (7) | 108 (9) | 156 (13) | 108 (36) | 130 (54) | 135 (69) | 120 (70) | | | | | | | | 120 (70) |
| Promote Independent living | LAA CPPI | Number of adults permanently admitted into residential and nursing care (2007-2010 stretch target) <i>Low figure is good. YTD is Cumulative - Actual number in brackets</i> | | | | | | | | | | | | | | | |
| | | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | 12 |
| | | 18 | 0 | 0 | 0 | 3 (1) | 7 (2) | 8 (4) | 12 (7) | | | | | | | | 28 |
| Promote Independent living | NI 130 | Self Directed Support (Direct Payments) per 1,000 population (age standardised) | | | | | | | | | | | | | | | |
| | | Exceeding monthly target of 190 and end of year target of 213 | | | | | | | | | | | | | | | |
| | | Monthly target | 165 | 170 | 175 | 180 | 185 | 190 | | | | | | | | | London top quartile 122 2005/06 |
| | | 152 | 163 | 186 | 194 | 200 | 211 | 218 | 225 | | | | | | | | 213 |
| Promote Independent living | NI 131 | Delayed transfer of care from hospitals <i>Low figure is good.</i> We have now included non-acute data from Unify system and calculated the PI under the new definition. However our partners in Health are in the process of quality assuring the data, once this is complete the out turn and target may be subject to revision. | | | | | | | | | | | | | | | |
| | | 38.55 | | | Red | Amber | Red | Green | Green | Green | Green | Green | Green | Green | Green | Green | 30, to be reviewed |
| | | | | | 37.6 | 35.5 | 36.5 | 20.67 | 19.65 | | | | | | | | N/A |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | | |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|----------------------------------------|-----|
| Promote independent living | NI 132 Timeliness of social assessments (all adults) | | Green | 93% | London top quartile 73.2% 2005/06 | |
| | | | 86.7% | 82.8% | 90% | 92% | 92% | 92% | 94% | 97% | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| Promote independent living | NI 133 Timeliness of social care packages 65+. | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | 93% | London top quartile 91.66% 2005/06 | |
| | | 93% | 95% | 96% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | 93% | |
| | | | | | | | | | | | | | | | | | | |
| Promote independent living | NI 135 LAA CPPI Carers receiving needs assessment or review and a specific carer's service, or advice and information. | n/a | Green | 22% | London top quartile 18.9% 2005/06 | |
| | | | 26% | 28% | 21% | 23% | 22% | 22% | 23% | 22% | 22% | 22% | 22% | 22% | 22% | 22% | 14.2% | |
| | | | | | | | | | | | | | | | | | | |
| Deliver excellent services | | | | | | | | | | | | | | | | | | |
| People and OD | | | | | | | | | | | | | | | | | | |
| Deliver excellent services | BV 12 | The no. of working days/shifts lost due to sickness absence per FTE employee - Year to date annual equivalent. Only counting days lost since April - scaled to show annual equivalent. The monthly figures are often lower than the YTD as inevitability they exclude late reporting included in the year to date figures. | | | | | | | | | | | | | | | London prov top quartile 8.29% 2007/08 | |
| | 2007/08 | | | | | | | | | | | | | | | | | |
| | 3rd Best Quartile | Red | Green | Green | 7.78 | 8.8 |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|----------------------------|----------|----------------------------------------------------------------------------------------------------------------|--------|--------|---------|---------|---------|---------|---------|---------|--------|--------|--------|--------|-----------|--------------|--------------------------|
| Deliver excellent services | NI 60 | Core assessments for children's social care that were carried out within 35 working days of their commencement | | | | | | | | | | | | | | | 2006/07 SN Top 79% |
| | | Performance data subject to validation | | | | | | | | | | | | | | | |
| Deliver excellent services | Local | Adoptions/special guardianship orders (cumulative - actual numbers shown) | | | | | | | | | | | | | | | 86% |
| | | Performance data subject to validation | | | | | | | | | | | | | | | |
| Deliver excellent services | NI 103 a | Special Educational Needs – statements issued within 26 weeks - excluding exemptions | | | | | | | | | | | | | | | |
| | | | | 75% | 90% | 86% | 100% | 92% | 100% | | | | | | | 83% | 82% |
| | | | | Red | Green | Green | Green | Green | Green | | | | | | | Green | |
| Deliver excellent services | NI 103 b | Special Educational Needs – statements issued within 26 weeks - including exemptions | | | | | | | | | | | | | | | |
| | | | | 67% | 82% | 79% | 95% | 92% | 85% | | | | | | | 79% | 70% |
| | | | | Amber | Green | Green | Green | Green | Green | | | | | | | Green | |
| Deliver excellent services | | Unit cost Independent Schools SEN Placements - Residential | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | ↑ | |
| | | | | | | | | | | | | | | | | Amber | |
| | | £67,766 | | | £71,401 | £71,366 | £71,366 | £71,366 | £72,718 | £72,454 | | | | | | £72,454 | £69,325 |
| Deliver excellent services | | Unit cost Independent Schools SEN Placements - Day | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | ↑ | |
| | | | | | | | | | | | | | | | | Amber | |
| | | £38,236 | | | £38,486 | £38,942 | £38,942 | £38,942 | £38,981 | £39,642 | | | | | | £39,642 | £38,454 |
| Deliver excellent services | | Cost of service per looked after child | | | | | | | | | | | | | | | |
| | | Shown as annual equivalent | | | | | | | | | | | | | | | |
| | | Performance data subject to validation | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | £777 |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 |
|----------------------------|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|
| Corporate Resources | | | | | | | | | | | | | | | | |
| Deliver excellent services | NI 180 | Changes in Housing Benefit/Council Tax Benefit entitlements within the year Data is now being extracted from DWP HOBOD site but this reports over one month behind. | | | | | | | | | | | | | | |
| | | new | | | Amber | Green | Red | Amber | N/A | | | | | | | Amber |
| | | | | | 3,085 | 3,372 | 2,564 | 3,168 | | | | | | | 12,189 | |
| Deliver excellent services | NI 181 | Time taken to process Housing Benefit/Council Tax Benefit new claims and change events Performance in August was not as expected due to a temporary build up of work. This build up has been cleared and September performance has improved. Year to date performance is good and we remain confident that the end of year target will be achieved. | | | | | | | | | | | | | | |
| | | new | Green | Amber | Green | Green | Red | Amber | Green | Green | Green | Green | | | | Green |
| | | | 17 | 19 | 17 | 16 | 19.88 | 18.6 | 16.3 | | | | | | 16.47 | |
| Deliver excellent services | BV 8 | %age of invoices for commercial goods and services that were paid by the authority within 30 days paid on time | | | | | | | | | | | | | | |
| | | new | Amber | Amber | Green | Green |
| | | | 89.35% | 91.88% | 91.18% | 92.17% | 91.72% | 91.79% | 93.39% | | | | | | 91.45% | 91.00% |
| | | | | | | | | | | | | | | | | |
| Deliver excellent services | BV78a | Speed of processing: a) Average time for processing new benefit claims (calendar days) Monthly until NI180/181 ready than delete backlogs built up during periods of IT system downtime or slowness have now been cleared, which has been reflected by improved performance. | | | | | | | | | | | | | | |
| | | Worst Quartile | Red | Red | Red | Amber | Amber | Red | Amber | Green | Amber | Amber | Amber | Amber | Amber | Amber |
| | | | 36 | 34.18 | 35.22 | 33 | 34 | 36 | 29 | 32 | 32 | 32 | 32 | 32 | 33 | 32 |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|----------------------------|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|--------|
| Deliver excellent services | BV78b | TEMP MEASURE a) Average time taken to processing benefit changes in circumstances (calendar days) <i>Monthly until N1/80/181 ready than delete</i> performance for this indicator continues to be well above target | | | | | | | | | | | | | | | |
| | | Green | Green | Green | Green | Green | Amber | Amber | Green | Green | 13.00 |
| | | 13 | 9.65 | 9.80 | 12.0 | 9.4 | 14.0 | 13.3 | 10.9 | | | | | | | 10.9 | 13.00 |
| | | | | | | | | | | | | | | | | | |
| Deliver excellent services | xBV 9 | % of council taxes due for the financial year which were received in year by the authority Council Tax collection remains on course to achieve target at this point in time but the impact of the current economic climate will need to be closely monitored, particularly after the Christmas period. | | | | | | | | | | | | | | | |
| | | Green | Amber | Amber | Amber | Amber | Green | Amber | Amber | 93.2% |
| | | 93.9% | 93.01% | 93.44% | 93.8% | 93.4% | 93.9% | 93.4% | 93.2% | 93.4% | 93.2% | 93.2% | 93.2% | 93.2% | 93.2% | 93.2% | 93.92% |
| Deliver excellent services | BV 10 | % of non-domestic rates due for the financial year which were received in year by the authority. We remain on course to achieve the collection target at the end of the year. | | | | | | | | | | | | | | | |
| | | Green | Red | Amber | Amber | Amber | Green | Amber | Amber | 98.4% |
| | | 99% | 94.1% | 98.4% | 98.4% | 98.3% | 99.5% | 98.2% | 98.4% | 98.4% | 98.4% | 98.4% | 98.4% | 98.4% | 98.4% | 98.4% | 99% |
| Deliver excellent services | Local | Customer Service Centres - Waiting times - personal callers seen in 15 mins | | | | | | | | | | | | | | | |
| | | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | Green | 81% |
| | | 71% | 75% | 78% | 83% | 83% | 83% | 82% | 79% | 82% | 82% | 83% | 82% | 82% | 81% | 81% | 70% |
| | | | | | | | | | | | | | | | | | |
| Deliver excellent services | Local | Contact Centre - Telephone answering in 30 seconds - of all calls presented | | | | | | | | | | | | | | | |
| | | Red | Green | Green | Green | Amber | Green | Amber | Green | Amber | Green | Amber | Green | Green | Green | Green | 78% |
| | | 57% | 82% | 87% | 84% | 68% | 77% | 67% | 82% | 67% | 67% | 68% | 67% | 67% | 78% | 78% | 70% |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 |
|----------------------------|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Deliver excellent services | Local | Contact Centre - Telephone answering Calls answered as percentage of all calls presented | | | | | | | | | | | | | | |
| | | Red 87% | Green 95% | Green 96% | Green 96% | Green 90% | Green 94% | Green 91% | Green 96% | Green 96% | Green 91% | Green 96% | Green 96% | Green 94% | Green 94% | Green 94% |
| | | | | | | | | | | | | | | | | |
| Deliver excellent services | | Council-Wide Debt recovery - Overall Sundry debt. <i>Reduction of Over 211 day debt</i> Overall sundry debt increased by £8.2m to £21.26m at the end of Period 6, £5.5m of this increase is due to new invoices issued to Haringey PCT. Compared to period 6, aged debt has reduced by £268k to £5.53m, however this is £707k higher than the start of the year and £1.28m short of the monthly profiled target. Major shortfalls against target are, Adults £366k, Urban Environment, £762k and Children and Young People £399k. Debt Management reviews have taken place with Adults and Children's Services and actions to address the shortfalls have been agreed. In Urban Environment, the majority of the shortfall relates to Homes for Haringey Leasehold debt, however it is predicted that the majority of this debt will be collected before the end of 2008/09, a review of their monthly collection targets has been put in place for period 8. | | | | | | | | | | | | | | |
| | | Profiled Target Green £4.16m | £4.67m Green | £4.59m Green | £4.51m Green | £4.43m Green | £4.35m Amber | £4.26m Red | £4.18m Red | £4.10m Red | £4.02m Red | £3.94m Red | £3.86m Red | £5.54m Red | £4.26m Red | £5.54m Red |
| | Urban Environment | | | | | | | | | | | | | | | |
| Deliver excellent services | Local | Cost of recycling per tonne | | | | | | | | | | | | | | |
| | | Based on the information currently available performance for October was above target but performance for the year to date remains below target. The figure reported is subject to change as full tipping information is not yet available. Performance for the year to date has been affected by two factors. Firstly, recycling tonnages have fallen, this fall is linked to reduced recycling apportionment from NLWA. Secondly, the method of apportioning household and non-household waste has changed and as a result of this change more waste is counted as household waste than was previously the case. These issues have been more fully explained in a performance exception report relating to the recycling rate that also affects residual waste. | | | | | | | | | | | | | | |
| | | Profiled Target £146 | £169 Red | £149 Amber | £159 Green | £167 Green | £176 Red | £178 Red | £171 Red | £163 Red | £198 Red | £165 Red | £190 Red | £177 Red | £185 Red | £172 Red |
| Deliver excellent services | NI 157a | Processing of planning applications as measured against targets for 'major' application types | | | | | | | | | | | | | | |
| | | Amber 79% | Green 100% | None | Amber 75% | Green 100% | Green 100% | Green 100% | Green 100% | Green 100% | Green 100% | Green 100% | Green 100% | Green 100% | Green 94% | Green 94% |
| | | England Top quartile 2006/07 80.65% | | | | | | | | | | | | | | |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | | |
|----------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|----------------------------------------|-------|-------|
| Deliver excellent services | NI 157b Processing of planning applications as measured against targets for 'minor' application types | Red | Green | Red | Green | Red | Amber | Amber | Amber | | | | | | ← | England Top quartile 2006/07 83% | | |
| | | 78% | 83% | 78% | 85% | 77% | 83% | 81% | 81% | 81% | | | | | | Amber | 85% | |
| Deliver excellent services | NI 157c Processing of planning applications as measured against targets for 'other' application types | Amber | Green | | | | | | ← | England Top quartile 2006/07 92% | | |
| | | 88% | 91% | 95% | 90% | 91% | 90% | 92% | 92% | 93% | | | | | | Green | 90% | |
| | | | | | | | | | | | | | | | | | | |
| Deliver excellent services | Local xBV66a Rent collection - including arrears | Green | Red | Red | Green | Amber | Amber | Amber | Amber | | | | | | ← | London prov top quartile 2007/08 97.6% | | |
| | | 98.2% | 94.6% | 94.6% | 97.8% | 96.9% | 96.9% | 96.9% | 97.4% | 97.4% | | | | | | Green | 97.6% | |
| | | | | | | | | | | | | | | | | | | |
| Deliver excellent services | Local IC 01 Rent collection -% of rent due excluding arrears | Performance dropped over July and August in line with trends in previous years. In anticipation of this postcards were sent to 3,000 tenants at the beginning of July reminding them to pay their rent. The impact has been that the fall was half that of last year and recovery has been more marked over September. | | | | | | | | | | | | | | | Green | 100% |
| | | | | | Red | Red | Red | Red | Red | Red | | | | | | | | Green |
| | | | | | 98.7% | 97.5% | 97.3% | 97.3% | 98.1% | 98.1% | | | | | | | Green | 100% |

| Key Priority | Ref. | 2007/08 | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | YTD 08/09 | Target 08/09 | |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------------|--------|
| Deliver excellent services | Local (XBV 212) Average relet time Days Performance has improved significantly since Sept (41 days) and Aug (44 days). Senior managers from HfH and the council continue to meet weekly to monitor performance across void repairs and lettings department and improve turnaround time. | Red | Red | Red | Red | Red | Red | Red | Red | | | | | | Green | | |
| | | 50.3 days | 60.9 | 63.91 | 55.72 | 40.84 | 44.23 | | | 36.15 | | | | | | Red | 49.03 |
| Deliver excellent services | LAA, NI 156 Number of households living in Temporary Accommodation | Target | 5336 | 5271 | 5207 | 5173 | 5030 | 4940 | 4783 | | | | | | | | |
| | | 5389 | 5275 | 5224 | 5182 | 5094 | 5005 | 4952 | 4815 | Amber | | | | | | Amber | 4952 |
| Adults Culture & Community | | | | | | | | | | | | | | | | | |
| Deliver excellent services | Local Cost per visit to a leisure centre Period 4 monthly target £3.76. Period 5, £0.95 Period 6, £0.56, P7, £1.74, P8, £0.92, P9, £2.04, P10, £1.04, P11, £0.90, P12, £6.17. YTD, £1.77. Late received income has led to better than expected performance for October. | | | | | | | | | | | | | | Green | | |
| | | Monthly target | | | | £3.76 | £0.95 | £0.56 | £1.74 | £0.92 | £2.04 | £1.04 | £0.90 | £6.17 | | | |
| | | £2.03 | | | £2.27 | £3.30 | £1.07 | £1.45 | £0.57 | | | | | | | Green | £1.39 |
| Deliver excellent services | Local Cost per visit to a library | | | | | | | | | | | | | | Red | | |
| | | £2.53 | | | £2.59 | £2.56 | £2.58 | £2.60 | £2.61 | | | | | | Green | £2.61 | £2.78 |
| Deliver excellent services | Local Unit cost of Homecare | | | | | | | | | | | | | | Green | | |
| | | £17.52 | | | £16.23 | £16.23 | £16.23 | £16.23 | £14.76 | | | | | | Green | £16.23 | £17.51 |

Table 1: **Revenue 2008/09** - The aggregate revenue projected position in 2008/09 is shown in the following table.

| | Approved Budget | Projected variation |
|----------------------------------------------------|----------------------------|--------------------------------|
| | £m | £m |
| Children and Young People | 68.2 | 0.8 |
| Adults, Culture & Community | 74.4 | 0.0 |
| Corporate Resources | 7.7 | 0.3 |
| Urban Environment | 48.1 | 0.0 |
| Policy, Performance, Partnerships & Communications | 8.9 | (0.1) |
| People, Organisation & Development | (0.1) | 0.0 |
| Chief Executive | 0.8 | 0.0 |
| Non-service revenue | 30.9 | (0.3) |
| | | |
| Total - General Fund | 238.9 | 0.7 |
| | | |
| Children and Young People (DSG) - Non-Schools | 18.6 | (0.2) |
| Children and Young People (DSG) - ISB | 142.0 | 0.0 |
| | | |
| Total - Dedicated Schools Grant | 160.6 | (0.2) |
| | | |
| Total - Housing Revenue Account | (0.5) | 0.0 |

Table 2: **Capital 2008/09** - The aggregate capital projected position in 2008/09 is as shown in the following table.

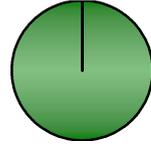
| Capital | Approved Budget | Spend to date | Projected variation |
|-----------------------------------------------------------------------|-----------------|---------------|---------------------|
| | £m | £m | £m |
| Children & Young People | | | |
| BSF Schools Capital Programme | 24.2 | 6.0 | 0.0 |
| New Pupil Places - Expansion | 8.5 | 5.4 | 0.0 |
| Children's Centres | 3.4 | 1.2 | 0.0 |
| Devolved Capital | 2.2 | 0.0 | 0.0 |
| Other schemes/projects under £1m | 4.1 | 1.3 | 0.0 |
| Total - Children & Young People | 42.4 | 13.9 | 0.0 |
| | | | |
| Markfield Recreation Ground | 1.4 | 0.4 | 0.0 |
| Disabled Facilities Grant (DFG) | 1.2 | 0.4 | 0.0 |
| Other schemes/projects under £1m | 3.7 | 0.3 | 0.0 |
| Total - Adults, Culture & Community | 6.3 | 1.1 | 0.0 |
| | | | |
| Corporate Resources | | | |
| Information Technology | 2.4 | 0.6 | (0.4) |
| Accommodation Strategy Phase 2 | 1.5 | 0.2 | 0.0 |
| Corporate Management of Property | 1.2 | 0.4 | 0.0 |
| Other schemes/projects under £1m | 1.4 | 0.7 | 0.0 |
| Total - Corporate Resources | 6.5 | 1.9 | (0.4) |
| | | | |
| Urban Environment – General Fund | | | |
| Marsh Lane - Growth Area Fund | 6.1 | 5.6 | (0.2) |
| New Deal Communities | 2.2 | 1.3 | 0.0 |
| Borough Roads and Footways | 1.7 | 0.3 | 0.0 |
| Hornsey Public Mortuary | 1.6 | 1.0 | 0.5 |
| Town Centres | 1.0 | 0.7 | 0.0 |
| Bridge Works | 1.1 | 0.9 | 0.0 |
| Street Lighting | 1.0 | 0.9 | 0.0 |
| Other schemes/projects under £1m | 9.8 | 1.0 | (0.4) |
| Total - Urban Environment – General Fund | 24.5 | 12.0 | (0.1) |
| | | | |
| Urban Environment - HRA | | | |
| Decent Homes | 27.5 | 7.9 | 0.0 |
| Planned Preventative Maintenance | 4.7 | 0.1 | 0.0 |
| Capitalised Repairs | 4.4 | 2.5 | 0.0 |
| Mechanical and Electrical Works | 4.7 | 1.1 | 0.0 |
| Housing Aids and Adaptations | 2.1 | 0.2 | 0.0 |
| Boiler Replacement | 1.7 | 1.0 | 0.0 |
| Estate Remodelling and Communal Works | 1.6 | 0.0 | 0.0 |
| Housing Extensive Void Works | 1.4 | 0.8 | 0.0 |
| Professional Fees | 1.2 | 0.7 | 0.0 |
| Other schemes/projects under £1m | 3.8 | 1.1 | 0.0 |
| Total - Urban Environment - HRA | 53.1 | 15.4 | 0.0 |
| | | | |
| Policy, Performance, Partnerships & Communications | | | |
| Other schemes/projects under £1m | 0.3 | 0.0 | 0.0 |
| Total - Policy, Performance, Partnerships & Communications | 0.3 | 0.0 | 0.0 |
| | | | |
| Total- Haringey Capital Programme | 133.1 | 44.3 | (0.5) |

Table 3: Proposed virements are set out in the following table.

| Revenue Virements | | | | | | |
|--------------------------|----------------|------------|------------------------------------|---------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Period | Service | Key | Amount current year (£'000) | Full year Amount (£'000) | Reason for budget changes | Description |
| 7 | ACCS | Rev | 125 | 125 | Corrective budget realignment | Transfer of Head of Commissioning and Complaints officer posts to Commissioning & Strategy from the Director's budget. |
| 7 | ACCS | Rev* | 374 | 867 | New funding allocations | Transforming Social Care Reform grant for 2008/09 and 2009/10. |
| 7 | CR/UE | Rev | 63 | 108 | Corrective budget realignment | Agreed budget transfer from Housing Services to Customer Services for dealing with customer enquiries regarding housing registrations and homelessness prevention. |
| 7 | CYP/ACCS/CR | Rev* | 291 | 291 | Corrective budget realignment | Procurement efficiency savings for transport and related budget adjustment. |
| 7 | CR | Rev | 195 | 195 | Corrective budget realignment | Benefits and Local Taxation - increased court costs income. |
| Capital Virements | | | | | | |
| Period | Service | Key | Amount current year (£'000) | Full year Amount (£'000) | Reason for budget changes | Description |
| 7 | UE | Cap | 206 | | New funding allocations | North London Sub Regional funding for empty homes. |
| 7 | UE | Cap* | 261 | | New funding allocations | North London Sub Regional funding for private sector decent homes. |
| 7 | UE | Cap* | 300 | | Corrective budget realignment | Additional parking capital investment (amend signs, extend two existing CPZ's and introduce five new pay and display machines) to be funded from the parking reserve. |
| 7 | UE | Cap* | (975) | | Corrective budget realignment | Revised TFL funding allocation for bridge works. |
| 7 | UE | Cap | 22 | | Corrective budget realignment | Works at the former Hornsey Waterworks funded by Section 278 income. |
| 7 | UE | Cap | 36 | | Corrective budget realignment | Housing and Planning Delivery grant allocation for 2008/09 for capital. |

1. Financial regulations require proposed budget changes to be approved by Cabinet. These are shown in the above table. These changes fall into one of two categories:
 - budget virements, where it is proposed that budget provision is to be transferred between one service budget and another. Explanations are provided where this is the case;
 - Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.
2. Under the Constitution, certain virements are key decisions. Key decisions are:
 - for revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
 - for capital, any virement which results in the change of a programme area of more than £250,000.
3. Key decisions are highlighted by an asterisk in the table.
4. The above table sets out the proposed changes. Each entry in the table refers to a detailed entry in the appendices, which show the budgets that are proposed to change. There are two figures shown in each line of the table and the detailed sheets. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years.
5. Proposed virements are set out in the above table.

Table 4: **RAG status** of planned savings and planned investments

| Council Wide Savings and Investments | 2008/09 Target £'000 | Oct-08 | |
|---------------------------------------------|-----------------------------|---------------|-------------------------------------------------------------------------------------|
| Planned Savings - Red | | 284 |  |
| Planned Savings - Amber | | 1,613 | |
| Planned Savings - Green | <i>11,646</i> | 9,749 | |
| Planned Investments - Red | | |  |
| Planned Investments - Amber | | | |
| Planned Investments - Green | <i>6,037</i> | 6,037 | |

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Haringey Council

Agenda item:

[No.]

Cabinet

16th December 2008

Report Title: Child Poverty Strategy & Action Plan - Consultation Feedback

Forward Plan reference number (if applicable):

Report of: Director of The Children and Young People's Service

Wards(s) affected: All

Report for: Key Decision

1. Purpose

- 1.1 To seek Members' approval for the amendments made to the strategy and action plan as a result of the consultation.
- 1.2 For Members to agree the revised the strategy and action plan which sets out Haringey's approach to combating child poverty.

2. Introduction by Cabinet Member

Too many of Haringey's children and young people are living in poverty. The importance of this issue has been recognised by the Council and its partners adopting the national indicator on reducing the proportion of children living in poverty (NI 116) as one of the 35 priorities for our Strategic Partnership's local area agreement. This revised strategy and action plan sets out our proposals for tackling this issue and I recommend them to the Cabinet

3. Recommendations

Members are asked to:

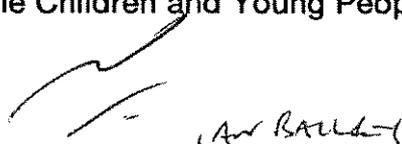
- 3.1 Note the feedback from the consultation.
- 3.2 Approve the revised strategy and action plan.

Report Authorised by: Sharon Shoesmith

99

Director

The Children and Young People's Service



Contact Officer: Zakir Chaudhry, Corporate Policy & Strategy Manager, x2518

4. Chief Financial Officer Comments

4.1 The expectation is that costs associated with developing the strategy will be contained within existing resources.

4.2 In practice the strategy, which aims to move towards closer joint planning and working across the council and with partner agencies in tackling child poverty, should increase value for money and direct resources in a more efficient and effective manner.

5. Head of Legal Services Comments

5.1 This report has been considered by the Head of Legal Services and there are no specific legal implications. The strategy will help to facilitate the Council's duties towards children in need under the Children Act 1989 and related statutory instruments and guidance. The Council also has the power to implement a broad range of measures by virtue of the well-being powers bestowed by section of s.2 of the Local Government Act 2000.

6. Local Government (Access to Information) Act 1985

Ending Child Poverty: Everybody's Business (March 2008)

Working for Children (March 2007)

The Children's Plan (December 2007)

Capital Gains The London Child Poverty Commission Final Report (February 2008)

Interim Report The London Child Poverty Commission (September 2007)

7. Background

7.1 On 16th September 2008 Cabinet received a report detailing the Council's approach to tackling child poverty. Members were asked to approve the draft strategy and action plan for consultation and it was agreed that the outcome of the consultation would be reported to Cabinet in December 2008, and

Cabinet's approval sought for any proposed amendments to the draft strategy and action plan. This report provides a summary of the feedback.

8. Consultation

- 8.1 The consultation, with Haringey Strategic Partnership (HSP) partners, started on 25th September 2008 and concluded on 5th November 2008. Partners were asked to provide general comments on the draft strategy and action plan.
- 8.2 An executive summary of the strategy, which included a link to the full strategy and action plan on the Haringey website, was circulated to all Haringey Strategic Partnership theme boards, as well as the Youth Parliament. The strategy was tabled for discussion at the HSP and Children and Young People's Strategic Partnership Board.
- 8.3 Comments were received from the Well-Being theme board, Children and Young People's Partnership Board and the HSP. In addition the Members' Child Poverty Working Group also gave comments.
- 8.4 The key issues from the consultation were that:
- HSP partners should take responsibility for achieving the strategy's objectives within their own organisations.
 - The report was written before the economic turndown and should now reflect the current situation.
 - More references to health should be included and mention made of initiatives around employment & health services.
 - Reference ought to be made to children acting as carers, children affected by parents with substance misuse problems and children in care.
 - Reference ought to be made to the homelessness strategy.
- 8.5 These points have been reflected in the revised strategy and action plan.

9. Strategic Implications

- 9.1 The Child Poverty strategy has been designed to deliver two of the Sustainable Community Strategy's (SCS) objectives:
- Economic vitality and prosperity shared by all
 - Healthier people with a better quality of life
- 9.2 Delivery of the strategy will be key in meeting the new LAA target on tackling child poverty, as well as current LAA targets around worklessness and improving educational attainment.

9.3 The strategy is a step in moving towards closer joint planning and working across the council and with partner agencies in tackling child poverty.

10. Financial Implications

10.1 The strategy's objectives will be delivered within existing budgets. It is hoped however, that by encouraging a more co-ordinated and focused approach to child poverty, the strategy will increase the effectiveness of the council's activity in this area and improve value for money.

11. Legal Implications

11.1 This strategy has no legal implications for the Council.

12. Equalities Implications

12.1 An Equality Impact Assessment has been undertaken and found that the implementation of the strategy will enable the local authority and its partners to concentrate their efforts in providing services to the most excluded and deprived children and families in the borough.

13. Use of Appendices / Tables / Photographs

- a. Child Poverty Strategy
- b. Child Poverty Action Plan

CHILD POVERTY STRATEGY

2008-2011

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Foreword

Children and young people are Haringey's future.

Above all we want them *to be happy, healthy and safe with a bright future*. We have to plan for that future - to make it the best we possibly can.

Every year we see young people excel against the odds given their personal circumstances but these are exceptions. Too many children across the country and particularly in London grow up in poverty. We have an affluent society but with extremes of wealth and poverty. Haringey is no exception; it is a borough with high levels of deprivation which impact on children's life chances. For example, it is well established that children from disadvantaged groups are more likely to have poor health.

Families both in and out of work can experience poverty, depending on their circumstances. We know that poverty rates are highest for workless families, whether lone parents or couples. Whilst the number of children living in temporary housing has reduced and employment has risen, levels of worklessness remain high impacting on health, well-being and life chances.

We have seen enormous improvements in services for children and young people in Haringey. Progress in achieving five good GCSEs has been sustained at twice the national rate for over seven years. Sixteen children's centres are now providing good services for young children that enable many parents to return to work. This, together with other central and local government initiatives has led to a 4% reduction in the number of children living in poverty in Haringey; a much faster pace than most other parts of London.

This document draws together cross cutting work which will accelerate the pace at which we can lift children out of poverty in Haringey. Our ambition, reflected in our new LAA target on Child Poverty, is to achieve a further reduction of 4.5% by 2011.

This strategy is being developed during a downturn in the economy. We acknowledge this will be a difficult time for everyone, particularly the most disadvantaged, but we are working to ensure that the appropriate support is given to all.

Realising this ambition will draw upon the work of many departments across the council and all of the council's partners represented on the Haringey Strategic Partnership.

We want everyone in Haringey to get behind reducing poverty. We all have a role to play in delivering a better future for children and young people in the borough.

Together, we can do it.

Cllr Reith
Cabinet Member for
Children and Young People

Executive Summary

There are a number of reasons for developing this strategy. Haringey, like London as a whole, has stubbornly high rates of child poverty with 36% of children in the borough growing up in families struggling to meet the basic necessities of life. At the same time, a number of recent reports and policy statements have stressed the important role that local services, especially local government services, can make to helping families out of poverty. Finally, Haringey's Councillors themselves want to see a renewed drive to reduce child poverty.

The fundamental aim of the strategy is to ensure that all council services and local partners are working in a joined up way to do everything possible to reduce child poverty in the borough and ensure that today's children don't become the parents of poor children tomorrow. It builds on a number of existing strategies, including the Regeneration Strategy and the Children and Young People's Plan.

The strategy identifies five **objectives** that the council and its partners need to meet in order to achieve a substantial reduction in child poverty. These are adapted from already existing service priorities, although they also reflect objectives identified and recommendations made in the London Child Poverty Commission report.

- Objective 1: Addressing worklessness and increasing parental employment in sustainable jobs
- Objective 2: Improving take up of benefits and tax credits
- Objective 3: Reducing educational attainment gaps for children in poverty
- Objective 4: Ensuring all Haringey children have decent and secure homes
- Objective 5: Partners within the Haringey Strategic Partnership taking responsibility as corporate bodies for their employees in helping to reduce child poverty

This document is supported by an action plan laying out how each of these objectives will be delivered.

Introduction

1 Despite being one of the richest cities in the world, 40% of children in London grow up in poverty. Haringey, the 5th most deprived borough in the capital¹, is certainly no exception to this broad London pattern. Too many of our children are living in inadequate housing, with parents unable to afford the basic necessities of life.

2 There is, however, nothing inevitable about this. The government has already succeeded in bringing down child poverty. Over the last decade some 600,000 children have been lifted out of poverty since 1997. Many examples of local agencies and local initiatives – including many Haringey initiatives – have helped families out of poverty. In fact, between 2004-2007, the number of children living in poverty in the borough fell by 4%.

Why we need a strategy

3 A number of factors have prompted us to write this strategy.

- Child poverty has fallen over the last decade but the government is likely to miss its national target of reducing child poverty by half by 2010 – with nearly 2.7 million children projected to still be living in poverty. The current economic downturn will make the target even more difficult to achieve. Against this background, the Government is strongly encouraging local services to take an ever more active role in reducing poverty.
- The London Commission on Child Poverty stressed the important contribution that local services could make to reducing poverty.
- Haringey's councillors want to see a renewed drive by the council to improve the circumstances and opportunities of the borough's poorest children.

4 The fundamental aim of the strategy is to ensure that:

all council services and local partners are working in a joined up way to do everything possible to reduce child poverty in the borough and ensure that today's children don't become the parents of poor children tomorrow.

5 The strategy builds on a number of existing council and HSP strategies, including the Income Maximisation Strategy, the Regeneration Strategy, the Well-being Strategic Framework and the Children and Young People's strategic plan, *Changing Lives*.

6 This strategy recognises that in attempting to address this issue there are certain actions that can only be initiated by central government such as increases in child tax credit which are clearly beyond the remit of local

¹ Average Scores measure: Indices of Deprivation 2007

government. The actions identified in this paper are within the scope and responsibility of the local authority and its key partners.

Defining Child Poverty

The official Government measure of child poverty is defined as children living in a family with an income less than 60% of the national median (average) after taking into account household size and composition. Children are defined as individuals under the age of 16, plus 16/17 years old in full time education.

As an illustration, using this measure a couple with one child under 14 would be living in poverty if they had an income below £11,569 per year (at 2005/06 prices) and a lone parent with one child aged under 14 would be living in poverty with an annual income below £7,540.

Poverty & Health

Children in poverty have worse health outcomes across a range of indicators. For example:

- they are more likely to be born prematurely, have low birth weight, and die in their first year of life.
- despite a good record overall, children from poorer backgrounds remain most vulnerable to accidents. They are 13 times more likely to die from unintentional injury, and 37 times more likely to die as a result of exposure to smoke, fire or flames.
- children living in deprived areas are significantly more likely to be obese.

These childhood experiences can continue into adulthood and affect adult outcomes. For example, children with low birthweight tend to have a lower IQ, impairing performance in school and job opportunities as an adult. Children from low income households are also more likely to have reported problems with alcohol or are likely to smoke.

The Council, through schools, extended schools and children's centres, is working with the PCT and other agencies to tackle these health inequalities and to deliver on the 'Be Healthy' outcome of the 'Every Child Matters' agenda.

The National Context

7 In the mid to late 1990s the United Kingdom suffered higher child poverty than nearly all other industrialised nations. In 1999 the Government pledged to eradicate child poverty in the UK within a generation - by 2020 - with interim commitments to cut it by a quarter by 2004 and by half by 2010. Although child poverty was reduced by 16% in 2004/5, the target to reduce it by a quarter was missed.

8 In the pre-budget report on 24th November 2008 the Government announced that a Child Poverty Bill will be introduced in 2009. The government will launch a consultation asking stakeholders how legislation can best reflect its long term ambition to eradicate child poverty.

9 The government will work to identify more clearly the indicators that impact most directly on child poverty. It will work with stakeholders to refine the set of national indicators from which local authorities can select child poverty priorities in future. Building on the progress made to date, the consultation will include the role that local authorities have in eradicating it.

10 It is recognised nationally that the rates of poverty impact differently on different groups. The government's paper 'Ending child poverty: everybody's business' published in March 2008, has listed examples of groups with a high risk of poverty. This list is by no means exhaustive:

- workless families
- workless lone parents
- families with one or more disabled parents
- some Black and Minority Ethnic groups
- families with many children

11 At the same time, it is worth underscoring that child poverty is much more widespread than is perhaps generally realised – poverty is not limited to workless and/or single parent families. Indeed almost six in ten (57%) of poor households have someone in work; in London 30% of children who live with both parents are poor.

London Context

12 London has higher levels of child poverty than the rest of the country.

- During a three-year period, 2003 – 2006, over 650,000 children in London lived under the poverty line. This is 41% of London's children compared with 29% nationally.
- There are 105 wards across London where the percentage of children living in families who are in receipt of key benefits is at least twice the national average; 10 of these wards are in Haringey.

- 55% of children in London who are living with a disabled parent are in poverty compared to 39% nationally.
- 60% of children in lone parent families in London are in poverty compared to 50% in the UK, and 30% of children in couple families, compared to 23% nationally.
- 68% of children in social housing in London live in poverty compared to 58% nationally.

13 In order to address London's particularly high rates of child poverty an independent body, The London Child Poverty Commission, was set up by the Mayor of London and London Councils in February 2006. The Commission's report was published in February 2008. See Appendix A for further details.

Haringey Context

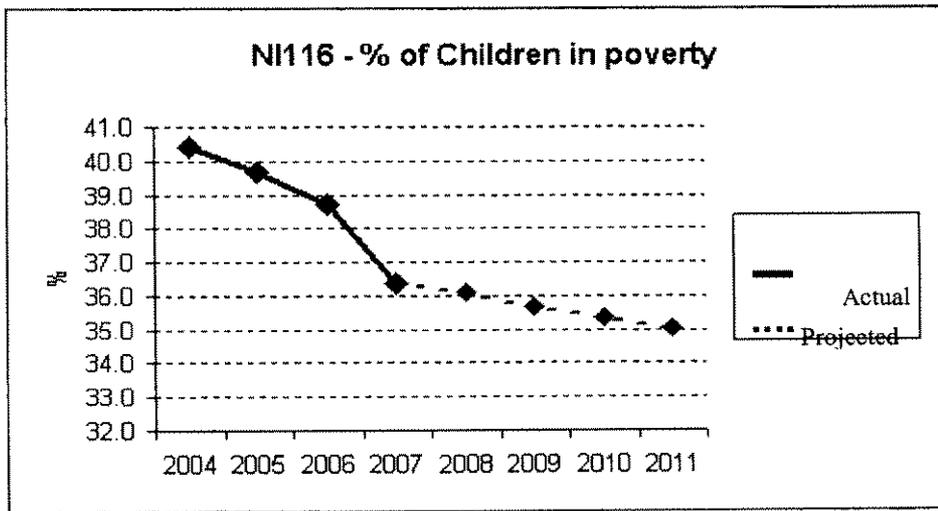
14 At present it is not possible to measure child poverty at the borough level – at least not using the government's preferred measure (children living in families with incomes below 60% of the median). Until data is available local authorities are expected to use uptake of out of work benefits as a proxy for poverty – including Job Seekers' Allowance, Incapacity Benefit, Income Support and Pension Credit.

15 According to DWP figures, between 2004-2007 the percentage of children living in families who are in receipt of out of work benefits has declined by 4% to 36.4%. This downward trend is projected to continue for the next four years with an estimated 35% of children living in poverty by 2011. However these figures are likely to be revised by the DWP in light of the current economic crisis.

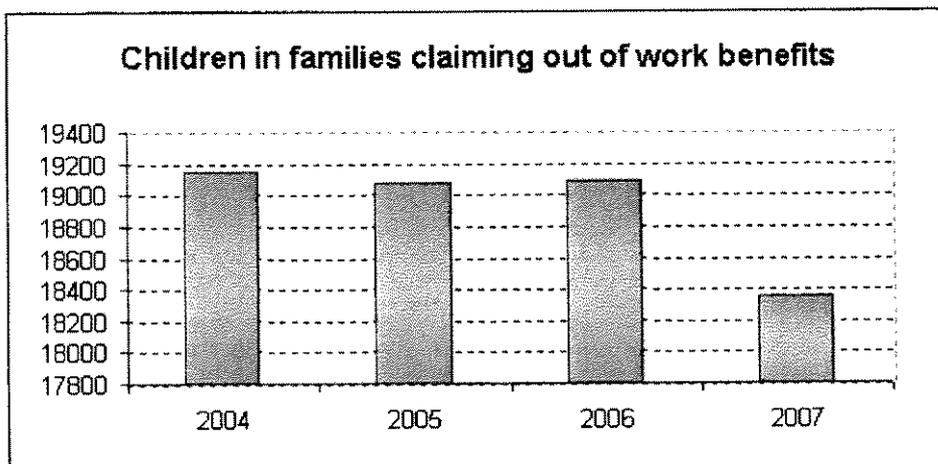
16 Some facts, figures and trends

| | Number of Children | Children in families claiming out of work benefits | % of Children in poverty |
|------------|--------------------|----------------------------------------------------|--------------------------|
| April 2004 | 47400 | 19145 | 40.4 |
| April 2005 | 48085 | 19080 | 39.7 |
| April 2006 | 49320 | 19090 | 38.7 |
| April 2007 | 50475 | 18350 | 36.4 |
| April 2008 | 50115 | 18105 | 36.1 |
| April 2009 | 49990 | 17845 | 35.7 |
| April 2010 | 49745 | 17595 | 35.4 |
| April 2011 | 49545 | 17350 | 35.0 |

Source: DWP



Source: DWP



For more information on child poverty in Haringey please see Appendix B.

Tackling Child Poverty in Haringey

17 Tackling child poverty is a priority for Haringey Council and the Haringey Strategic Partnership. This is reflected in Haringey's Children and Young People's Plan and the Sustainable Community Strategy (SCS) which take full account of the ethnic, cultural and religious needs of the people of Haringey.

18 The Council's commitment to tackling child poverty is also reflected in Local Area Agreement targets around worklessness and improving educational attainment, and for our new LAA (2008-11), a new target committing us explicitly to reducing child poverty.

Our Child Poverty Objectives

19 We have identified five objectives that the council needs to meet in order to achieve a substantial reduction in child poverty, each elaborated in the next section. These are adapted from already existing service priorities, although they also reflect objectives identified and recommendations made in the London Child Poverty Commission report.

- Objective 1: Addressing worklessness and increasing parental employment in sustainable jobs
- Objective 2: Improving take up of benefits and tax credits
- Objective 3: Reducing educational attainment gaps for children in poverty
- Objective 4: Ensuring all Haringey children have decent and secure homes.
- Objective 5: Partners within the Haringey Strategic Partnership taking responsibility as corporate bodies for their employees in helping to reduce child poverty

20 We acknowledge that in the current economic climate this will be a difficult time for everyone, particularly disadvantaged groups. This strategy has been developed with the aim of ensuring that appropriate support is given to all, especially those most at risk. Please see Appendix C for further details.

21 In light of the above we are reviewing local data collection in order to target those groups at risk.

OBJECTIVE 1: ADDRESSING WORKLESSNESS AND INCREASING PARENTAL EMPLOYMENT IN SUSTAINABLE JOBS

22 Worklessness is a major cause of poverty. The largest out-of-work group in London are those with dependant children. However, it is increasingly being recognised that in-work poverty is a major problem too.

There is a need to improve people's skills which will enable them to secure better paid jobs as well as helping them to sustain jobs and progress at work.

23 Current initiatives include:

Delivering and promoting the Haringey Guarantee which supports residents farthest away from the labour market into sustained employment. To date, the Guarantee has helped over 190 residents into work and has supported over 100 lone parents through training, volunteering, work placements or jobs. The programme offers a guarantee:

- to local residents to deliver quality driven employment and skills programmes
 - to employers by providing local workers who meet or are trained to meet their recruitment and skills needs and who have a positive attitude to work
 - from employers to guarantee interviews for beneficiaries of projects who can be demonstrated to be 'Guarantee Ready' and meet the person specification for the role
-
- Developing "*Families into Work*" in Northumberland Park with the aim of tackling worklessness in the community and amongst lone parent and couple families through an intensive programme of support around a range of needs.
 - Delivering the North London Pledge across Haringey, Enfield and Waltham Forest to support existing employment and training support across the Upper Lee Valley
 - Working in partnership with mainstream welfare to work providers such as Reed, Working Links and Work Directions to encourage workless couple families and single parents back into work, particularly single parents with children under 12.
 - Working in partnership with Neighbourhood Management and Job Centre Plus, The Children and Young People's Service has established a range of targeted projects and initiatives to support parents into employment, including promoting clear referral routes to employment and training support providers and establishing Jobs Clubs, CV workshops, and Job Fairs in Children's Centres.

Future Priorities

24 *Delivering and Promoting the Haringey Guarantee*

- To strengthen existing partnerships and establish new partnerships to support disadvantaged groups, including lone parents, those with a disability and long-term benefit claimants, develop partnerships to

deliver more family-friendly employment opportunities, and work to extend the programme's reach, including exploring the potential for joint-commissioning with Job Centre Plus and developing the North London Pledge.

- To develop a stronger and more integrated in-work support offer, incorporating elements such as tax credits and Train to Gain, to help break the cycle of welfare to work and back to welfare.
- To increase the number of outreach facilities from which the Haringey Guarantee operates and consider the case for contingency projects in anticipation of increased unemployment caused by the current economic climate.
- To support local business to provide more employment opportunities by launching the "Employer Zone", the main employer engagement arm of the Haringey Guarantee.
- To continue to lobby Government to increase funding to support people into employment and seek further opportunities to assist jobseekers in the transition into work.

25 *Launching and delivering "Families Into Work" in Northumberland Park*

- To robustly monitor and evaluate the pilot to measure the impact of combined interventions and the success of the project overall, with a view to exploring the viability of expanding it into other areas of deprivation in the borough.
- To co-ordinate the multi-agency approach to address the multiple factors contributing to clients' social exclusion.
- To establish referral routes between agencies and encourage appropriate information sharing.

26 *Other*

- To work with the Teaching Primary Care Trust and other agencies to deliver the employment outcomes from the Improving Access to Psychological Therapies programme and support the recruitment of NHS health trainers.
- To align Haringey's homelessness services with the Haringey Guarantee and other local training, education and employment provision.
- To increase young offenders' engagement in suitable education, employment and training.

- To ensure all teenage parents known to Supporting Teenage Parents have education or employment plans and access to accredited training programmes.
- To ensure adult education provision especially ESOL provision is targeted to vulnerable groups.
- To use the childcare sufficiency audit, which was completed in April 2008, to encourage the development of childcare places within the areas of most need and to identify gaps in provision, e.g. to provide affordable childcare for families on low incomes, for children with disabilities and to provide more affordable under 3 years full time provision.

OBJECTIVE 2: IMPROVING TAKE UP OF BENEFITS AND TAX CREDITS

27 Many poor families are not aware of all the benefits and tax credits to which they might be entitled. This is particularly important in light of the current economic climate with unemployment likely to rise and families facing financial hardship. Under these circumstances families are being provided with the opportunity to seek financial/debt management advice. London has some of the lowest uptake of certain types of benefits in the UK. Benefit and tax credit take-up campaigns have proven to be effective in increasing household income for significant numbers of low income families.

28 Current initiatives include:

- Working closely with Job Centre Plus to promote the take-up of Working Tax and Child Tax Credits.
- Providing income maximisation information through: Customer Services, Benefits and Taxation Services, the Financial Assessment Team, Homes for Haringey, Housing Services, The Children and Young People's Service, Physical Disabilities Service and Supporting People.
- Working in partnership with the Citizen's Advice Bureau in running 'Reaping the Benefits', a year long project aimed at driving up benefit and tax credit take-up, and delivering debt counselling in eight different venues in Northumberland Park, Bruce Grove and Noel Park.

Future Priorities

- To increase the take-up of Disability related benefits.
- To increase financial capability amongst the most disadvantaged communities e.g. large families, some BME groups, families with disabled children, including support in accessing benefits such as

work and family tax credits, subsidised childcare places, educational maintenance allowance and community based credit unions.

- To increase take up of Housing Benefit for low paid workers.
- To increase take up of Council Tax Benefit for low paid workers.
- To build on current work to effectively drive up take-up of Working Tax and Child Tax Credits.
- To provide local people who struggle with paying Council Tax with the opportunity to seek debt management and welfare benefit advice.
- To ensure that staff in Children's Centres and family support workers are equipped to provide information on an increased range of financial benefits that are available to low income families.
- To visit primary schools and offer parents benefits and tax credit advice, including advice on travel discounts for children.
- To further build upon the partnership work with the Citizens Advice Bureau.

OBJECTIVE 3: REDUCING EDUCATIONAL ATTAINMENT GAPS FOR CHILDREN IN POVERTY

29 Education provides one of the principle routes for escaping intergenerational poverty. It provides a child with the skills and confidence to navigate through life, offers greater chances for sustainable employment opportunities and helps give children a more equal start in life.

30 Children should be given the opportunity to develop their full potential and make a success of their lives for themselves and their families. They should have the best possible start in life and not be disadvantaged by family circumstance.

31 Current initiatives include:

- Children's Centres which aim to give children the best start in life and to support parents offer a range of integrated services including care, education, health and family support.
- Extended schools schemes, including breakfast clubs.
- The Vulnerable Children: a single multi-agency conversation and the single route of referral which both aim to identify the most vulnerable learners at the earliest stage of their education.

- Children in Care Education Team which is continuing to raise educational achievement for children in care.
- National Healthy Schools Programme which aims to raise achievement as well as reduce health inequalities and promote social inclusion.
- Intervention programmes at all key stages focused on improving educational achievement.
- DAAT has commissioned a Senior Practitioner who acts as an advisor to other social workers working with children families with substance misuse problems; this includes looked after children who may be at risk to substance misuse and those children who are leaving care.
- Work with COSMIC which supports families where parents are misusing drugs and the young family members need help.
- The Young Carer's Project which delivers support and advice to children and young people who look after a close relative and whose life is restricted in some way because of their caring responsibilities. The project offers: advice to young carers; support in school; short respite breaks; the opportunity to young people to develop independent living skills by providing classes on personal development, cooking and self defence; guidance on what to do in a personal or family emergency.

Future Priorities

- To further reduce the number of young people not in education, employment or training (NEET).
- To extend at Foundation Stage the Targeted Pupil Initiative to better identify the most vulnerable learners at the earliest stage of their education and involve their families in wider family learning initiatives.
- To ensure that by 2009 99% of young people leave school with at least one qualification.
- To empower parents to maximise their pivotal role of supporting their children to make a positive contribution and support them to combat deprivation through educational opportunity.
- To explore the case for minimising low attainment at the same time as focusing on prioritising high achievement.
- To work with similar London boroughs as a consortium to share best practice in relation to reducing child poverty and to ensure that inter-borough processes regarding mobile families are robust and minimise

the disruption to children's education when home circumstances are changing.

- To review the take-up of free school meals by Haringey families and qualifying criteria, to identify any potential areas where take-up may be lower than entitlement and take active steps to improve publicity and to support families in making claims.

OBJECTIVE 4: ENSURING ALL HARINGEY CHILDREN HAVE DECENT AND SECURE HOMES

32 Access to adequate housing is an important element of a strategy to address child poverty. Housing issues including poor property condition, overcrowding, living in temporary accommodation and housing related debt can all act as contributing factors to high levels of child poverty.

33 Current initiatives include:

- Delivery of a NRF funded "Tackling Fuel Poverty" project which is adopting innovative ways to alleviate fuel poverty.
- Availability of floating support services to families who need to move into temporary accommodation to help them settle into a neighbourhood and access the services they need.
- Education Welfare Officer working with Housing officers to minimise the impact of pupil mobility on children's education.
- Joint working with partner agencies through Hearthstone to support survivors of domestic violence to minimise the disruption to their lives.
- Availability of advice and support for households who are experiencing benefit or debt problems, which may threaten their home.
- Allocation of social housing lets through Home Connections, the choice based lettings scheme.

Future Priorities

- To strengthen links between Supporting People & Supporting Teenage Parents to ensure appropriate accommodation is available and accessible.
- To reduce the number households living in temporary accommodation by 50% by 2010.
- To address overcrowding across tenure.

- To deliver on the decent homes programme.
- To expand Hearthstone to increase the range of services available to survivors of domestic violence.
- To deliver initiatives to tackle fuel poverty.
- To ensure young offenders have suitable housing and housing related support services.
- To identify and address support needs of children who are homeless or at risk of becoming homeless.

OBJECTIVE 5: PARTNERS WITHIN THE HARINGEY STRATEGIC PARTNERSHIP TAKING RESPONSIBILITY AS CORPORATE BODIES FOR THEIR EMPLOYEES IN HELPING TO REDUCE CHILD POVERTY

34 Organisations in Haringey have a role to play as employers to help reduce child poverty.

35 Current Haringey Council initiatives include:

- Flexible working practices
- Childcare vouchers
- Free finance seminars (covering general awareness and specific topics)
- Staff access to information about tax credits and other benefits
- In-house short courses covering a range of business and personal development
- Assistance to help in studying for a relevant, recognised professional qualification
- Staff Discount scheme (covering shopping, travel and leisure discounts)
- Interest free travel loans

Future priorities

- To ensure that as an employer, our policies and practices will support Haringey's parents to find and progress in work and support them in their work/life balance.

Implementation, monitoring and evaluation

36 An action plan has been developed to deliver this strategy and it complements and links with the action plans of the various HSP theme boards. The action plan is a rolling three year document which will be monitored quarterly and reviewed and updated annually, in a similar way to all LAA action plans. Progress reports will be presented to Cabinet and to several theme boards.

37 The Children and Young People's Service will be responsible for managing the strategy, and for monitoring and evaluating the action plan, with support from the Corporate Policy team.

38 The strategy will be monitored internally by the Regeneration Stream Board and will report to the Children and Young People's Strategic Partnership theme board of the HSP.

Development of the strategy and consultation

39 The Council has led on the development of this strategy with input from partner agencies. The strategy and action plan were sent out for consultation to external partners through the HSP and its partnership boards. The consultation period was from September 2008 to November 2008.

40 Comments were received from the Well-Being theme board, Children and Young People's Strategic Partnership Board and the HSP and incorporated into the strategy.

41 The strategy was adopted by the HSP on 4th November 2008.

Appendix A

The London Child Poverty Commission [LCPC]

The LCPC identified the factors driving child poverty in London above the national average. These include:

- London's population has a high share of groups who face high poverty risks at national level, including most ethnic minority groups, lone parents and families in social housing.
- While there has been major increases in lone parent employment outside the capital this has been less marked in London.
- Higher cost of living means the gain from moving from benefits to employment is worth less in real terms for some families.
- There is a relative shortage of part-time child care provision.
- Many part-time service sector jobs pay lower wages than in the rest of the UK.
- Fewer part time opportunities reduce employment chances for disabled parents

London Child Poverty Commission - Recommendations

The Commission made 26 recommendations across four broad themes:

- Employment and Skills
- Incomes and Incentives
- Child Development and Education
- Housing

Recommendations of particular relevance to local services include:

- Jobcentre Plus to work with employers to raise understanding of mental health issues and promote best practice in supporting people with mental health difficulties in work.
- The Low Pay Commission to consider the case for a London minimum wage.
- Transport for London to introduce concessions for lower income workers.
- Government, GLA and councils to find additional funding for extended schools in London.
- London Councils to improving post-16 options for young people.
- Policies to ensure minimum disruption of school career for children living in temporary accommodation.
- Improved support for children moving from primary to secondary school.
- Social landlords and their partners to provide closer integration of housing and employment services.

Appendix B

Child Poverty in Haringey

- As of April 2005 the three Haringey wards with the highest levels of children living in families in receipt of key benefits are :

| | |
|------------------------|-------|
| 1. Northumberland Park | 54.6% |
| 2. White Hart Lane | 52.7% |
| 3. Tottenham Green | 52.4% |

- As of March 2007, 8,598 children live in temporary accommodation.

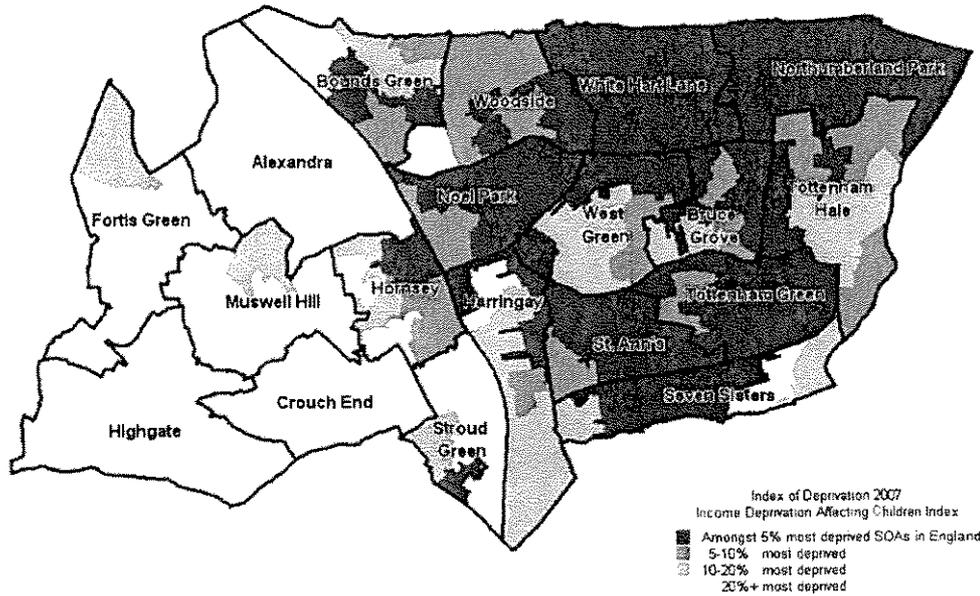
- There are a total of 10,775 pupils eligible for Free School Meals (FSM) out of a total of 33,865 pupils aged 5-16 years in Haringey schools. For pupils living in Haringey there are 9,956 eligible for FSM out of a total of 29,806 pupils aged 5-16 years.

- The 2007 Haringey's Housing Needs Assessment indicates that 8.9% of households are overcrowded. Over crowding was more predominant in wards of Bruce Grove, Seven Sisters and White Hart Lane. Overcrowding brings particular problems for children and young people and adversely impacts upon their education.

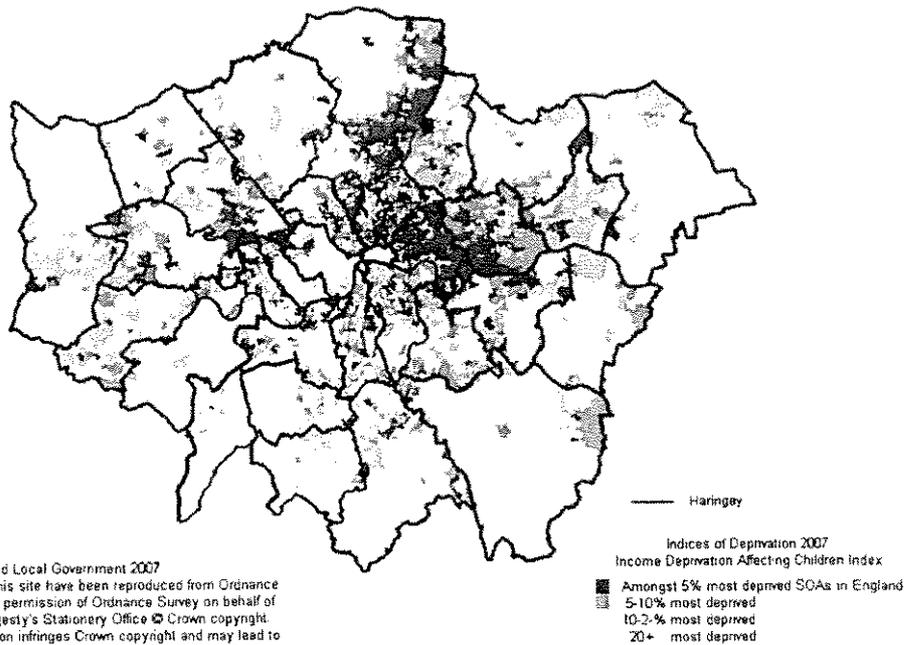
- The Index of Multiple Deprivation 2007 (IMD 2007) ranks every area of England according to its degree of deprivation. It shows that is a measure of multiple deprivation at small area level; it draws together a number of socio-economic criteria such as education and income so that comparisons can be made across the country. The Index of Multiple Deprivation 2007 indicates that 16 of Haringey's 144 Super Output Areas (SOA) are amongst the 5% most deprived in England, while a further 25 SOA are amongst the 5-10% most deprived.

- The IMD also provides information on Income Deprivation Affecting Children (IDACI). This is the proportion of the under-16s in a family in receipt of means-tested benefits. The IDACI 2007 shows that 57 SOA are in the 0.1% to 5% of the most deprived in England. A further 23 are amongst the 5-10% most deprived.

**Indices of Deprivation 2007
Income Deprivation Affecting Children Index
Haringey SOAs**



**Indices of Deprivation 2007
Income Deprivation Affecting Children Index
London SOAs**



Source: Communities and Local Government 2007
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London Borough of Haringey 100019199 2008

Appendix C: Examples of current initiatives to help tackle the economic crisis

Further details are provided about some of the initiatives mentioned in this strategy and accompanying action plan which aim to mitigate the effects of the current economic situation and help support the most disadvantaged in the borough.

Helping local business and increasing employment opportunities

- Haringey is meeting with local business rate payers. It is expected that Haringey will agree to post a flyer with the December 2008 rates demand which will signpost to relevant internal and external services. Subject to agreement, assistance may be available to businesses struggling to make payments.
- In terms of assisting local people with employment initiatives, the Haringey Guarantee Employer Zone will be launched in December 2008. The Employer Zone will:
 - Create a “One Stop Shop” for Haringey Employers, to effectively market the Guarantee, Train to Gain, Employer Vacancies & Provider Provision effectively market the North London Apprenticeship offer to all Haringey employers create local employment opportunities by linking Haringey employers to local people searching for employment.
 - Link with the London Employer Accord to develop a Local Restaurant Consortium which will recruit and train local residents to meet specific needs of local restaurants as employers.
 - Develop with Marks and Spencer’s a Haringey Lone Parent Marks & Start programme which will deliver an initial programme for 16 residents which includes pre-employment training, work placements, post placement support and jobs in local M&S stores.
 - If successful both the London Employer Accord and M&S can be rolled out on larger scales.
- In addition to this the Business and Enterprise Team have been working in collaboration with Library services and partner organisations to deliver a programme of events to celebrate National Enterprise Week from the 17th-23rd November 2008.
 - Highlights included the “Black Boys in Business” event at the Bernie Grant Centre on 17th November 2008 where black male entrepreneurs shared their business experiences to inspire young people and a “Beat the Credit Crunch” networking event at the West Indian Cultural Centre on 21st November.

As a direct result of the current economic climate, Business and Local Taxation and Business Rates team have been taking steps to advise businesses, especially small businesses, on where they can go to take advice on paying their bills and promotion of small business rate relief.

The following actions have been arranged:

- A link to the Haringey website has been added to bills. This link informs of organisations that can help local businesses.
- A mailshot to businesses in December 2008, which advises on how to claim Small Business Rate Relief.
- There will be advice printed in the Annual Billing booklet for 2009/2010.
- All staff on the Business Rates team have been told to direct struggling businesses to the advice agencies that can help.

Increasing Benefit Take-up

- The Council recently held a 'Claim It' event over a week which was intended to both raise awareness of the under-claiming of benefit and to provide basic benefits advice to customers. It aimed to help some individuals understand the specific benefits they may be entitled to.
- It was a big success as the Council was able to provide advice to at least 500 customers. Of these, it is estimated that 40% (200 customers) were advised that they may be entitled to extra benefits.
- More 'Claim It' publicity will appear in the Council Magazine and on street sign banners.
- In December 2008 the Council will visit primary schools to offer parents benefits and tax credit advice. The initiative will focus in areas where deprivation is high but benefit take up is low. 10 schools have currently signed up.

Tackling Fuel Poverty

- Haringey actively promotes the Warm Front scheme through which 754 households received £527,000 worth of heating and insulation improvements in 2007/2008.
- Haringey is about to introduce a new scheme which will operate throughout the North London sub Region to deliver millions of pounds

worth of heating and insulation improvements to the most vulnerable households in the borough.

- Each year Haringey produces 5000 Home Energy Efficiency Advice booklets.
- Each year Haringey distributes many thousands of low energy light bulbs. Its also gives thermometers to vulnerable residents.
- Haringey intends to pilot a scheme whereby residents can rent a home energy meter to enable them to better understand their energy usage and reduce it as much as possible.

ACTION PLAN TO DELIVER THE FIVE OBJECTIVES OF THE CHILD POVERTY STRATEGY

| Strategy outcome: Minimize Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life | | Council Plan Priorities: Encouraging reforme wnt being at home, work, pay and healthy Promoting independent living while supporting adults and children when needed | | | | Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods. | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Objectives | Priorities | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | When (please insert clear milestones for monitoring and strategies against this activity) | Related plans and strategies | Resources | By whom |
| Objective 1: Addressing worklessness and increasing parental employment in sustainable jobs | Providing high quality employment support to ensure that parents are entering sustainable and progressive employment | N153 Working age people claiming out of work benefits in the worst performing neighbourhoods LAA Stretch - Number of lone parents from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Job Seekers Allowance (JSA) claimants from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Incapacity Benefit (IB) claimants supported into sustained employment N116 Proportion of children in poverty | Delivering the Harringey Guarantee Delivering the North London Pledge across Harringey, Enfield and Watlington Forest Delivering the Families into Work (FIW) project in Northumberland Park Job Centre Plus (JCP) mainstream activity including New Deal and Pathways to Work Working in partnership with the Teaching Primary Care Trust (TPCT) and other agencies to deliver the Improving Access to Psychological Therapies (IAPT) programme Work with "Work Directions" organisation to find suitable candidates for referral | N1153 - 28.5% LAA Stretch (USA) - #7 sustained jobs since April 2007 LAA Stretch (lone parents) - 46 sustained jobs since April 2007 LAA Stretch (IB) - 12 sustained jobs since April 2007 FIW - Zero baseline IAPT - Zero baseline Work Directions - 4000 Lone Parents initially | N1153 - 4.7 percentage point reduction LAA Stretch (USA) - 120 sustained jobs LAA Stretch (lone parents) - 110 sustained jobs LAA Stretch (IB) - 180 sustained jobs FIW - 100 families supported IAPT - 34 sustained jobs Work Directions - 40 lone parents assisted into work | Enterprise Partnership Board Core Business | N1153 - Reduction target achieved by 2010/11 LAA Stretch (USA) - Achieved by March 2010 LAA Stretch (lone parents) - Achieved by March 2010 LAA Stretch (IB) - Achieved by March 2010 FIW - 100 families supported by 2011 IAPT - Jobs achieved by March 2009 Work Directions - By Summer 2008 first mailing completed. By January 2009 second mailing completed if required by Work Directions | Sustainable Community Strategy Regeneration Strategy Worklessness position statement Changing Lives Well-being Strategic Framework Homelessness Strategy | Within existing resources | Regeneration Manager (Employment & Skills) External Relations Manager (JCP) Head of Teaching Programme (TPCT) Benefits & Local Taxation Manager |
| Supporting local businesses to provide more employment opportunities | | N153 Working age people claiming out of work benefits in the worst performing neighbourhoods LAA Stretch - Number of lone parents from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Job Seekers Allowance (JSA) claimants from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Incapacity Benefit (IB) claimants supported into sustained employment N116 Proportion of children in poverty | Launching the Employer Zone as the main employer engagement arm of the Harringey Guarantee Publishing a Business Pack, which highlights all the support available to all businesses in the borough | None | 60 vacancies filled Business Pack published | Enterprise Partnership Board | Employer Zone launched in January 2009 Vacancies filled by March 2009 Business Pack published by March 2009 | Sustainable Community Strategy Regeneration Strategy Worklessness Position Statement City Growth Strategy | Within existing resources | Regeneration Manager (Employment & Skills) Business and Enterprise Manager |
| Aligning Harringey's housing and homelessness services with the Harringey Guarantee and other local training, education and employment provision | | N153 Working age people claiming out of work benefits in the worst performing neighbourhoods LAA Stretch - Number of lone parents from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Job Seekers Allowance (JSA) claimants from the 12 improvement wards supported into sustained employment LAA Stretch - Number of long-term Incapacity Benefit (IB) claimants supported into sustained employment N116 Proportion of children in poverty N1156 Number of households living in temporary accommodation N1158 The percentage of local authority homes which are non decant | Working with the Council's housing team and Housing Associations to establish a clear route of employment support for social tenants and to consider the particular barriers to work for homeless households | None | Improving the capture of data on homelessness households' employment status Introducing new procedures and referral arrangements in order to maximise the number of homeless households that are encouraged into training and employment Ensuring that the decent homes investment creates local training and employment opportunities for homeless households Establishing an employment and skills surgery for residents living in temporary accommodation | Homelessness Strategy Implementation Group | Data capture - November 2008 Procedures and referral arrangements - January 2009 Decent Homes - January 2009 Employment and skills surgery - June 2009 | Sustainable Community Strategy Homelessness Strategy Regeneration Strategy Worklessness position statement | Within existing resources | Chair of the Training Education and Skills Delivery Group (sub-group of the Homelessness Strategy Implementation Group) |

| Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life | | Council Plan Priorities: Encouraging firms to be active at home, work, play and learning Promoting independent living while supporting adults and children when needed | | | Key LAA Targets: Reducing the out of work benefits claim rate in the worst performing neighbourhoods | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| Objectives | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | Related plans and strategies | Resources | By whom |
| Increasing young offenders engagement in suitable education, employment or training (ETE). | NI 45 Young Offenders engagement in suitable education, employment or training (ETE). | Secondary learning mentor recruited in August and 2 Connections personal advisors embedded into YOS | No base line set - Youth Justice Board are looking for direction of travel in relation to ETE (66.6% in 2006/7 and 75.6% in 2007/8) | Young offenders into ETE - direction of travel to be identified | Core Business | Changing Lives | Within existing resources. Mentors funded by ABG | Operational Manager YOS |
| All teenage parents known to Supporting Teenage Parents to have education or employment plans and access to accredited training programmes | NI 112 Under 18 conception rate | Development of accredited training programmes through 14-19 strategy for pregnant teenagers, teenage mothers and teenage fathers | 100% of school-age (schooled) | 88% of those known to supporting Teen Parents & Connections by 2010 | Children & Young People's Strategic Partnership | Teenage Pregnancy Strategic Partnership Action Plan (also in Changing Lives) | Part funded through 14-19 strategy & part through LAA (amr tbc) | Teenage Pregnancy Co-ordinator & 14-19 Strategy manager |
| Use the childcare sufficiency audit to identify any gaps in provision and to ensure that childcare places are available within the areas of most needs | NI 99 Percentage of schools providing access to extended services NI 118 Take up of formal child care by low-income working families | Extended school and services activities, breakfast clubs, play provision, youth provision, early years provision | Available via the Childcare Sufficiency Survey Assessment | Measured via annual updates to Childcare sufficiency survey | Children & Young People's Strategic Partnership Board | Changing Lives | Within existing resources | Place Planning Officer |
| To ensure adult education provision especially ESOL | NI 116 Proportion of children in poverty | Programme of courses 2008/09 | Take up numbers | Accreditation | Adult, Culture & Community Services | Sustainable Community Strategy | Within existing resources | Head of HALS |
| Objective 2: Maximising incomes through improving the delivery of benefits and tax credits | NI 116 Proportion of children in poverty | Claim IT campaign Advertise/market the use of Harrogate Web pages and web based benefits checker Enabled To and Citizens Advice Helpline Provide benefits advice clinics at self consultation events with people who use services. Utilise GIS information to decide on best locations for future events | Very little advice is available to the people of Harrogate right now as of Summer 2008 | DWP statistics for specific benefit take up (through these are unlikely to be able to be provided for Harrogate alone). Keep statistical details of numbers of people given advice at each event and the nature of that advice. Where possible quantify the value of additional benefit generated (through this is not always possible given the type of benefits people may be advised to claim | Welfare Partnership Board | Income Maximisation Statement | £4000 From the 100K Child Poverty Reduction Budget | SV Manager Physical Disabilities & OT Service in association with Benefits & Local Taxation |

| <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> |
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| <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | | | | | | | | | | | | | | | |
| <p>Council Plan Priorities: Encouraging families well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | | | | | | | | | | | | | | | |
| <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> | <p>Objectives</p> |
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| <p>Increase financial capability amongst the most disadvantaged communities, including support in accessing benefits such as work & family tax credits, subsidised childcare places, educational maintenance allowance and community based credit unions</p> | <p>NI 116 Proportion of children in poverty</p> | <p>Work of Children's Centres Running benefits advice sessions in primary schools and children's centres</p> | <p>Delivery of services from the 10 phase one Children centres has been achieved</p> | <p>Monitored through Changing Lives evaluations. NI 116 - 30.5% 2010/11</p> | <p>Regeneration Board</p> | <p>Consolidate the delivery of services from the phase one children's centres and establish plans for the third phase of children's centre development April 2009. Complete the development of family support strategy, including a parenting strategy that includes all aspects of family support across the full continuum of services April 2009. Run benefits advice sessions Autumn 2008</p> | <p>Changing Lives</p> | <p>£100K for benefits work in primary schools. Children's Centres budget</p> | <p>Head of Benefits & Local Taxation & Head of CYPs</p> | <p>By whom</p> | <p>Related plans and strategies</p> | <p>Resources</p> | <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | <p>Council Plan Priorities: Encouraging families well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> |
| <p>Increase take up of Housing Benefit for low paid workers by 5%</p> | <p>NI 116 Proportion of children in poverty</p> | <p>1) A take up action plan submitted for two initiatives for 2008/09 which require an estimated £55K funding from the stream board. The initiatives are: a) Outreach campaigns and b) a series of Take up Surgeries These will be targeted at workers in deprived areas of the borough</p> | <p>TED from BLT database</p> | <p>To be measured against statistics from BLT database</p> | <p>BLT Income Maintenance Board</p> | <p>Take up action dependant on funding/ Mail shot in January 2008</p> | <p>Sustainable Community Strategy</p> | <p>Stream Board funding</p> | <p>Head of Benefits & Local Taxation</p> | <p>By whom</p> | <p>Related plans and strategies</p> | <p>Resources</p> | <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | <p>Council Plan Priorities: Encouraging families well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> |
| <p>Increase take up of Council Tax Benefit for low paid workers by 10%</p> | <p>Local Indicator - Number of BOCs completed for Harrogate Guarantee participants</p> | <p>Continuing to deliver the Harrogate Guarantee Delivering the North London Pledge across Harrogate, Erifield and Waltham Forest Delivering the Families into Work project in Northumberland Park</p> | <p>Zero baseline</p> | <p>400 completed BOCs</p> | <p>Enterprise Partnership Board</p> | <p>2008/09 - 400 completed BOCs</p> | <p>Sustainable Community Strategy Regeneration Strategy Worklessness position statement Well-being Strategic Framework</p> | <p>Within existing resources</p> | <p>Regeneration Manager (Employment & Skills)</p> | <p>By whom</p> | <p>Related plans and strategies</p> | <p>Resources</p> | <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | <p>Council Plan Priorities: Encouraging families well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> |
| <p>Provide local people with opportunity to seek debt management and welfare benefit advice</p> | <p>NI 116 Proportion of children in poverty NI 153 Working age people claiming out of work benefits in the worst performing neighbourhoods LAA Stretch - Number of lone parents from the 12 Improvement wards supported into sustained employment LAA Stretch - Number of long term Job Seekers Allowance claimants from the 12 Improvement wards supported into sustained employment LAA Stretch - Number of long term incapacity Benefit claimants supported into sustained employment</p> | <p>Reaching the Benefits Claim it Provide advice at Area Assemblies Organise Service to Access Days for different communities e.g. Polish, Somali, Jewish, Turkish, Greek speaking elders, Latino</p> | <p>Zero baseline</p> | <p>Reach 400 new clients Increase household income by an average of £10 per week overall for the client group</p> | <p>Well-being Partnership Board</p> | <p>2008/09 - 400 clients supported</p> | <p>Sustainable Community Strategy Regeneration Strategy Worklessness position statement Well-being Strategic Framework</p> | <p>Area Based Grant & Council core funding</p> | <p>Neighbourhood Manager (West Green & Bruce Grove) and CAB</p> | <p>By whom</p> | <p>Related plans and strategies</p> | <p>Resources</p> | <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | <p>Council Plan Priorities: Encouraging families well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> |

| Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes - Economic ability and prosperity shared by all - Healthier people and a better quality of life | | Council Plan Priorities: Encouraging parents well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed | | Key LAA Targets: Proportion of children in poverty Reflecting the out of work benefits claim rate in the worst performing neighbourhoods | | | | | | |
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| Objectives | Priorities | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | When (please insert clear milestones for monitoring and strategies against this activity) | Related plans and strategies | Resources | By whom |
| | Ensure that staff in Children's Centres and family support workers are equipped to provide information on an increased range of financial benefits that are available to low income families | NI 116 Proportion of children in poverty | Training for Children's Centre staff to equip them for this role | N/A | N/A | Children & Young People's Strategic Partnership Board | Apr-08 | Changing Lives | Within existing resources | Children's Centre Development Mgr |
| | To visit primary schools and offer parents benefits and tax credit advice | NI 116 Proportion of children in poverty | Work with Neighbourhood Management to plan Access to Service Days Work with Citizens Advice Bureau in delivering benefits and tax credit advice in three primary schools | Such advice is not currently provided | To run 6 Access to services events by March 2009 To run at least one Schools session by the end of December 2008, with a further 2 by March 2009. | Child Poverty Officer Working Group | Dec-08 | Sustainable Community Strategy | up to £100k | Head of Benefits & Local Taxation |
| | To further build upon the partnership work with the Citizen's Advice Bureau | | Coordinated work with the Council To possibly second a worker to the CAB | One officer currently seconded | Monitoring of take up | Child Poverty Officer Working Group | October 2008 | Sustainable Community Strategy | £30k | Director the Children & Young People's Service |
| Objective 3: Reducing educational attainment gaps for children in poverty | | NI 116 to 19 year olds who are NEET (priority 19 & 20 CYP & LAA stretch target) | Increase opportunities in 14-19 vocational training, enterprise education, work related learning, work based learning and extend the Step to Employability scheme. Continuing to deliver the Northumberland Park Community School project, focusing on Key Stage 4 pupils, as part of the Halfway Guarantee Ensure 70% of young offenders completing their orders are in full-time education by 2008. | Halfway Guarantee school project - zero baseline | Halfway Guarantee schools project - 400 year 10 and 11 students supported (by June 2009) | Children & Young People's Strategic Partnership Board | Agreeing new contract for delivering new Halfway Guarantee schools project and commencing delivery April/May 2008 | Sustainable Community Strategy Regeneration Strategy Worklessness position statement Changing Lives Well-being Strategic Framework | Within existing resources | Delivery of Halfway Guarantee schools project - Regeneration Mgr Deputy Director School Standards & Inclusion |
| | At Foundation Stage extend the Targeted Pupil Initiative to better identify the most vulnerable learners at the earliest stage of their education and involve their families in wider family learning initiatives. | Statutory education targets | Continue to raise standards at age 18 by building on effective partnerships to ensure that all young people have access to effective provision across the area to meet their needs. Targeted pupil initiative and Traveler support (esp correct) | see Changing Lives monitoring data currently being evaluated | Changing Lives monitoring and learn plan evaluations | Core Business | | Changing Lives Parent & Community Participation Plan | with existing CYPIS resources | |
| | | | All work from Early Years Team focused on schools | Last year's results | Foundation stage assessments | Children & Young People's Strategic Partnership Board | October | Changing Lives | Existing resources | Head of Early Years |

| Objectives | Priorities | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | When (please insert clear milestones for monitoring and strategies against this activity) | Resources | By whom |
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| <p>Strategy outcome: Minimize Child Poverty Sustainable Community Strategy outcomes:</p> <ul style="list-style-type: none"> Economic vitality and prosperity shared by all Healthier people and a better quality of life | <p>Key LAA Targets: Proportion of children in poverty reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> | <p>Council Plan Priorities: Encouraging lifetimes well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Supporting activities</p> | <p>Baseline</p> | <p>Target/How we measure progress</p> | <p>Governance</p> | <p>When (please insert clear milestones for monitoring and strategies against this activity)</p> | <p>Resources</p> | <p>By whom</p> |
| <p>Ensure that by 2009 99% of young people leave school with at least one qualification (96% by 2007 from 2006 result 94.5%).</p> | <p>Empower parents to maximise their pivotal role of supporting their children to make a positive contribution and support them to combat deprivation through educational opportunity.</p> | <p>Statutory education targets</p> | <p>For children & young people who move home or schools frequently, work with schools to promote good induction programmes and monitor mobility levels in all schools and use data to inform Standards Fund formula where relevant</p> | <p>2007 results</p> | <p>Changing Lives monitoring and team plan evaluations</p> | <p>Core Business</p> | <p>CL monitoring timetable and external assessments</p> | <p>Within existing CYPS resources and any additional grants that come on stream</p> | <p>Head of Housing and Head of Inclusion Deputy Director School Standards & Inclusion</p> |
| <p>To explore the case for minimising low attainment at the same time as focusing on prioritising high achievement</p> | <p>Empower parents to maximise their pivotal role of supporting their children to make a positive contribution and support them to combat deprivation through educational opportunity.</p> | <p>Statutory education targets</p> | <p>All CYPS activities, especially school standards and inclusion and parent and community participation</p> | <p>Targets for attainment, attendance, exclusions etc set in Changing Lives</p> | <p>Changing Lives monitoring and team plan evaluations</p> | <p>Core Business</p> | <p>CL monitoring timetable and external assessments</p> | <p>Within existing CYPS resources and any additional grants that come on stream</p> | <p>Head of Housing and Head of Inclusion Deputy Director School Standards & Inclusion</p> |
| <p>To work with similar London boroughs as a consortium to share best practice in relation to reducing child poverty and to ensure that inter-borough processes regarding mobile families are robust and minimise the disruption to children's education when home circumstances are changing</p> | <p>To explore the case for minimising low attainment at the same time as focusing on prioritising high achievement</p> | <p>Statutory education targets</p> | <p>As above</p> | <p>2007 results</p> | <p>year to year</p> | <p>Core Business</p> | <p>CL monitoring timetable and external assessments</p> | <p>Within existing CYPS resources and any additional grants that come on stream</p> | <p>Deputy Director School Standards & Inclusion</p> |
| <p>To review the take-up of free school meals (FSM) by Harrovy families and identify any potential areas that take-up maybe lower than entitlement and take active steps to improve publicity and to support families in making claims.</p> | <p>To work with similar London boroughs as a consortium to share best practice in relation to reducing child poverty and to ensure that inter-borough processes regarding mobile families are robust and minimise the disruption to children's education when home circumstances are changing</p> | <p>Ni 116 Proportion of children in poverty Statutory education targets</p> | <p>Contact Young London matters (GOU) to seek assistance with establishing a regional approach and securing the commitment of other boroughs</p> | <p>TBA</p> | <p>TBA</p> | <p>Core Business</p> | <p>CL monitoring timetable and external assessments</p> | <p>Within existing CYPS resources and any additional grants that come on stream</p> | <p>Director, The Children & Young People's Service</p> |
| <p>Strengthen links between Supporting People & Supporting Teenage Parents to ensure appropriate accommodation is available and accessible</p> | <p>To review the take-up of free school meals (FSM) by Harrovy families and identify any potential areas that take-up maybe lower than entitlement and take active steps to improve publicity and to support families in making claims.</p> | <p>Ni 52 - take up of school lunches. New indicator to be counted via annual survey run by School Food Trust. Survey being piloted 2008, full survey to be done next year.</p> | <p>Schools, Healthy Schools Programme and Catering work together to encourage take up. Leaflets about school meals widely available, pilot naming in two schools around processing applications at school, parents invited to see and sample school lunch, parents invited to see new kitchens when completed.</p> | <p>Numbers eligible for FSM available from Pupil Level Annual Census (PLAC), Statistics for Harrovy Jan 08 are primary 6744 secondary 4079, special 139. FSM take up not available in PLAC. Take up of lunches to be collected in School Food Trust survey.</p> | <p>Measured via PLAC and School Food Trust survey.</p> | <p>Core Business</p> | <p>Work is ongoing as result of pupil mobility as new pupils entering Harrovy schools, as new pupils On going work</p> | <p>Within existing resources</p> | <p>Deputy Director Business Support & Development Head of Commissioning & Business Mgt</p> |
| <p>Objective 4: Ensuring Harrovy children have decent and secure homes</p> | <p>Strengthen links between Supporting People & Supporting Teenage Parents to ensure appropriate accommodation is available and accessible</p> | <p>Supporting People to review current provision and implement new appropriate provision or improve current provision through new commissioning or strategy arrangements</p> | <p>Supporting People has agreed a new strategy for monitoring and TP Action Plan monitoring frameworks through 'fostering-type' provision and is working with Leaving Care/JM team to develop good practice and recruit & train host families</p> | <p>Through Supporting People Plan monitoring frameworks & timescales.</p> | <p>Core Business</p> | <p>Teenage Pregnancy Strategic Partnership Action Plan</p> | <p>Within existing People resources</p> | <p>TP Co-ordinator/ Joint Director public health and chair of TP Strategic Partnership Board</p> | |

| Strategy outcomes: Minimize Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life | | Council Plan Priorities: Encouraging lifetime well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed | | Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods | | | | | |
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| Objectives | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | When (please insert clear milestones for monitoring and strategies against this activity) | Related plans and strategies | Resources | By whom |
| Reducing the number of households living in temporary accommodation by 50% by 2010 | N156 Number of households living in temporary accommodation | Increasing access to housing supply in the private rented sector to meet housing need. Maximising access to social rented housing for homeless households Delivering a range of preventative interventions and alternative options at the front line. | 5,387 households in TA as at 31 March 2008 | TA Reduction Service Improvement Group | Regeneration Board | Reduction to 4,000 households by 31 December 2008, 3,800 by 31 March 2009 and 2,500 by 31 March 2010 | Sustainable Community Strategy Regeneration Strategy Homelessness Strategy | Existing resources plus CLG Homelessness funding. | Head of Housing Supply & Temporary Accommodation |
| Addressing overcrowding across tenure | | Employ a dedicated Overcrowding Officer to co-ordinate activity on addressing overcrowding and under occupation Develop a range of initiatives for tackling overcrowding and incentivising under occupation moves, learning from the best practice pilot. Deliver larger homes through new build development programme and conversions. Work with RSLs and Home for Hire/ingey to address overcrowding across the social rented sector as part of Area Based Working Pilot Develop cross tenure Overcrowding Strategy. | 20,400 households with overcrowding indicator (2001 census) | Targets to be set and monitored by the Overcrowding Steering Group | Integrated Housing Board | To be agreed and set as part of Strategy development and action planning | Sustainable Community Strategy Regeneration Strategy Homelessness Strategy | £110,000 CLG funding as part of Overcrowding Pathfinder status | Head of Housing Needs & Strategy |
| Delivery of the decent homes programme | N158 The percentage of local authority homes which are non decent' | Decent Homes Contractor Framework agreed. Delivery of year 5 programme (phase 1 on site) Compliance team monitoring of delivery. | 6,819 homes non decent as at 31 March 2007 | Strategic core group reviews performance monthly Analysis of performance against programme reported to Homes for Hire/ingey EMT and into Council through monthly and quarterly monitoring meetings Quarterly reports to Cabinet | Regeneration Board Regeneration Board Regeneration Board | Proportion of local authority homes which are non decent. 2008/09 42% 2009/10 36% 2010/11 30% | Sustainable Community Strategy Regeneration Strategy Homelessness Strategy | Within existing allocated resources | Executive Director of Building Services |
| Expand Heartstone to increase the range of services available to survivors of domestic violence | Increase the proportion of incidents of domestic violence (DV) which result in sanction detections Repeat victimisation of domestic violence | Delivery of physical expansion of Heartstone. Closer working with partner agencies to increase the range of services offered from Heartstone. Increase range of services and support available to children of survivors of DV Increase the number for Sanctuary scheme installations to allow survivors to remain in their own homes. | 652 (06/07) 201 (06/06) | 673 or 38% by 09/10 156 by 10/11 | Core Business | 770 or 36% (08/09) 813 or 39% (09/10) | Sustainable Community Strategy Regeneration Strategy Homelessness Strategy | Additional resource agreed | Head of Housing Needs & Strategy Principal Equalities & Diversity Officer |

| <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> | <p>Council Plan Priorities: Encouraging learners well-being at home, work, play and learning Promoting independent living while supporting adults and children when needed</p> | <p>Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods.</p> |
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| <p>Objectives</p> | <p>Supporting activities</p> | <p>When (please insert clear milestones for monitoring and strategies against this activity)</p> |
| <p>Priorities</p> | <p>Baseline</p> | <p>Resources</p> |
| <p>LAA targets</p> | <p>Target/How we measure progress</p> | <p>By whom</p> |
| <p>Deliver initiatives to tackle fuel poverty</p> | <p>December 2007 - 1680</p> | <p>Within existing resources</p> |
| <p>Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating - proxy measure 'number of households to benefit from energy efficiency measures'</p> | <p>Delivery of targeted outreach sessions in areas with high levels of fuel poverty. Use the thermal image information to target households Deliver range of initiatives and improve access to grant funding, particularly to ensure that residents derive the maximum benefit from the Community Energy Saving Programme announced by the Government in Sept 2008 Development of Affordable Warmth Strategy, consultation beginning December 2008, with strategy to be published March 2009 Determine the SAP ratings of 7500 of the 15000 households in receipt of CRB and HS through conducting a postal survey in 2008. The remainder to be surveyed 2009.</p> | <p>09/09 - 1000 09/10 - 500 03/11 - 500</p> <p>Sustainable Community Strategy Regeneration Strategy Homelessness Strategy</p> |
| | <p>Well-Being Partnership Board</p> | |

| <p>Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes - Economic vitality and prosperity shared by all - Healthier people and a better quality of life</p> | <p>Objectives</p> | <p>Priorities</p> | <p>LAA targets</p> | <p>Supporting activities</p> | <p>Baseline</p> | <p>Target/How we measure progress</p> | <p>Governance</p> | <p>When (please insert clear milestones for monitoring and strategies against this activity)</p> | <p>Resources</p> | <p>By whom</p> |
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| | <p>Ensure young offenders have suitable housing and housing related support services.</p> | <p>YOS to continue to liaise with supported housing and housing projects</p> | <p>Annual report</p> | <p>Annual progress</p> | <p>Care Business</p> | <p>Year on year</p> | <p>Community Safety Strategy 08-11</p> | <p>Within existing resources. YOS in officer funded via Supported Housing</p> | <p>Strategic Mgr. YOS</p> | |
| | <p>Identify and address support needs of children who are homeless or at risk of becoming homeless</p> | <p>Undertake research to understand the needs of homeless young people and the reasons why young people become homeless. This research should include an analysis of ethnicity, worklessness, teenage pregnancy, educational attainment and family support networks. Provide schools and the Youth Service with advice and support to help them run a 'Leaving Home' project for 14-16 year olds, enabling young people to make informed choices about their future housing.</p> | <p>Annual result</p> | <p>Leaving Home project content approved Facilitators trained First Leaving Home sessions delivered</p> | <p>Integrated Housing Board</p> | <p>April 2009 April 2010</p> | <p>Homeless needs strategy</p> | <p>Children, Young People and Families Delivery Group Children, Young People and Families Delivery Group</p> | | |
| | <p>NI 155: Number of affordable homes Delivered NI 156: Number of households in temporary accommodation</p> | <p>Work proactively with health and social care professionals (including health visitors, district nurses and social workers) to ensure the continuity of health care checks, social care and child development checks</p> | <p>Set of priority actions agreed. Use of Contact Point included in new processes.</p> | <p>Role of Vulnerable Adults Team reviewed Dec 2008 Research report completed with recommendations for further early intervention and support services for BME households April 2009; and Disabled People April 2010; and Gypsies & Travellers April 2010</p> | <p>Understate research to understand the reasons why disabled people</p> | <p>April 2009 Nov 2010</p> | <p></p> | <p></p> | <p>Vulnerable Adults Delivery Group</p> | |

| Strategy outcome: Minimise Child Poverty Sustainable Community Strategy outcomes: Economic vitality and prosperity shared by all Healthier people and a better quality of life | | Council Plan Priorities: Encouraging firms will base at home, work, play and learning Promoting independent living while supporting adults and children when needed | | Key LAA Targets: Proportion of children in poverty Reducing the out of work benefits claim rate in the worst performing neighbourhoods. | | | | | | |
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| Objectives | Priorities | LAA targets | Supporting activities | Baseline | Target/How we measure progress | Governance | When (please insert clear milestones for monitoring and strategies against this activity) | Related plans and strategies | Resources | By whom |
| Objective 5 Business within the Haringey Strategic Partnership taking responsibility as corporate bodies for their employees in helping to reduce child poverty | To ensure that as an employer, our policies and practices will support Haringey's parents to find and progress in work and support them in their work/life balance. | NI 116 Proportion of children in poverty | Address the needs of children who are carers for disabled parents, are not at school, have been placed outside Haringey, moved because of domestic violence of whose parents have been found intentionally homeless Produce a health advice pack for people who are homeless and/or living in temporary accommodation Flexible working practices Childcare vouchers Free finance seminars (covering general awareness and specific topics) Staff Discount scheme (covering shopping, travel and leisure discounts) Interest free travel loans In-house short courses covering a range of business and personal development Assistance to help in studying for a relevant, recognised professional qualification Staff access to information about tax, credits and other benefits | None | Income homeless, and establish a register of homeless people that have a disability and the housing and support needs of homeless disabled people. Establish the number of carers, and the number of families containing a disabled child, living in temporary accommodation, together with the housing and support needs of those households. Make recommendations to improve early interventions for support and housing options for disabled people (including children) and their carers and families, and remove barriers to accessing services, through early intervention and better, joined up | Core business | Jun-09 Oct 09 N/A | People's Strategy | Existing | Children, Young People and Families Delivery Group Communications Delivery Group HR Strategy/Policy Consultant (Employment Strategy) |

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Haringey Council **DRAFT**

Agenda item

[No 1

Cabinet

On 16 December 2008

| | |
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| <p>Report Title.</p> <p>Local Development Framework Annual Monitoring Report 2007/2008</p> | |
| <p>Report authorised by Niall Bolger, Director of Urban Environment</p> | |
| <p>Contact Officer : Ciara Whelehan, Team Leader Planning Policy, 020 8489 5516</p> <p>ciara.whelehan@haringey.gov.uk</p> | |
| <p>Wards(s) affected: ALL</p> | <p>Report for: Key Decision</p> |
| <p>1. Purpose of the report (That is, the decision required)</p> <p>1.1 To seek Members approval for the Annual Monitoring Report for submission to the Government Office for London as required by the Planning and Compulsory Purchase Act (2004) and the Town and Country Planning (Local Development) (England) Regulations 2004.</p> | |
| <p>2. Introduction by Cabinet Member (if necessary)</p> <p>2.1 This report is brought to Cabinet for Members to approve the 2007/2008 Annual Monitoring Report before it is submitted to Government Office for London.</p> | |
| <p>3. State link(s) with Council Plan Priorities and actions and /or other Strategies:</p> <p>3.1 The production and submission of the Annual Monitoring Report will contribute to the practical achievement of all five Council Priorities as it will ensure that development control policies are monitored effectively and reviewed where appropriate and that the</p> | |

milestones set out for plan making in the Local Development Scheme are met.

4. Recommendations

4.1 That Members approve the Annual Monitoring Report for submission to the Government Office for London.

5. Reason for recommendation(s)

5.1 To comply with section 35 of the Planning and Compulsory Purchase Act 2004 and Regulation 48 of the Town and Country Planning (Local Development) (England) Regulations 2004, an Annual Monitoring Report must be produced and submitted to the Government Office for London. The AMR presents available statistical data relating to planning policies and the emerging Local Development Framework. Without the AMR, it would be difficult to tell whether the UDP policies are effective and performing. The AMR also sets out whether the Council is meeting the milestones set out in its Local Development Scheme, progress of which was reported to the Cabinet October 2008 meeting.

6. Other options considered

6.1 Local Planning Authorities are required to produce an Annual Monitoring Report. The production of the AMR is the most effective way in presenting data relating to planning policies in Haringey. As such no other options were considered.

7. Summary

7.1 Local Planning Authorities are required to produce an Annual Monitoring Report under section 35 of the Planning and Compulsory Purchase Act 2004 and Regulation 48 of the Town and Country Planning (Local Development) (England) Regulations 2004. This AMR covers the period April 2007 to March 2008 and must be submitted to the Secretary of State by 31 December 2008.

7.2 The AMR is used for information purposes to assess the performance and effectiveness of planning policies. It presents available statistical data relating to the planning policies in Haringey's adopted Unitary Development Plan and the emerging Local Development Framework. It contains a monitoring framework that identifies targets and indicators, which will be used to assess the performance and effectiveness of the UDP objectives and key policies. The AMR also identifies ongoing issues of data collection and analysis.

7.3 On 30 March 2007, the Council submitted its revised Local Development Scheme (LDS) to the Government Office for London. The LDS is a three year project plan, which sets out a programme for replacing the UDP policies with Local Development

Documents. The AMR monitors progress on the LDS. For 2007/08, the key milestones were Consultation on Issues and Options for the Core Strategy, Joint Waste Plan and Central Leaside Area Action Plan as set out in Regulation 25 of the Town and Country Planning (Local Development) (England) Regulations 2004. The 2007/08 AMR sets out that these milestones were met.

7.4 This is the fourth AMR to be submitted to the Government Office for London. The previous reports (2004/05, 2005/06 and 2006/07) presented available statistical data relating to Haringey's UDP policies and information on the Council's development control performance. This Report takes forward many of the indicators used in the previous reports and addresses all the Core Output Indicators as identified by the government. It also includes some significant effects indicators which assess the significant social, economic and environmental effects of policies. These indicators are linked to objectives for the sustainability appraisal of Local Development Documents. A full set of sustainability objectives and sub objectives have been identified in the Sustainability Appraisal for the Local Development Framework.

7.5 Description – Format of the Annual Monitoring Report

7.6 The AMR presents available statistical data relating to planning policies in Haringey's adopted UDP. It also monitors key milestones set out in the Council's Local Development Scheme.

7.7 The AMR presents some contextual information on the borough's population, health, housing and economy. It includes a monitoring schedule that identifies targets and indicators. This schedule will be used to assess the performance and effectiveness of the UDP objectives and key policies. It will develop over time as monitoring systems become more sophisticated.

7.8 The AMR sets out information on the key planning policy issues in Haringey. these are grouped together under the following policy themes:-

- Business Development and town centres
- Housing
- Environmental Quality
- Waste
- Planning Obligations

7.9 The AMR covers a monitoring period April 2007 – March 2008. Where possible, data is provided for the monitoring period, but in other cases the most recent data is provided.

7.10 In October 2007, as part of the Comprehensive Spending Review announcement, the Government published a single set of 198 national indicators for local authorities and local authority partnerships that underpin the new performance network. The new indicators came into effect for implementation from 1 April 2008.

7.11 Regional Spatial Strategy and Local Development Framework Core Output Indicators – update July 2008 revises regional and local core output indicators into one shared set. This replaces *Core Output Indicators for Regional Planning* (published in March 2005); *Local Development Framework Core Output Indicators Update 1/2005* (published in October 2005) and Table 4.4 and Annex B of the *Local Development Framework Monitoring: A Good Practice Guide* (published in March 2005).

7.12 The following sets out the key indicator changes:

- **Business Development & Town Centres** – removal of employment and regeneration areas in employment indicators. Previously developed land definition updated.
- **Housing** – Dwelling and net addition definition changes. The addition of five year housing supply information as part of the housing trajectory.
- **Environmental Quality** – clarifying the capture of renewable energy generation
- **Minerals** – does not apply to Haringey
- **Waste** – in order to allow consistent and comparable (year on year) collection and reporting of figures ‘management types’ have been linked to those that are used in planning policy supporting guidance, the standard planning application form and existing DEFRA data collections.

7.13 The Greater London Authority’s monitoring database, the London Development Database (LDD) has been designed to record the progress of planning permissions in the Greater London area. The system has been altered in order to accommodate some of the Government’s revised Core Output Indicators. In February 2008, the Mayor of London published the fourth London Plan Annual Monitoring Report (AMR4). The AMR has a number of information gaps, which are being addressed by the LDD.

7.14 The Government’s standard planning application form (1 App) became mandatory in April 2008. The introduction of 1 App should improve data collection and overcome a number of information gaps.

8. Chief Financial Officer Comments

8.1 The milestones and targets included in the Annual Monitoring Report were achieved within approved PPD business unit budgets for 2007/08.

9. Head of Legal Services Comments – Phillip Cunliffe-Jones

9.1 The Head of Legal Services comments that Regulations prescribe that certain information about the progress and implementation of LDF policy documents must be published with details of the numbers of net additional dwellings in the local authority’s area.

9.2 As soon as reasonably practicable after an authority has made an annual report to

the Secretary of State the report must be published on the web site .

10. Head of Procurement Comments –[Required for Procurement Committee]

10.1[click here to type]

Comments of the Head of Procurement

- *Sustainability Implications*
- *Construction Design and Management Regulations considerations (construction projects only)*

11. Equalities and Community Cohesion Comments

11.1 The Annual Monitoring Report provides an analysis of planning decisions. No specific issues relating to equalities were identified. As the Local Development framework progresses, the sustainability appraisal of local planning documents will include an Equalities Impact Assessment (EIA).

12. Consultation

12.1 There is no requirement to consult on the Annual Monitoring Report. For future AMRs, the Council will consult with other local authorities and bodies to co-ordinate the capture and analysis of data and try to overcome any monitoring gaps. This is particularly relevant in relation to monitoring the Joint Waste Development Plan Document.

12.2 The Council is encouraged to bring any monitoring problems to the attention of the Government Office. The Planning Service attends regular monitoring meetings at London Councils to share information and good practice. In order to address the Core Output, Local and Contextual indicators, Planning Policy have consulted the following internal service departments: housing, transport, waste and recreation.

13. Service Financial Comments

13.1 Delivery of 2007/8 milestones have been achieved within service budgets.

14. Use of appendices /Tables and photographs

14.1 Appendix 1 – Executive Summary from the 2007/2008 Annual Monitoring Report

15. Local Government (Access to Information) Act 1985

15.1 The following documents were used in the preparation of this report:

- a. Haringey Unitary Development Plan (2006)
- b. London Plan Annual Monitoring Report 4 (Mayor of London, February 2008)
- c. Regional Spatial Strategy and Local Development Framework, Core Output Indicators – Update 2/2008 (CLG, July 2008)

Appendix 1

Executive Summary

The Annual Monitoring Report (AMR) presents available statistical data relating to planning policies in Haringey's adopted Unitary Development Plan. It also presents some background information on the borough's population, housing and economy and information on the Council's development control performance as monitored by the Government's Best Value (BV) performance indicators.

The report covers the period 1 April 2007 - 31 March 2008.

The AMR reviews progress on the preparation of the Council's Local Development Framework as indicated in the timetable and milestones set out in the Local Development Scheme. The key milestones for 2007/2008 were the adoption of the Statement of Community Involvement, Consultation on the Issues & Options on Core Strategy, Consultation on Issues and Options on Central Leaside Area Action Plan and Consultation on Issues and Options on Joint Waste Development Plan, as set out in Regulations 25 and 26 of the Town and Country Planning (Local Development) (England) Regulations 2004. The AMR identifies that these milestones were met.

The AMR presents information and indicators on the following key policy areas:-

- Business Development & Town Centres
- Housing
- Environmental Quality
- Minerals
- Waste
- S106 Contributions

The AMR includes some significant effects indicators which assess the significant social, environmental and economic effects of policies, including the amount of development built on previously developed land, the level of affordable housing completions and the number of parks managed to Green Flag Award standard. These indicators are linked to objectives for the sustainability appraisal of Local Development Documents. A full set of sustainability objectives and indicators have been developed for the Local Development Framework.

For further information please contact:
the Planning Policy Team on 020 8489 5269
or email: ldf@haringey.gov.uk

Population

- Haringey has a population of 224,700 (mid 2007 ONS) living in an area of 30 square kilometres. This is a decrease of 0.4% from 2006. Haringey accounts for 3% of the total London population.

- Haringey's population has grown by 8.4% since 1991 and is projected to grow by a further 21% by 2021
- Nearly 50% of the population are from black and minority ethnic groups, the 6th highest proportion in London, and almost half of all pupils in Haringey schools speak English as an additional language.
- Haringey's population is relatively young in comparison to London's and the national population and there are relatively more people aged between 20 to 44.
- Haringey has a relatively transient population. At the time of the 2001 Census, there were 36,000 migrants in the borough, the 9th highest proportion in London.

Development Control

- In 2007/08, a total of 2,430 planning applications were determined by the Council. Of these:-
 - 78% of major applications were determined within 13 weeks compared to a Government target of 60% (NI 157) and business plan target of 82%
 - 77% of minor applications were determined within 8 weeks compared to a Government target of 65% (NI 157) and business plan target of 85%
 - 88% of other applications were determined within 8 weeks compared to a Government target of 80% (NI 157). and business plan target of 90%
- There were 122 appeals against the Council's decision to refuse planning applications, of which 43% were allowed, compared to a Council target of 32% (BV 204). However, performance over the last three quarters stood at 39%.
- The following types of application were determined in 2007/08:
 - Approximately 1.15% were major applications (28 applications) and 22.6% were minor (549). Of the 577 applications, a total of 60% were for housing development (348 applications) and 22% were for retail and distribution (128 applications).
 - Nearly 65% were other applications (1,588 applications) of which 56% were householder applications (890 applications), 6% were for change of use (98 applications) and 4.9% were for Conservation Area or Listed Building Consent (79 applications).
 -
- In 2007/08, the Council issued 122 enforcement notices against breaches of planning control, the fifth highest number amongst London Boroughs.
- There were no planning applications relating to minerals and waste management.

Housing

- In 2007, 100% of completions took place on previously developed land, which exceeded the Council target of 95% and the Government target of 60%. (BV 106).
- In 2007/08, 662 dwellings were completed in the Borough, comprising:
 - 46.8% new build (324 dwellings)
 - 48.9% conversions & extensions (333 dwellings)
 - 3.9% changes of use (26 dwellings)

The number of new dwellings is slightly less than the completions component of the new housing target for Haringey.

- Of the proportion of new build units completed in 2007/08, 211 affordable housing units were completed. This represents 32% of all housing completions.
- At April 2008, Haringey had an estimated 1856 empty private sector properties, which was the 13th highest proportion in London. Of this, 1,008 were vacant for longer than six months.
- In 2007/08, 105 empty private sector properties were brought back into use.
- Of the housing completions in 2007/08, 47% were one bedroom units and 41% were two bedroom units.
- Of these completions, 16% were social rented units and 15.8% were intermediate units.
- Of the affordable housing completed in 2007-2008 only 10.9% were three or four bedrooms. Over half (55.9%) were two bedroom units and 33% were one bedroom units.
- In January 2008, a Gypsy Caravan Count identified two gypsy and traveller sites in the borough, both of which were authorised Council sites. The count identified 10 caravans on these sites. The sites have a total caravan capacity of 20 pitches. No unauthorised encampments were identified, compared to 10 unauthorised caravans in January 2003.

Employment and economic activity

- In March 2006, 7.7% of Haringey's residents were unemployed, which was higher than the London rate (4.6%) and more than double the national unemployment rate.
- In 2007/08, 3 major applications for non-residential use were granted, comprising 16,3594m² of floorspace. There are no figures for the number of mixed use developments at this point.

- Haringey contains 22 Defined Employment Areas (DEAs). Collectively the DEAs provide 134 hectares of employment land, over 1,000 buildings, 722 business establishments and approximately 736,000m² of employment floorspace. The borough also contains other smaller employment locations which total a further 16.6 hectares of employment land.
- Haringey is home to approximately 8,200 businesses, together employing some 64,700 people. 94.2% of the businesses are small, employing fewer than 24 people. The major sectors of employment in Haringey are retail and wholesale distribution (19.9%) and health and social work (19.0%). Real estate, renting and business activities account for 15.3% of all employment.
- In 2006, 11.5% of VAT registered businesses were newly registered in Haringey compared with 11.3% in London.

Retail and Town Centres

- In 2008, the borough had an overall 41% market share for convenience (food) shopping and an overall 29% market share for comparison (non food) shopping.
- In 2007/08, 2 major application for retail development were granted comprising 11,959m² of additional floorspace.
- It is predicted that the borough will require an additional 13,800m² (gross) of comparison goods floorspace and an additional 10,194m² (net) of convenience goods floorspace by 2016.
- In 2008, vacancy rates in Haringey's six main town centres varied from 4.7% to 8.8%, compared to a national vacancy rate of 11%.
- The proportion of non A1 (retail) use varies between 40% in Wood Green Metropolitan Centre and 60% in Green Lanes District Centre.
- Haringey has 38 Local Shopping Centres. There are 110 vacant shops in these centres representing an overall vacancy rate of 11%. There are no figures for the proportion of non A1 (retail) uses at this point.

Environment and Transport

- 27% of the land area of Haringey is green spaces and areas of water.
- Haringey has 1.7 hectares of open space per 1,000 of the population. In 2007/2008 there was no net loss of designated open space.

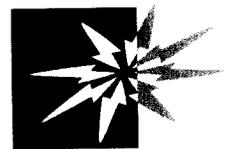
- Eight parks were managed to Green Flag Award standard in 2007/08. This amounted to 17 hectares and represented 76% of total designated open space in the borough.
- There was no land set aside for mineral extraction or production of secondary / recycled aggregates in Haringey during 2007/08.
- 100% of Haringey residents have access to recycling services. In 2007/08 Haringey achieved a recycling rate of 25.5% of all waste, significantly higher than its 18% target. Recycling rates have increased from 4% in 2003.
- Of the total amount of household waste produced in the seven North London constituents, of which Haringey is included, in 2007/08, 36.26% was sent to landfill, 16.98% was recycled, 7.35% was composted and 39.39% was incinerated for energy recovery.
- There are no figures for the number of installed renewable energy facilities at this point.
- During 2007/08, no planning permissions were granted contrary to advice of the Environment Agency on either flood defence grounds or water quality.
- Haringey contains 1,658 hectares of land designated as Ecologically Valuable Sites. Since 1998 the Council has designated seven Green Corridors across the borough.
- In terms of ecology, Haringey contains 12 National Priority Species, six London Priority Species, 19 Haringey Priority Species, five London Flagship Species and 16 Haringey Flagship Species (a flagship species is one that is readily recognised and represents biodiversity to the wider public).
- In 2007/08, three planning applications were accompanied by a travel plan. In addition, 27 approved planning applications have been dedicated as 'car free' developments.
- In 2007/08 the Council received 3 transport assessments with major applications.
- 100% of all completed non-residential development complies with car parking standards set out in the UDP.

Planning Obligations

- During 2007/08, the Council secured planning obligations and signed legal agreements on 25 planning permissions. The total amount negotiated was £10,900,302.65.
- In addition the Council negotiated and secured 569 affordable housing units all providing on-site provision.

Haringey Local Development Framework

Annual Monitoring Report 2007/2008



ANNUAL MONITORING REPORT 2007/2008

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- There were 122 appeals against the Council's decision to refuse planning applications, of which 43% were allowed, compared to a Council target of 32% (BV 204). However, performance over the last three quarters stood at 39%.
- The following types of application were determined in 2007/08:
 - Approximately 1.15% were major applications (28 applications) and 22.6% were minor (549). Of the 577 applications, a total of 60% were for housing development (348 applications) and 22% were for retail and distribution (128 applications).
 - Just over 65% were other applications (1,592 applications) of which nearly 56% were householder applications (890 applications), 6% were for change of use (98 applications) and 4.9% were for Conservation Area or Listed Building Consent (79 applications).
- In 2007/08, the Council issued 122 enforcement notices against breaches of planning control, the fifth highest number amongst London Boroughs.
- There were no planning applications relating to minerals and waste management.

Housing

- In 2007, 100% of completions took place on previously developed land, which exceeded the Council target of 95%, in line with National Indicator 170.
- In 2007/08, 662 dwellings were completed in the Borough, comprising:
 - 46.8% new build (310 dwellings)
 - 48.9% conversions & extensions (324 dwellings)
 - 3.9% changes of use (26 dwellings)

The number of new dwellings is slightly less than the completions component of the new housing target for Haringey.

- Of the proportion of new build units completed in 2007/08, 211 affordable housing units were completed. This represents 32% of all housing completions.
- At April 2008, Haringey had an estimated 1856 empty private sector properties, which was the 13th highest proportion in London. Of this, 1,008 were vacant for longer than six months.
- In 2007/08, 105 empty private sector properties were brought back into use.
- In 2006-07, residential developments were completed at an average density of 116 dwellings per hectare, above the average for outer London and in accordance with PPS3. This compares to an average density of 84 dwellings per hectare for 2001-2004. There is no figure for 2007/08 at this time.
- Of the housing completions in 2007/08, 47% were one bedroom units and 41% were two bedroom units.
- Of these completions, 16% were social rented units and 15.8% were intermediate units.
- Of the affordable housing completed in 2007-2008 only 11% were three or four bedrooms. Over half (56%) were two bedroom units and 33% were one bedroom units.
- In January 2008, a Gypsy Caravan Count identified two gypsy and traveller sites in the borough, both of which were authorised Council sites. The count identified 10 caravans on these sites. The sites have a total caravan capacity of 20 pitches. No unauthorised encampments were identified, compared to 10 unauthorised caravans in January 2003.

Employment and economic activity

- In March 2006, 7.7% of Haringey's residents were unemployed, which was higher than the London rate (4.6%) and more than double the national unemployment rate.
- In 2007/08, 3 major applications for non-residential use were granted, comprising 16,359m² of floorspace. None of the non-residential floorspace was located in Defined Employment Areas or regeneration areas and all floorspace granted was on previously developed land.
- Haringey contains 22 Defined Employment Areas (DEAs). Collectively the DEAs provide 134 hectares of employment land, over 1,000 buildings, 722 business establishments and nearly 736,000m² of employment floorspace. The borough also contains other smaller employment locations which total a further 16.6 hectares of employment land.
- Haringey is home to approximately 8,200 businesses, together employing some 64,700 people. 94.2% of the businesses are small, employing fewer than 24 people. The major sectors of employment in Haringey are retail and wholesale distribution (19.9%) and health and social work (19.0%). Real estate, renting and business activities account for 15.3% of all employment.
- In 2006, 11.5% of VAT registered businesses were newly registered in Haringey compared with 11.3% in London.

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- It is predicted that the borough will require an additional 13,800m² gross of comparison goods floorspace and an additional 10,194m² net of convenience goods floorspace by 2016.
- In 2008, vacancy rates in Haringey's six main town centres varied from 4.7% to 8.8%, compared to a national vacancy rate of 11%.
- The proportion of non A1 (retail) use varies between 40% in Wood Green Metropolitan Centre and 60% in Green Lanes District Centre.
- Haringey has 38 Local Shopping Centres. There are 110 vacant shops in these centres representing an overall vacancy rate of 11%.

Environment and Transport

- 27% of the land area of Haringey is green spaces and areas of water.
- Haringey has 1.7 hectares of open space per 1,000 of the population. In 2007/2008 there was no net loss of designated open space.
- Eight parks were managed to Green Flag Award standard in 2007/08. This amounted to 17 hectares and represented 76% of total designated open space in the borough.
- There was no land set aside for mineral extraction or production of secondary / recycled aggregates in Haringey during 2007/08.
- 100% of Haringey residents have access to recycling services. In 2007/08 Haringey achieved a recycling rate of 25.5% of all waste, significantly higher than its 18% target. Recycling rates have increased from 4% in 2003.
- Of the total amount of household waste produced in the seven North London constituents, of which Haringey is included, in 2007/08, 36.26% was sent to landfill, 16.98% was recycled, 7.35% was composted and 39.39% was incinerated for energy recovery.
- As of March 2007, 10 applications have been submitted to install renewable energy facilities. Two are to install solar thermal and photovoltaic panels. Two are to install CHP facilities. Five are for the installation of solar panels.
- During 2007/08, no planning permissions were granted contrary to advice of the Environment Agency on either flood defence grounds or water quality.
- Haringey contains 1,658 hectares of land designated as Ecologically Valuable Sites. Since 1998 the Council has designated seven Green Corridors across the borough.
- In terms of ecology, Haringey contains 12 National Priority Species, six London Priority Species, 19 Haringey Priority Species, five London Flagship Species and 16 Haringey Flagship Species (a flagship species is one that is readily recognised and represents biodiversity to the wider public).
- In 2007/08, three planning applications were accompanied by a travel plan. In addition, 27 approved planning applications have been dedicated as 'car free' developments.
- In 2007/08 the Council received 3 transport assessments with major applications.
- 100% of all three major non-residential development complies with car parking standards set out in the UDP. This represents 16,359m² of major non-residential development.

Planning Obligations

- During 2007/08, the Council secured planning obligations and signed legal agreements on 20 planning permissions. The total amount negotiated was £10,900,303.65.
- In addition the Council negotiated and secured 569 affordable housing units all providing on-site provision.

Appendix 6 provides more information on different categories of contributions secured and spent by ward.

Background

- 1.1 This Annual Monitoring Report (AMR) covers the monitoring year April 2007 to March 2008. Its production meets the requirements of Section 35 of the Planning and Compulsory Purchase Act 2004 and Regulation 48 of Town and Country Planning (Local Development) (England) Regulations 2004.
- 1.2 The Council adopted its UDP in July 2006. The review of the plan started before the commencement of the Planning and Compulsory Purchase Act in September 2004. Therefore, in accordance with Government guidance, the UDP process continued under the procedures set out in the Town and Country Planning Act 1990 (as amended) and the Town and Country Planning (Development Plan) Regulations 1999.
- 1.3 On 31 March 2007, the Council submitted its second review of the Local Development Scheme (LDS) to the Government Office for London. The LDS is a three-year project plan, which sets out a programme for replacing the UDP policies with Local Development Documents, which together will comprise a Local Development Framework. Haringey's LDF will include the adopted UDP policies, which will be automatically saved for three years. The AMR reviews progress on the preparation of a Local Development Framework against the timetable and milestones in the LDS.
- 1.4 This document presents available statistical data relating to the planning policies in Haringey's adopted Unitary Development Plan. It contains a monitoring framework that identifies a range of performance measures and targets, which will be needed to monitor the UDP objectives and policies. Where possible, indicators have been provided for 2007/08. However, in some cases, information is not available for the monitoring period or is not presently collected. The AMR identifies these information gaps and addresses future monitoring requirements.
- 1.5 The AMR meets the requirements set out in the Implementation Monitoring and Review Chapter of Haringey's Adopted UDP which states that the Council will monitor the UDP by assessing progress towards targets, such as the housing figure; will monitor the effectiveness of policies in the plan; and will produce an Annual Monitoring Report. The AMR proposes targets and indicators which are consistent with the London Plan and national monitoring requirements.

Introduction

- 2.1 The AMR is used to monitor the use of policies contained within the Council's adopted Unitary Development Plan (UDP). By setting targets, the Council can assess the performance and effectiveness of policies and objectives.
- 2.2 The report summarises the planning policy context for Haringey as identified by the policy objectives contained in the UDP and the London Plan. It provides some background information on the borough's population and socio-economic characteristics and refers to Best Value performance indicators, which primarily focus on development control performance. It also monitors progress on the preparation of the Council's Unitary Development Plan and Local Development Framework as indicated in the timetable and milestones set out in the Local Development Scheme.
- 2.3 The AMR is divided into the following key policy areas:-
- Business Development & Town Centres
 - Housing
 - Environmental Quality
 - Waste
 - Planning obligations
- 2.4 The AMR identifies the policy objectives and key policy issues facing Haringey. The report does not attempt to measure and monitor each UDP policy individually, but focuses on monitoring key policy objectives for which data is currently available. Where possible, data has been included for the monitoring period 2007/08. This AMR uses the most relevant and timely information available to the Council at the time of drafting for the identified monitoring period.
- 2.5 A key policy issue for Haringey is housing. The AMR includes information on housing policy and performance, particularly in terms of net additional dwellings. In accordance with Planning Policy Statement 12 a housing trajectory has been included in the AMR (Appendix 4) to show past supply of housing and estimated progress towards the borough's housing target. The trajectory is updated annually and will be used to influence the delivery of major sites, reflect site phasing requirements or check progress of windfall sites. Reflecting PPS3 Housing, a second trajectory is also included in the AMR. This trajectory identifies a five year supply of deliverable sites for housing.
- 2.6 The report provides contextual, local and core indicators for each key policy area. The Government has published a good practice guide to Local Development Framework Monitoring. The AMR attempts to provide information on core output indicators as defined by the Government. These form the basis for monitoring the performance and effectiveness of policies.
- 2.7 Although the Council's UDP addressed sustainability issues, a formal sustainability appraisal of the plan was not required. The Council has carried

out a sustainability appraisal of the Council's Local Development Framework. This includes a scoping report which will establish the environmental baseline, the sustainability appraisal objectives and the scope of the future appraisal. In advance of this, the AMR includes some significant effects indicators which assess the significant social, environmental and economic effects of policies. These indicators will be linked to objectives for the sustainability appraisal of Local Development Documents.

- 2.8 The AMR summarises the current monitoring arrangements and identifies future monitoring requirements. The preparation of the Local Development Framework will require a more systematic approach to monitor, in terms of range and frequency of the data collected and analysed. The development of local output indicators will reflect the changing policy monitoring needs and the availability of resources.
- 2.9 This AMR provides the framework for future monitoring reports. It contains a monitoring framework which identifies performance measures and targets for all the UDP objectives and key policies. Currently data is not available for some of these targets and it is envisaged that this framework will develop over time as monitoring systems become more sophisticated.

Haringey's Key Characteristics

- 3.1 Haringey is one of London's 32 boroughs. It is located in the north of the capital and is more than 11 square miles or 30 square kilometres in size. 27% of the borough is green spaces and areas of water. Domestic buildings and gardens account for 41% of the total land area of the Borough. Non-domestic buildings and land, road and rail account for about a third (32%) of the land area.
- 3.2 Haringey is often described as an outer London borough with inner city problems. The borough is economically and socially polarised. The west of the borough is characterised by affluent tree lined avenues developed during the Edwardian period. In contrast, 30% of Haringey's population live in central and eastern areas in the borough which are amongst the 10% most deprived in England.

Socio-economic characteristics

- 3.3 Haringey is the 18th most deprived district in England as measured by the 2007 Index of Multiple Deprivation. There is an extensive area of deprivation in the east and centre of the borough. Nearly 65,000 people (almost 30% of Haringey's residents), live in areas (43 Super Output Areas) in the borough that are amongst the 10% most deprived in England.
- 3.4 In 2006/07, 7.1% of Haringey's residents were unemployed, which was higher than the London rate (7.6%) and higher than the national unemployment rate.
- 3.5 In March 2006, Northumberland Park had the highest unemployment rate of all wards in London at 16.7%. In contrast, unemployment in Alexandra ward stood at 2.5%. The 2001 Census suggests that long-term unemployment is a serious issue for Haringey. Over 50% of unemployed Haringey residents have not worked for over 2 years or have never worked.
- 3.6 The Haringey Neighbourhood Renewal Strategy identifies five priority areas of the borough where regeneration initiatives are targeted. The priority areas are:-
 - Wood Green town centre, Noel park estate and parts of Woodside ward
 - Central Tottenham and Seven sisters wards
 - Northumberland Park
 - White Hart Lane ward
 - Bruce Grove / High Cross, including Broadwater Farm Estate
- 3.7 The Mayor's London Plan designates Tottenham Hale as an Opportunity Area and Haringey Heartlands as an Area for Intensification in recognition of their potential to provide significant numbers of new homes, new jobs and wider regeneration benefits.
- 3.8 The borough retains concentrations of employment in industry and warehousing. There are 22 Defined Employment Areas (DEAs). The UDP

identifies a hierarchy of DEAs where certain types of employment uses should be concentrated: - Strategic Employment Locations; Industrial Locations; Employment Locations; and Regeneration Areas.

- 3.9 Haringey contains six main town centres. Wood Green is classified as a Metropolitan Centre – one of only ten in London. Tottenham High Road, Crouch End, Green Lanes, Muswell Hill and West Green Road are classified as District Centres.

Environment and Transport

- 3.10 A network of parks, open space, wildlife sites and Green Belt is one of Haringey's strengths, making an important contribution to the quality of life. Despite this, parts of Haringey are deficient in different types of open space provision.
- 3.11 The borough has numerous natural and historical assets. It includes part of the Lee Valley Regional Park, which is Green Belt, areas of Metropolitan Open Land, including Alexandra Park and Ecological Valuable Sites of Metropolitan Importance. Alexandra Park and Finsbury Park are Parks and Gardens of Special Historic Interest. The borough contains 28 conservation areas and over 350 listed buildings.
- 3.12 Haringey is generally well served by roads and public transport and parts of the borough have good tube and rail links to central London and to Heathrow and Stansted airports. However, it is recognised that stronger orbital public transport links are required to serve key development areas, town centres and residential areas.

Population, housing and education

- 3.13 Haringey has a population of 224,700, which represents 3% of London's total population. Haringey's population has grown by 8.4% since 1991 and is projected to grow by a further 21.3% to 272,100 people by 2021.
- 3.14 Haringey has a relatively transient population. At the time of the 2001 Census, there were 36,000 migrants in the borough, the 9th highest proportion in London.
- 3.15 The borough's age structure is similar to that of London as a whole, although the east of the borough tends to have more young people and the west more older people. In 2007, Haringey's school population was approximately 35,216 children, including those of nursery age.
- 3.16 The impact of population and housing growth on Haringey will have a significant impact on social infrastructure, such as health and education facilities and water and energy infrastructure. For example, Haringey will experience particularly high growth in school numbers up to 2021. In many

parts of the borough the percentage of surplus school reception places is already less than 5%.

3.17 The borough contains large and diverse black and ethnic minority communities. 48.9% of the population are from black and minority ethnic groups, the 6th highest proportion in London, and almost half of all pupils in Haringey schools speak English as an additional language.

3.18 In March 2008, 33.9% of Haringey primary school pupils and 36.6% of secondary pupils were eligible for free school meals. In 2007, average gross annual earnings (at £34,888) were lower than the London average (at £42,130).

Development Control and Enforcement

3.19 In 2007/08, the Council determined a total of 2,430 planning applications. The majority of these were householder applications.

3.20 In 2007/08, a total of 2,430 planning applications were determined by the Council. Of these:-

- 78% of major applications were determined within 13 weeks compared to a Government target of 60% (NI 157) and business plan target of 82%
- 77% of minor applications were determined within 8 weeks compared to a Government target of 65% (NI 157) and business plan target of 85%
- 88% of other applications were determined within 8 weeks compared to a Government target of 80% (NI 157). and business plan target of 90%

3.21 In 2007/08, a total of 2,462 planning applications were received:

- 24% were major and minor applications (614 applications) of which 56% were for housing development (342 applications) and 18% were for retail and distribution (108 applications)
- 64% were other applications (1,552 applications) of which 54% were householder applications (825 applications), 6% were for change of use (101 applications) and 7% were for Conservation Area or Listed Building Consent (110 applications)

There were no planning applications relating to minerals and waste management

3.22 There were 122 appeals against the Council's decision to refuse planning applications, of which 43% were allowed.

3.23 In 2007/08, the Council issued 122 enforcement notices against breaches of planning control, the fifth highest number amongst London Boroughs.

Unitary Development Plan Objectives

3.24 The adopted UDP has 23 strategic objectives. It also contains three key objectives for regeneration areas, known as Areas of Change. The objectives and key policies are taken forward into the monitoring framework in Appendix 2 and performance measures and targets are identified for objective and key policy.

Local Development Scheme

- 4.1 The purpose of the Local Development Scheme (LDS) is to set out a programme for replacing UDP policies and supplementary planning guidance with Local Development Documents. On 30 March 2007, the Council submitted its revised Local Development Scheme (LDS) to the Government Office for London. The LDS is a three year project plan, which sets out a programme for replacing the UDP policies with Local Development Documents. The AMR monitors progress on the LDS.
- 4.2 One of the five key monitoring requirements set out in the Planning and Compulsory Purchase Act is that local authorities should review their progress in terms of local development plan document preparation against the milestones of the LDS. The Annual Monitoring Report monitors progress on the LDS.
- 4.3 For 2007/08, the key milestones were the SCI Adoption, consultations on the Core Strategy, Central Leaside Action Area Plan and Joint Waste Development Plan Issues & Options documents, as set out in Regulations 25 and 26 of the Town and Country Planning (Local Development) (England) Regulations 2004.

Key Policy Issues

- 5.1 This section focuses on the key policy issues facing Haringey. Each section contains a number of contextual, local and core output indicators. The AMR reflects the Local Development Framework, Core Output Indicators Update 2/2008 (ODPM, July 2008). Background information is contained in Appendix 1. The contextual, local and core indicators appear in the monitoring framework in Appendix 2.
- 5.2 This section also addresses significant effects indicators. These indicators assess the significant social, environmental and economic effects of policies. They assess the extent to which policies contribute to wider sustainability objectives in the borough. Significant effects are linked to objectives in the sustainability appraisal of the Local Development Framework.

Business Development & Town Centres

UDP Objective Employment:

Ensure that a plan-monitor-manage approach is adopted for good quality land and employment premises, and the creation of new ones is assisted where appropriate.

Performance measure:

To provide land and buildings for future employment needs.

UDP Objective Town Centres:

Ensure people have access to a full range and quality of goods and services.

Performance measure:

Ensure a mix of retail and non-retail provision in the borough's town centres. Maintain vital and viable town centres.

Contextual Information and Indicators

- 5.3 Haringey is home to approximately 8,200 businesses, together employing some 64,700 people. This accounts for 1.5% of all employment in London. The majority of Haringey's businesses are small - 94% of the businesses employ fewer than 24 people. The major sectors of employment in Haringey are retail and wholesale distribution (19.9%) and health and social work (19.0%). Manufacturing and construction account for 11.8% of all employment.
- 5.4 Haringey contains 22 Defined Employment Areas (DEAs). Collectively the DEAs provide 134 hectares of employment land, over 1,000 buildings, 722 business establishments and nearly 736,000m² of employment floorspace. The borough also contains other smaller employment locations which total a further 16.6 hectares of employment land.

- 5.5 In 2006, 11.5% of VAT registered businesses in Haringey were newly registered compared with 11.3% in London. However, Haringey experienced a slightly higher turnover of businesses with a net loss of 0.9% compared to 0.2% in London as a whole. In 2001, 11.1% of the working age population in Haringey are self-employed compared with 9.4% in London.
- 5.6 The Greater London Authority London Office Policy Review 2006 predicts a demand for 96,500m² of office floorspace in Haringey between 2006-2026. However, the stock of office floorspace has decreased in the borough by 8,000m² between 2001 and 2005 and there is no office development in the pipeline.
- 5.7 Haringey’s Employment Study Update 2008 identifies for all ‘B’ Class uses (offices, light and general industrial and warehouses) an additional floorspace requirement of 107,800m² between 2000 and 2016.
- 5.8 The Greater London Authority Hotel Demand Study (June 2006) estimates that Haringey has the lowest number of hotel bedrooms amongst London boroughs (150 bedrooms) and estimates a requirement for 250 net additional rooms in the borough by 2026.
- 5.9 To protect the viability and function of a town centre the UDP seeks to concentrate A1 uses in the primary frontages. The Plan allows a higher proportion of non-A1 uses in the secondary frontages, which allows a greater diversity of uses in these areas.
- 5.10 Vacancy rates can be used as an indicator of the health of a town centre. In 2008, vacancy rates in Haringey’s six main town centres varied from 4.7% to 8.8%, compared to a national vacancy rate of 11%. Government guidance suggests that where the health of a centre is declining, as identified in higher vacancy rates, diversification of uses may be appropriate
- 5.11 Haringey has 38 Local Shopping Centres. There are 110 vacant shops in these centres representing an overall vacancy rate of 11%.

5.12 Local and Core Indicators

BD1 Total Amount of Additional Floorspace – By Type

BD2 Total Amount of Employment Floorspace on Previously Developed Land

BD3 Employment Land By Type

| | | B1a | B1b | B1c | B2 | B8 | Total |
|-----|-------|---------------------|-----|-----|----|----|-------|
| BD1 | Gross | 4,400m ² | | | | | |
| | Net | | | | | | |
| BD2 | Gross | 4,400m ² | | | | | |

| | | B1a | B1b | B1c | B2 | B8 | Total |
|-----|----------------|------|-----|-----|----|----|-------|
| | % Gross on PDL | 100% | | | | | |
| BD3 | Hectares | | | | | | |

BD4 Total Amount of Floorspace for Town Centre Uses

| | | A1 | A2 | B1a | D2 | Total |
|-----|-------|---------------------|----|-----|----|-------|
| BD4 | Gross | 4,400m ² | | | | |
| | Net | | | | | |

LO3 Vacancy Rates in Town Centres

In 2007/08, the vacancy rates for the borough's town centres were as follows:

| Town Centre | Vacancy rate % |
|-------------------------------|-------------------|
| Wood Green | 5.1 |
| Crouch End | 5.6 |
| Green Lanes | 8.8 |
| Muswell Hill | 4.7 |
| Tottenham High Road | 5.3* |
| West Green Road/Seven Sisters | 6.5 |

Source: Experian Goad Surveys 2007

* Goad Surveys 2006

LO4 Proportion of non-A1 (retail) uses in Town Centres

In July 2008, the proportion of non-A1 (retail) use varies between 30.9% in Wood Green Metropolitan Centre to 42.5% in Green Lanes District Centre.

Housing

UDP Objectives:

1. Seek to maximise new housing opportunities
2. Seek to maintain and protect the existing housing stock
3. Ensure an adequate standard and range of housing especially affordable and accessible housing in order to meet current and future needs in the Borough.

Performance Measures:

1. Meeting the need for affordable housing
2. Maintain the proportion of new homes built on previously developed land
3. Increase housing density in appropriate locations
4. Increase the supply of new homes
5. Bringing empty homes back into use

Contextual Information and Indicators

- 5.10 According to the 2001 Census there are 94,616 dwellings in Haringey. Of those 46% are owner occupied, 20% are council rented, 10.5% are rented from a registered social landlord and 20.1% are rented from a private landlord. There are 2,446 unoccupied dwellings in Haringey, the majority of which are believed to be private sector accommodation.
- 5.11 In Haringey, 44.6% are currently homeowners, compared to 68.2% in London as a whole.
- 5.12 At March 2008, 585 households were accepted as homeless by the Council. At March 2008 there were 5,700 households in temporary accommodation in Haringey, one of the highest levels in the UK. Given the high levels of temporary housing and homelessness there is the need to ensure that affordable housing meets those households in priority need. A Housing Needs Assessment Update in 2007 estimated a need for 4,865 affordable housing units per annum.
- 5.13 The London Plan identifies a need for 30,000 additional homes in London per year to 2016. A London Housing Capacity Study completed in July 2005 identifies Haringey's housing capacity which has been translated into a new housing target for the borough of 6,800 additional dwellings between 2007/08 – 2016/17 or 680 dwellings per year. The new borough housing targets have been carried forward as alterations to the London Plan.
- 5.14 In January 2007, a Gypsy Caravan Count identified two gypsy and traveller sites in the borough, both of which were authorised Council sites. The count identified 10 caravans on these sites. The sites have a total caravan capacity of 20 pitches. No unauthorised encampments were identified, compared to 10 unauthorised caravans in January 2003.

5.15 Local and Core Indicators

Housing Trajectory

Appendix 4 illustrates a housing trajectory for Haringey. The trajectory sets out past housing completions and projected housing completions up to 2015/16. The trajectory is made up of small scale unidentified sites, vacancies brought back into use, non self contained units and site specific proposals as set out in Haringey's adopted UDP.

Reflecting PPS3, this AMR also includes a five year land supply of deliverable housing sites. Appendix 4 (b) illustrates this trajectory which contains sites of 10 units or more, unimplemented planning permissions for residential development, the Opportunity Areas identified in Haringey's Unitary Development Plan (adopted July 2006) and sites used in the GLA Housing Capacity Study (2004). The housing trajectory also illustrates how Haringey is performing against the conventional supply figure of the London Plan target (595 dwellings).

H1 Plan Period & Housing Targets

2000/01 to 2015/15: 11,012 housing units, Adopted UDP
1/4/2006 to 31/3/2016: 6,800 housing units, London Plan

H2(a) Net Additional Dwellings in Previous Years

| Year | Net Additional Dwellings |
|------|--------------------------|
| 2002 | 280 |
| 2003 | 516 |
| 2004 | 834 |
| 2005 | 624 |
| 2006 | 1067 |

H2(b) Net Additional Dwellings For The Reporting Year

There are 662 net additional dwellings for the reporting year 2007/2008.

H2(c) Net Additional Dwellings in Future Years

2008/09 to 2015/16: 6,911 dwellings

H2(d) Managed Delivery Target

Please refer to appendix 4 – Housing Trajectory 08/09 – 15/16.

H3 *New & Converted dwellings – On Previously Developed Land*

There were 657 new and converted dwellings built on previously developed land.

H4 *Net Additional Pitches (Gypsy & Traveller)*

There are no net additional gypsy and traveller pitches.

H5 *Gross Affordable Housing Completions*

211 affordable units were completed:

- 33% were one-bed units
- 56% were two-bed units
- 11% were three/four-bed units.

H6 *Building For Life Assessments*

As the Housing Corporation have only adopted the Building for Life (BfL) Standard in 2007, there are no figures at present. For the 2008-2011 National Affordable Housing Programme, affordable schemes that are funded are required to gain 60% positive response for BfL (12 points out of 20).

LO1 *Dwelling mix of new housing*

Of the total housing completions in 2007/08 88% were one and two bed units. Of the affordable housing completed in 2007-2008 only 10.9% were three or four bedrooms. 55.9% were two bedroom units and 33% were one bedroom units.

LO2 *Bringing empty homes back into use*

At April 2008, Haringey had an estimated 1856 empty private sector properties, which was the 13 highest proportion in London. Of these, 1,008 were vacant for longer than six months.

Environmental Quality

UDP Objective:

To protect and promote a network of open spaces
Discourage commuting and through journeys and encourage appropriate car use by residents and local business.

Performance measure:

To protect open spaces in the borough
Encouraging alternatives car use at major developments

Contextual information and Indicators

5.20 Haringey contains a network of parks, open space, wildlife sites and Green Belt which make an important contribution to the quality of life. It provides 1.7 hectares of open space per 1,000 people. In 2007/2008 there was no net loss of designated open space. Haringey contains 1,658 hectares of land designated as Ecologically Valuable Sites in the UDP. The Council has drafted a Biodiversity Action Plan to protect habitat and species in the borough.

5.21 Haringey has 28 conservation areas and over 350 listed buildings. Haringey's historic buildings and conservation areas are cherished landmarks that relate to the borough's rich history and give it a vital sense of place. During 2005, Haringey set up an Urban Design Panel and held its first Urban Design Awards. The second Design Awards took place in May 2008.

5.22 100% of Haringey residents have access to recycling services. In 2008 Haringey achieved a household recycling rate of 26% of all waste, higher than its 25% target. Recycling rates have increased from 4% in 2003.

5.23 In 2007/08 the Council received five planning applications for solar power, one application for a heat pump installation, two applications for photovoltaic panels and two planning applications for CHP facilities.

5.24 Haringey is relatively well served by public transport. This means that employment opportunities outside of Haringey are accessible and around two thirds of Haringey residents commute to work outside of the Borough. There are high levels of accessibility at locations such as Finsbury Park, Wood Green and Tottenham Hale.

5.25 In 2007/08, 34 approved planning applications have been dedicated as 'car free' developments and three planning applications were accompanied by a travel plan.

5.26 Local and Core Indicators

E1 Number of Planning Permissions Granted Contrary to Environment Agency Advice on Flooding & Water Quality Grounds

During 2007/08, no planning permissions were granted contrary to advice of the Environment Agency on either flood defence grounds or water quality.

E2 Change in Areas of Biodiversity Importance

Haringey contains 12 National Priority Species, six London Priority Species, 19 Haringey Priority Species, five London Flagship Species and 16 Haringey Flagship Species (a flagship species is one that is readily recognised and represents biodiversity to the wider public). It is estimated that there has been no change in priority habitats and species during 2007/08.

Haringey contains 1,658 hectares of land designated as Ecologically Valuable Sites in the UDP. Since 1998 the Council has designated seven Green Corridors across the borough.

E3 Renewable Energy Generation

Information is not available for the monitoring year 07/08. Three renewable energy facilities were installed in households in Haringey during 2005/06:- one ground source heat pump, one photovoltaic system and one solar thermal and wind combination system.

LO5 Number of planning applications accompanied by a travel plan

In 2007/08, three planning applications were accompanied by a travel plan.

Planning Obligations

5.27 During 2007/08, the Council secured planning obligations and signed legal agreements on 25 planning permissions. The total amount negotiated was £10,900,302.65. In addition, the Council negotiated and secured 569 affordable housing units all providing on-site provision.

5.28 Appendix 6 provides details of these planning obligations.

Waste

W1 Capacity of New waste management Facilities by Waste Authority

There are no figures at this time.

W2 Amount of Municipal Waste arising, and managed by management type by Waste Planning Authority

Although the total amount of waste is not known at this time, 36.26% of the 7 North London constituent boroughs waste went to landfill, 16.98% was recycled, 7.35% was composted, and 39.39% was incinerated for energy recovery. These figures were provided by the North London Waste Authority.

Significant Effects Indicators

5.29 Significant effects indicators are closely related to the sustainability appraisal for Local Development Documents. The adopted UDP was not subject to a sustainability appraisal. The Council has now produced a sustainability appraisal for its Local Development Framework. A full set of sustainability objectives have now been established. For the purpose of this report, a

selection of significant effects indicators linked to the sustainability appraisal objectives of the Core Strategy have been used.

- 5.30 Significant effects indicators assess the social, environmental and economic effects of policies Appendix 3 sets out the significant effects indicators that have been used for the purpose of this AMR.

Conclusions

- 5.31 The Annual Monitoring Report identifies that the Council is performing well against the National Indicators for planning and has met its 2007/08 targets for planning applications and appeals and for new homes on previously developed land. From the information available, the AMR demonstrates that the UDP policies are effective and performance is improving, particularly with regard to housing. The Council is meeting its new housing target with all new homes built on previously developed land. The AMR demonstrates that the policies for the borough's town centres and employment areas are effective with the number of town centre vacancy rates down from 2005/06. The Local Development Scheme milestones for 07/08 have been met.
- 5.32 The UDP process and the AMR (06/07) have highlighted the need for additional work on certain policy areas. In particular, the Council has recently adopted supplementary planning documents on Housing and Open Space Standards which review and provide guidance on the UDP housing and open space policies in the light of monitoring information compiled for the AMR.
- 5.33 In addition, the AMR has highlighted a number of policy issues which will be addressed in the emerging Core Strategy and other Development Plan Documents. These include:
- Although new housing completions and the number of empty homes brought back into use exceed the borough's housing target, there is the need to identify the sources of housing supply from 2016.
 - The need to balance the dwelling mix of new housing in response to the need for affordable family housing.
 - The increase in density of new housing development and the need to assess its impact on dwelling mix and the character of areas
 - The recent increase in the number of car free developments
 - The need to revise retail policy thresholds in response to town centre vacancy rates and use class proportions
 - Identifying the impact of development on ecology and defining areas of deficiency in access to nature.
 - The future provision of new business development in Opportunity Areas, employment areas and town centres.

Monitoring Framework and Future Monitoring Requirements

- 6.1 The monitoring framework at Appendix 2 identifies performance measures and targets for each UDP objective. The framework identifies the source of the information. In the case of housing, data is available for 2007/08 (or for the calendar year 2007) to monitor the performance measures and targets. A housing trajectory is also provided at Appendix 4. In the case of planning obligations, the Council has a database to monitor the implementation of planning obligation agreements and already produces annual monitoring reports.
- 6.2 For other performance measures, information is either not available for the monitoring period or not presently collected. Wherever possible the most recent available data is used. In future AMRs, the Council will address these information gaps by:
- Improving procedures to collect information from planning applications
 - Strengthening the monitoring linkages between the Community Strategy and the Neighbourhood Renewal Strategy and the UDP/LDF
 - Agreeing arrangements with external bodies and organisations to provide information, in particular data to monitor sustainability appraisal objectives and targets
 - Supporting the establishment of annual sub-regional monitoring meetings
 - Making full use of the London Development Database. Officers have undertaken training on the database.
 - Incorporating the latest projections produced by the GLA and other sources
 - Explore the possibility of preparing area profiles to support area based Local Development Documents.

At present, the information used is primarily quantitative data, although the Council will explore the use of surveys to gather qualitative data as part of preparing its Local Development Framework.

- 6.3 The AMR is heavily dependent on data collected on planning applications and appeals. 1 App became mandatory in April 2008 and provides authorities with a wider source of data on development proposals. Phase 2 of the PARSOL Land Use Monitoring Project will develop a national scheme for the collection and transfer of planning monitoring data, in particular the indicators used in AMRs.
- 6.4 The Greater London Authority's London Development Database (LDD) is designed to record the progress of planning permissions in the Greater London

area. In February 2008, the Mayor of London published his fourth London Plan Annual Monitoring Plan. This AMR has a number of information gaps, which in most cases is being addressed by the London Development Database.

- 6.5 Housing and Planning Delivery Grant (HPDG) has replaced the Planning Delivery Grant and came into effect in April 2008. Its purpose is to incentivise increased housing delivery and improved plan making. One of the planning elements of the HPDG is to deal with the assessment and delivery of land for housing over a five and 15 year timescale. This will be measured through National Indicator (NI) 159 – supply of ready to develop housing sites and assessed in either a five year land supply of housing contained within a Strategic Housing Assessment or the Annual Monitoring Report.

Background InformationEmployment and Economic Activity

A1.1 In 2007/08, 3 major applications for non-residential use and three major applications for mixed-use development were granted, comprising 9,114m² of floorspace. These are:

- HGY/2008/0112 – Former Lynx Depot, Coppetts Road, N10
- HGY/2007/0358 – Sainsbury's, Williamson Road, N4
- HGY/2007/0500 – Wood Green Shopping City, High Road, N22

Retail and Town Centres

A 1.2 A1 and Non A1 uses in the Town Centres

| TOWN CENTRE | % A1 units | % non A1 units |
|---------------------|------------|----------------|
| Wood Green | 69.1 | 25.8 |
| Crouch End | 66.2 | 28.2 |
| Green Lanes | 57.5 | 33.7 |
| Muswell Hill | 68.4 | 26.9 |
| Tottenham High Road | 65.4 | 29.3 |
| West Green Road | 64.7 | 28.8 |

Source: Experian Goad Surveys 2007

Environment and Transport

A1.3 The Council requires that all development that would increase the use of the private car should submit a Travel Plan. In 2007/08, three major planning applications were accompanied by a transport assessment:

HGY/2007/1093: Nos. 381-481 Seven Sisters Road, N15

HGY/2007/2509: Roden Court, 113-115 Hornsey Lane, N6

HGY/2007/2414: The Narrow Boat & 146-152 Reedham Close, N17

A1.4 In addition, 34 approved planning applications have been dedicated as 'car free' developments. These are:

| | |
|---------------|---------------------------|
| HGY/2007/0292 | 417 Green Lanes, N4 |
| HGY/2007/0409 | 4 Finsbury Park, N4 |
| HGY/2007/0443 | 29 & 29A Turnpike Lane N2 |
| HGY/2007/0686 | 77 Westbury Avenue, N22 |
| HGY/2007/0603 | 24 Dorset Road, N22 |

| | |
|---------------|--------------------------------------|
| HGY/2007/0704 | 631 Seven Sisters Road, N15 |
| HGY/2007/0766 | 682 Lordship Lane, N22 |
| HGY/2007/0792 | 570 Green Lanes, N8 |
| HGY/2007/0945 | 58 Hermitage Road, N4 |
| HGY/2007/1208 | 18 Westbury Avenue, N22 |
| HGY/2007/0680 | 40D Wightman Road |
| HGY/2007/0683 | 40C Wightman Road |
| HGY/2007/1093 | 381-481 Seven Sisters Road |
| HGY/2007/1268 | 107 Vale Road |
| HGY/2007/1281 | 65 Burghley Road |
| HGY/2007/1402 | 262 High Road |
| HGY/2007/1403 | 30 Pembroke Road |
| HGY/2007/1439 | 85 Mayes Road |
| HGY/2007/1442 | R/o 242-274 Hermitage Road |
| HGY/2007/1502 | Garages @ Harold Road/Newton Road |
| HGY/2007/1583 | 55-57 Turnpike Lane |
| HGY/2007/1667 | Rear of 2 Grove Park Road |
| HGY/2007/1704 | 5 Coleraine Road |
| HGY/2007/1728 | 35 Carlingford Road |
| HGY/2007?1516 | 553 Green Lanes |
| HGY/2007/2102 | 7A Tynemouth Terrace, Tynemouth Road |
| HGY/2007/2104 | 7A Tynemouth Terrace, Tynemouth Road |
| HGY/2007/2036 | 120-128 Mayes Road |
| HGY/2007/2375 | 3 Townsend Road |
| HGY/2007/2359 | 50 Turnpike Lane |
| HGY/2007/2516 | 525 Green Lanes |
| HGY/2007/2550 | Land r/o 100 Wightman Road |
| HGY/2007/2568 | 48 Woodstock Road |
| HGY/2008/0021 | Land Adjacent to 1 Tancred Road |
| HGY/2007/2611 | 2 Northbrook Road |
| HGY/2008/0187 | 16 Coleraine Road |

Planning Obligations

A1.5 The Council negotiated and secured planning obligations and signed legal agreements on 25 planning permissions within financial year 07/08 under S106 of the Town and Country Planning Act 1990. The total amount negotiated was £10,900,302.65. The table below details the type and amount of contributions secured.

| | |
|------------------------------|------------------------|
| Administration & Monitoring | £ 489,393.91 |
| Education Provision | £ 2,715,873.74 |
| Environmental Improvement | £ 5,566,800.00 |
| Car-Free Developments | £ 4,650.00 |
| Street Scene / Highway Works | £ 2,123,585.00 |
| TOTAL | £ 10,900,302.65 |

Appendix 2

Monitoring Framework (2007/08)

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------------------------------------------------------------------------|-------------------------------------------------|----------------------|---------------------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------|
| To accommodate London's growth within its boundaries without encroaching on open spaces | To support sustainable development | Policy G1 | LBH / London Development Database | Maintain the proportion of new homes built on previously developed land (BVPI 106) | 95% of new homes built on previously developed land | 100% of completions took place on previously developed land (2007/08) |
| | Seek to maximise new housing opportunities | Policy HSG9 | LBH / ODPM Land Use Change Statistics | Increase housing densities in appropriate locations | Maintain average densities above 80 dwellings per hectare (250 hrha) | Average 116 dwellings per hectare (2006/07) |
| To make London a healthier and better city for people to live | To protect and promote a network of open spaces | Policy G7 | LBH - Open Space Study | To protect open spaces in the borough | No net loss of designated open space through development | No net loss of designated open space in 2007/08. |
| | Seek to maximise new housing opportunities | Policy G3 | LBH / GLA Housing Provision Survey | Increasing the supply of new homes | 680 additional dwellings per annum | 662 net additional dwellings in 2007/08 |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| in. | Seek to maintain and protect the existing housing stock | Policy HSG3 | LBH | Bringing empty homes back into use | n/a | 105 empty private sector properties brought back into use in 2007/08 |
| | Ensure an adequate standard and range of housing especially affordable and accessible housing in order to meet current and future needs in the Borough. | Policy G3 | LBH | Providing a mix of dwelling types and sizes to meet the housing needs of the community based on the 2005 Housing Needs Survey and specified in SPG3a (September 2003). | 37% 1-bed private units and 32% 4+ bed affordable units | Of the total housing completions in 2007/08, 88% were one and two bed units. Of the affordable housing completed in 2007-2008 only 10.9% were three or four bedrooms. |
| | | Policy HSG8 | ODPM Gypsy Caravan Count | Number of unauthorised gypsy encampments. | No unauthorised gypsy encampments | 0 unauthorised gypsy encampments (January 2008) |
| | | Policy HSG4 | LBH / London Development Database | Meeting the need for affordable housing | 50% of all completed new dwellings as affordable | 32% of all new build completed dwellings as affordable (2007/08) |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| | | Policies G2 and HSG1 | LBH | The proportion of new homes built to lifetime homes (wheelchair accessible) standards | 10% of new homes built to wheelchair accessible standards | n/a |
| To make London a more prosperous city | Ensure that a plan-monitor-manage approach is adopted for good quality land and employment premises, and the creation of new ones is assisted where appropriate. | Policy G4 | LBH / Atkins study | To provide land and buildings for future employment needs | 20,300m ² of employment floorspace developed per year up to 2016. | 4,400m ² of employment floorspace granted planning permission (2007/08) |
| | Strengthen economic prosperity, create a new range of jobs and improve skills. | Policies G12, AC1 and AC2 | LBH | Economic growth in the regeneration areas | 1,500 new jobs at Haringey Heartlands, 5,000 new jobs at Tottenham International. | n/a |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| | Identify and develop key brownfield development sites that will act as a catalyst for new investment. | Policy G11 | LBH | Provide site-specific guidance on key brownfield sites | 50% of site specific proposals that have development briefs | n/a |
| | To ensure that regeneration proposals improve the borough as a whole as well as improving access to opportunities. | Policies G12 and UD10 | LBH | Employment gain in mixed use proposals | 100% of mixed use schemes include s106 agreements to provide jobs / training for Haringey residents | n/a |
| To promote social inclusion and tackle deprivation and discrimination | To help create mixed and balanced communities. | Policy G4 | Office for National Statistics | Reduce unemployment levels | Reduce unemployment rates and % of long-term unemployed in the 7 priority areas | 7.1% of Haringey's residents were unemployed, lower than the London rate of 7.6% (2007) |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|
| | | Policies G3, HSG4 and UD10 | LBH / London Development Database | To negotiate an appropriate tenure mix of affordable housing for different parts of the borough. | In the west of the Borough, 70% of new affordable units for the social rent. In the east of the Borough, 70% of new affordable units for shared ownership/keyworker. | n/a |
| | Seek to meet the needs of different sectors of the economy, especially SMEs and those organisations within the voluntary sector through provisions of a range of premises of different types, sizes and costs. | Policy G4 | LBH | To provide a range of business premises, including start-up units | 50% of approved employment use schemes that comprise workspace for start-up or micro business No net loss of businesses. | n/a |
| | | | Office for National Statistics | To increase the number of new businesses in the borough | | A net loss of 0.9% compared to 0.2% in London as a whole (2004) |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|-------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| | To ensure that the Borough's town centres are accessible and meet the needs and requirements of its people. | Policy G5 | LBH / London Development Database | Focus new office and leisure development in the borough's town centres | 100% of new large scale office and leisure development in the borough's town centres | n/a |
| | Ensure people have access to a full range and quality of goods and services. | Policies G5 and TCR3 | LBH / Experian Goad Surveys | Ensure a mix of retail and non-retail provision in the borough's town centres. | Retain a minimum of 54% A1 retail units in the borough's town centres | Proportion of A1 retail units varies between 65.5% in Wood Green Metropolitan Centre and 48.8% in Green Lanes District Centre. |
| | | Policy G5 | LBH / Experian Goad Surveys | Maintain vital and viable town centres | Maintain vacancy rates lower than 10% | In 2006, vacancy rates in the borough's town centres varied from 4.7% to 8.8% |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|
| | To increase the overall stock of community facilities in the borough especially in areas of shortage and to improve existing facilities. | Policies G9 and UD10 | LBH | To provide new and enhanced community facilities | 50% of s106 agreements to contribute to new or enhanced community facilities | n/a |
| To improve London's accessibility | To support and promote transport improvements where it would improve safety for all road users, including pedestrians and cyclists, enhance residential amenity and complement land development and regeneration strategies. | Policy G6 | LBH / Countryside Agency | Footpaths and Rights of Way Easy to Use by the Public (BVPI 178) <i>This indicator no longer exists so figures for 05/06 are the most recent</i> | 90% of the total length of footpaths and other rights of way that are easy to use by members of the public. | 99% of the total length of footpaths and other rights of way that are easy to use by members of the public in 2005/06 |
| | | | | Pedestrian Crossings with Facilities for Disabled People (BVPI 165) <i>This indicator no longer exists so figures for 05/06 are the most recent</i> | 100% of pedestrian crossings with facilities for disabled people | 100% of pedestrian crossings with facilities for disabled people in 2005/06. |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| | To require high trip generating development to locate where public transport accessibility is high | Policy UD8 | LBH | Approving new large commercial developments in accessible locations | 80% of approved new large commercial developments located in areas well served by public transport (PTAL levels 4-6) | n/a |
| | Discourage commuting and through journeys and encourage appropriate car use by residents and local business. To encourage developments which reduce the need to travel, especially by car. | Policy G6 | LBH | Encouraging alternatives car use at major developments | 25% of major planning applications accompanied by a travel plan | 100% of major planning applications were accompanied by a travel plan in 2007/08 |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| | Improve freight movement, whilst minimising the environmental impact | Policy G6 | LBH | Encourage use of rail or water for movement of freight | 100% of new commercial developments close to water or rail that include servicing facilities to enable transfer of freight from road to rail or water | n/a |
| | To balance the need for parking and the environmental impact of traffic movement and parked cars. | Policy G6 | LBH | Percentage of completed non-residential development complying with car-parking standards. | To be decided | n/a |
| To make London a more attractive, well-designed and green city | To promote high quality design which is sustainable in terms of form, function and impact and meets the principles of inclusive | Policy UD3 | LBH | Percentage of approved development proposals accompanied by a design statement | To be decided | N/a |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|-------------------------------------------------------------------------------------------------------|-----------------------------|--------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| | design. | | | | | |
| | To support sustainable development | Policies G1, ENV 6 and ENV7 | LBH | Increase in energy generated from renewable sources | Major development schemes to include on-site provision of 20% projected energy requirement from renewable sources | N/a |
| | To support sustainable development | Policies G1 and ENV9 | LBH | Percentage of households resident in the authority's area served by kerbside collection of recyclables (BV 91a) | 95% of population served by a kerbside collection of recyclables. | 85% of population served by a kerbside collection of recyclables in 2007/08 |
| | To maintain a satisfactory level of easily accessed open space in the borough with a variety of uses. | Policies G7 and OS14 | LBH | Increase the provision of public open space and improve public access in areas of open space deficiency | Reduce the proportion of borough in area of open space deficiency by 10% by 2016. | N/a |
| | Ensure that flora and fauna, with nature | Policy G7 | LBH | No loss of land designated as Ecologically | No loss of land designated as Ecologically | N/a |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------------------------|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------|
| | conservation value in the borough is protected and encouraged, and that the provision helps to meet the aims of the Biodiversity Action Plan | | | Valuable Sites and Ecological Corridors. | Valuable Sites and Ecological Corridors over the plan period. | |
| | To protect buildings of architectural and historical interest and their settings. | Policy G10 | LBH / English Heritage | Reduce the number of buildings at risk in the borough | 10% reduction in the number of buildings on the at risk register | 3% reduction in the number of buildings on the at risk register in 2006/07. |
| | To preserve and enhance the character and appearance of conservation areas. | Policy G10 | LBH | Percentage of conservation areas in the local authority area with an up-to-date character appraisal (BV 219b). | To be decided | 3 conservation area character appraisals were completed in 2007/08. |
| | To promote the conservation, protection and enhancement of the archaeological | Policy G10 | LBH | Within Areas of Archaeological Importance, number of planning applications involving | To be decided | N/a |

| London Plan objective | Unitary Development Plan objective | Adopted UDP Policies | Information Source | Performance measure | Target | Output indicator |
|-----------------------|----------------------------------------------------------------------------------------------------------------------|----------------------|--------------------|-------------------------------------------------------------------------------------------------------------------|--------|------------------|
| | heritage of the borough, including historic parks and gardens and its interpretation and presentation to the public. | | | groundwork accompanied by an archaeological desktop assessment of the potential archaeological value of the site. | | |

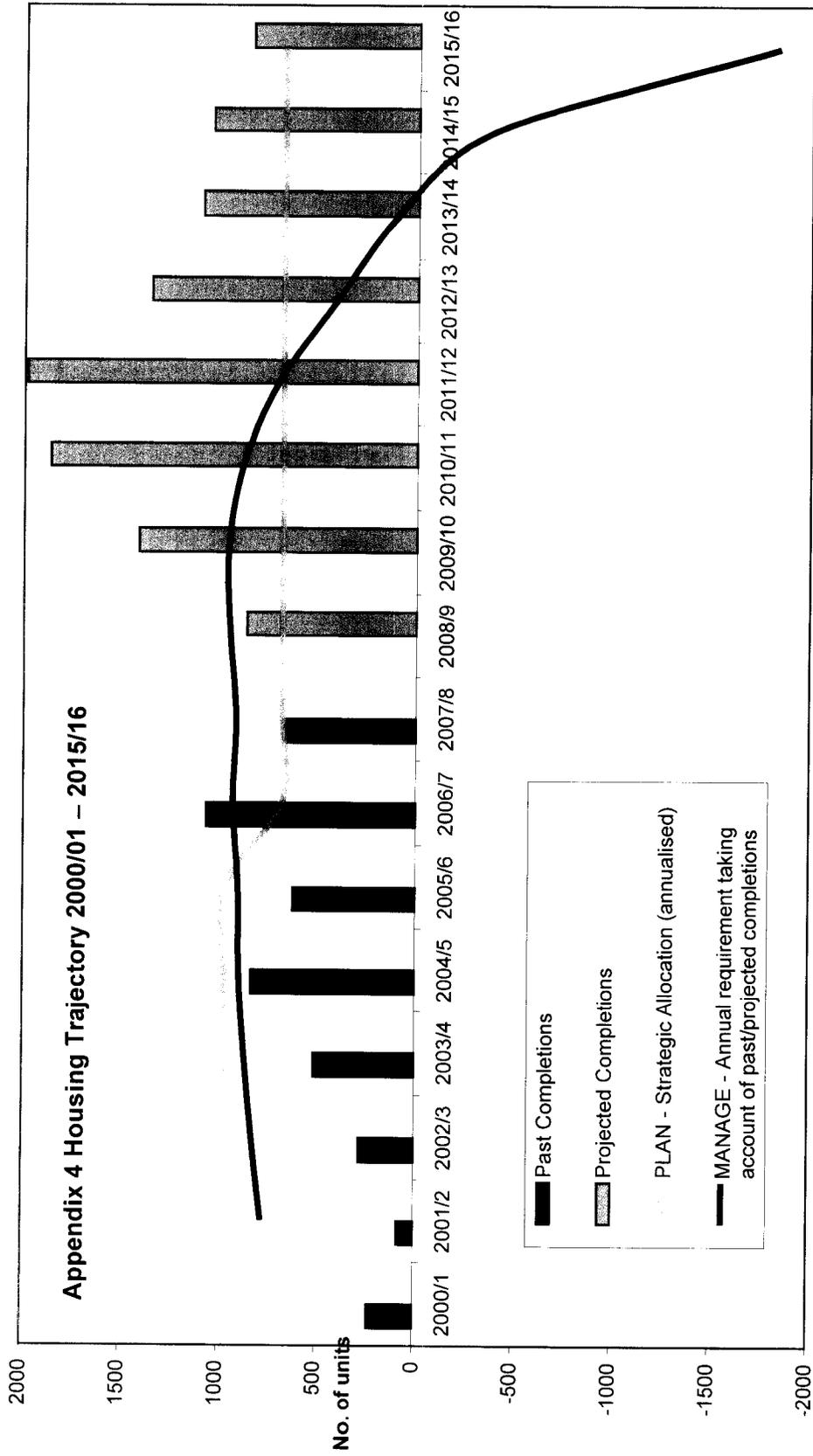
Significant Effects Indicators

| Sustainability Appraisal Sub-Objectives | Significant Effects Indicator | Adopted UDP policies | 2007/08 Output | Data Source |
|------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| SOCIAL | | | | |
| To increase the availability of affordable housing | Percentage of all dwellings completed that are affordable | HSG4 Affordable Housing | 211 affordable housing units completed representing 32% of total new build completed units | LB Haringey London Development Database (LDD) |
| To reduce the fear of crime | Number of recorded crimes per 1,000 of population | UD4 Quality Design | n/a | Metropolitan Police |
| To improve access to health and social care services | | CW1 New Community/health facilities CW2 Protecting existing community facilities | n/a | Department of Health/NHS Health profile for Haringey 2006 |
| ECONOMIC | | | | |
| To reduce high | Percentage of | | In 2006/07 7.1% of | Office for |

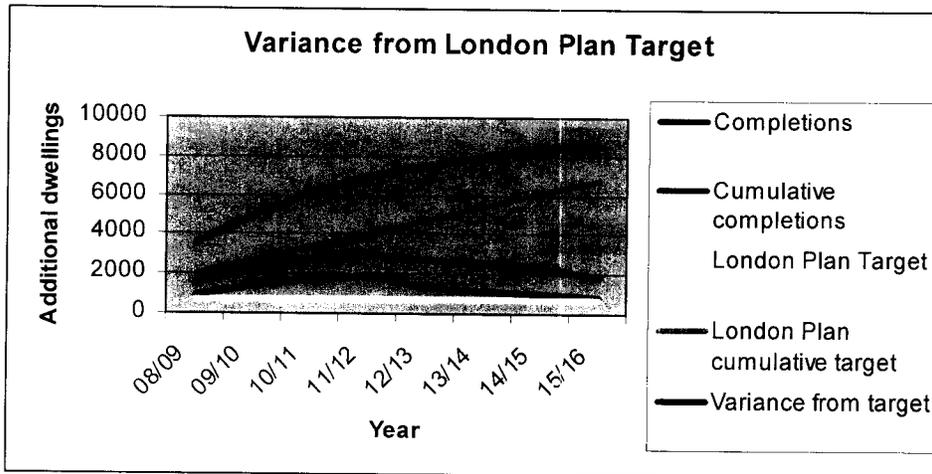
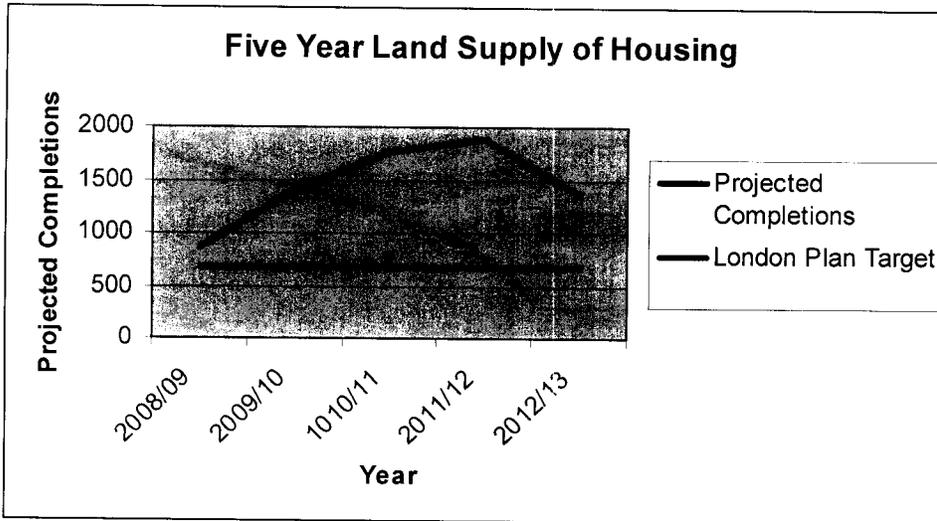
| Sustainability Appraisal Sub-Objectives | Significant Effects Indicator | Adopted UDP policies | 2007/08 Output | Data Source |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| levels of unemployment and worklessness | unemployed | | Haringey's residents were unemployed, higher than the London rate of 4.6% (March 2006) | National Statistics Greater London Authority |
| To retain existing local employment and create local employment opportunities | Number of new businesses in the area | EMP4 Non Employment Generating Uses | In 2006 11.5% of VAT registered businesses were newly registered in Haringey compared to 11.3% in London | Office for National Statistics |
| ENVIRONMENTAL | | | | |
| To promote townscape character and quality | | UD3 General Principles | n/a | |
| To increase the proportion of waste recycling and composting across all sectors | Tonnes of waste landfilled per year Household waste recycled | ENV13 Sustainable Waste Management | 36.26% waste sent to landfill Haringey achieved a recycling rate of 24.6% of household waste. | North London constituent boroughs & North London Waste Authority |

| Sustainability Appraisal Sub-Objectives | Significant Effects Indicator | Adopted UDP policies | 2007/08 Output | Data Source |
|--------------------------------------------------------|-------------------------------------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| | % households with kerbside collection of recyclables | | 85% of residents have access to recycling services. | |
| To promote a network of quality accessible open spaces | Amount of eligible open spaces managed to Green Flag Award standard | OS10 Other Open Space | Eight parks managed to Green Flag Award standard in 2007/08 | LB Haringey |
| To reduce the use of the private car | Amount and percentage of non-residential development complying with car parking standards | Appendix 1 Car Parking Standards | In 2007/08, 100% of all completed non-residential development complies with car parking standards set out in the UDP representing 16,359m ² of completed non-residential development | LB Haringey |
| To increase the use of | Reduction in carbon dioxide | ENV10 Mitigating | Eleven applications for renewable | LB Haringey |

| Sustainability Appraisal Sub-Objectives | Significant Effects Indicator | Adopted UDP policies | 2007/08 Output | Data Source |
|-----------------------------------------|-------------------------------|----------------------------------|---------------------------------------------------|-------------|
| renewable energy | emissions tonnes/annum | Climate Change: Renewable Energy | energy installations were received during 2007/08 | |



Appendix 4 (b): Housing Trajectory



GLOSSARY & DEFINITIONSRelevant Documents

- Unitary Development Plan Monitoring Report 2006/2007 (December 2007)
- Scoping Report - Sustainability Appraisal, Haringey Local Development Framework (September 2007)
- London Plan Annual Monitoring Report 4 (February 2008)
- Local Development Framework Monitoring: A Good Practice Guide (ODPM March 2005)
- State of the Borough Report 2004

Glossary

The Act: the Planning and Compulsory Purchase Act 2004.

Annual Monitoring Report: part of the *local development framework*, the annual monitoring report will assess the implementation of the *local development scheme* and the extent to which policies in *local development documents* are being successfully implemented.

Community strategy: local authorities are required by the Local Government Act 2000 to prepare these, with aim of improving the social, environmental and economic well being of their areas. Through the community strategy, authorities are expected to co-ordinate the actions of local public, private, voluntary and community sectors. Responsibility for producing community strategies may be passed to *local strategic partnerships*, which include local authority representatives.

Contextual indicators: measure changes in the wider social, economic, and environmental background against which policies operate. As such, they help to relate policy outputs to the local area.

Core strategy: sets out the long-term spatial vision for the local planning authority area, the spatial objectives and strategic policies to deliver that vision. The core strategy will have the status of a *development plan document*.

Development plan: as set out in Section 38 of the Act, an authority's development plan consists of the relevant *regional spatial strategy* (or the spatial development strategy in London) and the *development plan documents* contained within its *local development framework*.

Development plan documents: spatial planning documents that are subject to independent examination, and together with the relevant regional spatial strategy, will form the *development plan* for a local authority area for the purposes of the Act. They can include a *core strategy*, *site specific allocations of land*, and *area action plans* (where needed). Other development plan documents, including generic development control policies, can be produced. They will all be shown geographically on an adopted *proposals map*. Individual development plan documents or parts of a document can be reviewed independently from other development plan documents. Each

authority must set out the programme for preparing its development plan documents in the *local development scheme*.

Evidence base: information gathered by planning authority to support preparation of local development documents. Includes quantitative and qualitative data.

Housing trajectories: means of showing past and future housing performance by identifying the predicted provision of housing over the lifespan of the local development framework.

Local development document: the collective term in the Act for *development plan documents, supplementary planning documents* and the *statement of community involvement*.

Local development framework: the name for the portfolio of *local development documents and related documents*. It consists of *development plan documents, supplementary planning documents, a statement of community involvement, the local development scheme and annual monitoring reports*. Together all these documents will provide the framework for delivering the spatial planning strategy for a local authority area.

Local development scheme: sets out the programme for preparing *local development documents*. All authorities must submit a scheme to the Secretary of State for approval within six months of commencement of *the Act*.

Monitoring: regular and systematic collection and analysis of information to measure policy implementation.

Outcomes: macro-level, real world changes, which are influenced to some degree by local development framework outputs.

Outputs: the direct effects of a policy e.g. number of housing completions, amount of employment floorspace etc.

Output indicators: measure the direct effect of a policy. Used to assess whether policy targets are been achieved in reality using available information.

Plan, Monitor and Manage: means of measuring and reviewing policy, involving the adjustment of policy through monitoring if necessary.

The Regulations: the Town and Country Planning (Local Development) (England) Regulations 2004, and the Town and Country Planning (Transitional Arrangements) (England) Regulations 2004.

SEA Directive: European Directive 2001/42/EC 'on the assessment of the effects of certain plans and programmes on the environment'.

SEA Regulations: the Environmental Assessment of Plans and Programmes Regulations, 2004.

Significant effects: effects, which are significant in the context of the plan. (Annex II of the SEA Directive gives criteria for determining the likely environmental significance of effects).

Significant effects indicators: an indicator that measures the significant effects of the plan or programme.

Strategic Environment Assessment: generic term used internationally to describe environmental assessment as applied to policies, plans and programmes. In this guidance, 'SEA' is used to refer to the type of environmental assessment required under the SEA Directive.

Supplementary planning documents: provide supplementary information in respect of the policies in *development plan documents*. They do not form part of the development plan and are not subject to independent examination.

Sustainability appraisal: generic term used in this guidance to describe the form of assessment that considers social, environmental and economic effects, which fully incorporates the requirements of the SEA Directive.

Targets: thresholds which identify the scale of change to be derived from policies over a specific time period (e.g. number of affordable homes to be built by a set date).

Definitions

Dwelling – a self-contained unit of accommodation. Self-containment is where all the rooms in a household are behind a door, which only that household can use.

Net additional dwellings are defined as new dwellings completed, plus gains from conversions less losses from conversions, plus gains from change of use less losses from change

Previously developed land is defined in Annex C of PPG3 (March 2000)

Affordable housing is defined as (i) wholly funded through registered social landlord and / or local authorities, (ii) wholly funded through developer contributions or (iii) funded through a mix of public subsidy and developer contributions

Net density is defined set out in Annex C of PPG3 (March 2000).

Open space is defined as all accessible open space, whether public or privately owned.

The NI157 indicator covers planning applications included in the ODPM PS1/2 statutory return. The definition for each of the category of applications is as follows:

- Major applications - For dwellings, where the number of dwellings to be constructed is 10 or more. For all other uses, where the floorspace to be built is 1,000m² or more, or where the site area is 1 hectare or more.
- Minor application - Where the development does not meet the requirement for a major application nor the definitions of Change of Use or Householder Development.
- Other applications - All other applications, excluding TPO's, Telecommunications, Reserve Matters and Observations.



Haringey Council **DRAFT**

Agenda item:

[No 1

Cabinet

On 16 December 2008

Report Title.

Saving Unitary Development Plan Policies

Report authorised by **Niall Bolger, Director of Urban Environment**

Contact Officer : Ciara Whelehan, Team Leader Planning Policy, 020 8489 5516

ciara.whelehan@haringey.gov.uk

Wards(s) affected: **ALL**

Report for: **Key Decision**

1. Purpose of the report (That is, the decision required)

1.1 This report provides an explanation as to why the Council must request the Secretary of State to save the Unitary Development Plan (UDP) policies beyond July 2009, and proposes which UDP policies should be saved and why.

1.2 Haringey's Unitary Development Plan (UDP) was adopted in July 2006, following the introduction of the Planning and Compulsory Purchase Act (2004), and the UDP policies were automatically 'saved' for three years, that is they remain in force until July 2009. As the statutory development plan for the Borough, the key function of the UDP is to provide a starting point in the consideration of planning applications for the development or use of land.

1.3 In accordance with the Planning and Compulsory Purchase Act (2004), Haringey is currently developing its Local Development Framework. As the UDP policies are currently 'saved' to July 2009, it is necessary to consider policy coverage beyond this period, to ensure that development control policies are in place as the Local Development Framework (LDF) develops.

1.4 For the policies in the UDP to be saved after July 2009, the Secretary of State (SoS) must make a Direction to save the policies beyond this date. Without such a Direction, there will be no statutory planning policies applying in the Borough, except for the London Plan, with which

to determine planning applications.

1.5 Guidance was released by the Department for Communities and Local Government (see Appendix 2) which informs local planning authorities on how to save policies. This guidance requires the Council to apply to the SoS requesting a direction to save the policies. Accordingly, the Council has to submit a list of those UDP policies it wishes to save to the Secretary of State by February 2009, to ensure that they are approved by July 2009.

2. Introduction by Cabinet Member (if necessary)

2.1 This Report identifies the protocol for saving adopted Unitary Development Plan Policies beyond the 3 year saved period of June 2009. The attached schedule identifies those policies to be saved and those to be deleted.

3. State link(s) with Council Plan Priorities and actions and /or other Strategies:

3.1 Saving the proposed UDP policies identified in the attached schedule (see Appendix 1) will ensure that development control policies are in place beyond the expiry date of the adopted UDP, that is July 2009.

3.2 The approval of the adopted UDP policies which it is proposed to save will contribute to the practical achievement of all five **Council Priorities** as it will ensure that development control policies are in place as the LDF develops, and will provide a statutory planning framework against which planning applications can be assessed.

3.3 The saving of the proposed UDP policies is consistent with and supports the main Council strategies including the Community Strategy, the Council Plan and the Regeneration Strategy. The attached schedule (see Appendix 1) provides detail on those policies it is proposed to save and identifies where a policy supports Council strategies. Those policies that it is proposed to delete have been superseded by more recent Council or London Plan policy.

3.4 If policies are not saved there will be no statutory policy basis for determining planning applications other than national guidance and the London Plan, which will lead to decisions being made on an inconsistent basis, resulting in more decisions being subject to appeal and rising costs to Council. The submission of the proposed UDP policies to be saved to the SoS by February 2009 will enable their approval by July 2009, thereby ensuring that there is a statutory framework in place against which planning applications can be assessed.

4. Recommendations

4.1 That the Cabinet is asked to:

4.1 Recommend to Council that they request the Secretary of State to save the UDP policies as indicated in the attached Schedule (see Appendix 1) to this report.

4.2 That Cabinet be aware that the GLA have identified two policies (**ENV9: Mitigating climate change: energy efficiency and ENV10: Mitigating climate change: renewable energy**) which are no longer in general conformity with the London Plan, and are therefore not

recommended to be saved. Both contain references to a 10% renewable energy target. The 10% renewable target in the London Plan (2004) was superseded by a 20% target as part of the Further Alterations to the London Plan, which were adopted in February 2008. References to a 10% target are therefore no longer in general conformity.

5. Reason for recommendation(s)

5.1 As the statutory development plan for the Borough, the key function of the UDP is to provide a starting point in the consideration of planning applications for the development or use of land. Without the UDP policies planning applications would be determined using national guidance and London Plan policy only.

5.2 The adopted UDP policies will expire in July 2009, and it is necessary to submit the UDP policies that it is proposed to save beyond July 2009 to the SoS for approval in order that development control policies are in place beyond this period.

6. Other options considered

6.1 The SoS has issued a protocol for saving policies which is attached as Appendix 2. This requires that each policy in the UDP should be identified and a reason given as to whether or not the policy should be saved. The protocol sets out the criteria for assessing whether or not policies should be saved and identifies the principles and priorities which the SoS will have regard to when reaching a decision. In drawing up the schedule attached as Appendix 1 to this report, officers have considered the criteria set in the protocol and also whether particular policies are used or referred to in determining planning applications. The schedule is set out chapter by chapter as identified in the UDP.

6.2 Officer's recommendations are that most of the UDP policies should be saved. It is generally those policies which are repetitive of London Plan policy or existing UDP policy, or which have been superseded by more recent Council or London Plan Policy, which are considered unnecessary. As Haringey's adopted UDP is relatively new, there are very few policies which do not conform to either national guidance or the London Plan.

7. Summary

7.1 The Planning and Compulsory Purchase Act 2004 ('the Act') introduced the new Local Development Framework system of plan-making. Under the Act, Haringey's Unitary Development Plan (UDP), which was adopted in July 2006, is valid for three years from the date of adoption, that is until July 2009.

7.2 This means that the policies in the UDP will no longer be saved after July 2009 unless the SoS makes a Direction to save the policies beyond this date. Without such a Direction, there will be no statutory planning policies applying in the Borough, except for the London Plan, with which to determine planning applications.

- 7.3 The SoS has issued a protocol for saving policies which is attached as Appendix 2. The protocol requires that each policy in the UDP should be identified and a reason given as to whether or not the policy should be saved. The protocol sets out the criteria for assessing whether or not policies should be saved and identifies the principles and priorities which the SoS will have regard to when reaching a decision. Requests to save policies will be scrutinised by the SoS and a decision will be made to approve the request based on compliance with the criteria.
- 7.4 In drawing up the schedules attached as Appendix 1 to this report, officers have considered the criteria set in the protocol and also whether particular policies are used or referred to in determining planning applications. The schedule is set out chapter by chapter as identified in the UDP.
- 7.5 Officer's recommendations are that most of the UDP policies should be saved. It is generally those policies which are repetitive of London Plan policy or existing UDP policy which are considered unnecessary. Those proposed to be deleted are identified in the following table.

Summary of policies proposed to be deleted

| Subject | Comment |
|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Water conservation | Repeats UD2 (j) Does not add anything in terms of policy. |
| Density Standards | Outdated reference to London Plan - London Plan Density Matrix is Table 3A.2 rather than 4B.1. Parking standards now outlined in Annex 4 of the London Plan. London Plan Policy 3A.3 Maximising the potential of sites - provides for higher density development on sites compatible with local context, design principles and public transport capacity. |
| Improvements | List of infrastructure is outdated – New list provided in London Plan Table 3C.1 |
| Pedestrians and cyclists | Repetition of M3 (c) which refers to the design and location of buildings on encouraging walking and cycling. |

- 7.6 As Haringey's adopted UDP is relatively new, there are very few policies which do not conform to either national guidance or the London Plan. The primary consideration in reaching a recommendation is whether or not a particular policy is necessary to guide development. Where it is considered necessary then as well as being saved it is also likely to be carried forward in some form into the LDF.

8. Chief Financial Officer Comments

8.1 There are no significant financial implications arising from this report. Any relevant residual costs in relation to storage media will need to be managed within the approved budget for Planning and Regeneration business unit.

9. Head of Legal Services Comments

9.1 The Head of Legal Services comments that under the Planning and Compensation Act 2004 Unitary Development Plan policies are saved for 3 years from the date the

plan was adopted. The Secretary of State has powers to make a direction to save specified policies beyond the 3 year period and these powers are exercised by the Regional Government Office. In considering whether to extend a saved policy the Government Office will give reasons for its decision where the Government Office has had to adjudicate between two parties in deciding whether to make a direction. All saved policies should be in general conformity with the London Plan and it is important to receive the endorsement of the GLA to the saved policies to avoid the risk of Secretary of State adjudication.

9.2 In view of the objection of the GLA it is recommended to delete policies ENV9 and ENV10 and rely on the London Plan Policies. Circular 1/2008 Strategic Planning in London emphasises that the later adopted policies in the Development Plan (comprising either the UDP and the London Plan) take precedence over the earlier policies. In practice the 20% renewable energy policy in the London Plan has to be applied flexibly in the light of practical and viability considerations

10. Head of Procurement Comments –[Required for Procurement Committee]

11. Equalities and Community Cohesion Comments

11.1 A number of policies in the UDP are aimed at meeting the needs of different groups within the local community. It is proposed that these policies are saved where there continues to be a need for them.. These are adopted UDP policies which are proposed to be saved (see Appendix 1) and it is not proposed to delete any policies which contribute to a cohesive community. Where policies are considered necessary to be carried forward into the Local Development Framework they will be subject to an Equalities Impact Assessment as the LDF develops.

12. Consultation

12.1 Development Control have confirmed they are happy with the list of saved policies.

12.2 Transport requested changes to the wording of a specific policy. However the protocol for saving policies does not include revisions to existing policies, this will be addressed through the production of the Local Development Framework Plan.

12.3 The Greater London Authority (GLA) has indicated they will be looking at the issue of whether the Councils saved policies are in “general conformity” with the London Plan.

13. Service Financial Comments

13.1 There are no significant financial implications arising from this report. Any relevant residual costs in relation to storage media will need to be managed within the approved budget for Planning and Regeneration business unit.

14. Use of appendices /Tables and photographs

14.1 Appendix 1 – Schedule of UDP policies proposed to be saved or deleted.

14.2 Appendix 2 – DCLG's 'Protocol for handling proposals to save adopted Local Plan, Unitary Development Plan and Structure Plan policies beyond the 3 year saved period' (August 2006).

15. Local Government (Access to Information) Act 1985

15.1 DCLG's '*Protocol for handling proposals to save adopted Local Plan, Unitary Development Plan and Structure Plan policies beyond the 3 year saved period*' (August 2006).

Haringey's Unitary Development (July 2006)

The London Plan (Consolidated with Alterations) February 2008

The Mayor's SPG on Industrial Capacity (March 2008)

Appendix 1: Schedule of Saved Policies

Part Two (1) Areas of Change

| Areas of Change Policies to be Saved | | | | | | | | | | | | | |
|--------------------------------------|-------------------------------------------------|-------------------------------------------------|---|---|---|---|---|------------------------------------------------------------------|---|---|---|---------|----------------------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | Comment | |
| AC1 | The Heartlands/ Wood Green | ✓ | - | ✓ | - | ✓ | ✓ | - | - | - | - | - | Policy should be saved as sets out development framework for the area. Supports Haringey Heartlands Development Framework (2005). |
| AC2 | Tottenham International | ✓ | - | ✓ | - | ✓ | - | - | - | - | - | - | Policy should be saved as sets out development framework for the area. Supports Tottenham Hale Urban Centre Masterplan SPD (2007). |
| AC3 | Tottenham High Road Regeneration Corridor | ✓ | - | - | - | ✓ | ✓ | - | - | - | - | - | Policy should be saved as sets out development permitted to promote regeneration. Supports Tottenham High Road Regeneration Strategy (2002). |

Appendix 1: Schedule of Saved Policies

Part Two (2) Development and Urban Design

| Development and urban design Policies to be saved | | | | | | | | | | | |
|---------------------------------------------------|-------------------------------------|-------------------------------------------------|---|---|---|---|------------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | Policies that the government will also have particular regard to | | | | Comment |
| UD1 | Planning statements | ✓ | - | ✓ | - | - | - | - | - | - | Policy should be saved as it sets out the requirements for development proposals in submitting planning statements and applications. |
| UD2 | Sustainable design and construction | ✓ | ✓ | ✓ | - | - | - | - | ✓ | - | Policy should be saved as it details Council requirements for planning applications. Supports London Plan policy 4A.3 and Mayors Sustainable Design and Construction SPD, and promotes Haringey's Greenest Borough Strategy. |
| UD3 | General principles | ✓ | ✓ | ✓ | - | - | - | - | - | - | Policy should be saved as it sets out the general design principles which development |

Appendix 1: Schedule of Saved Policies

| Development and urban design Policies to be saved | | | | | | | | | | | | | |
|---------------------------------------------------|-----------------|-------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | Comment | | | |
| | | Where appropriate there is a clear strategy | Policies have regard to the Community Strategy for the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | Policies on Green Belt detailed boundaries in UDPs | Policies that support economic development and regeneration, including policies for retailing and town centres | Policies for waste management | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | |
| UD4 | Quality design | ✓ | ✓ | ✓ | - | - | ✓ | - | - | - | - | - | Proposals should address. Links to UD1 in how applications should demonstrate impacts of development. Policy should be saved as it sets out the design elements that should be addressed in development proposals. Supports London Plan Policy 4B.1 Design Principles for a Compact City. |
| UD5 | Strategic views | ✓ | - | ✓ | - | - | ✓ | - | - | - | - | - | Supports London Plan View Management Framework (July 2007) – Management Plan 1 London Panorama: Alexandra Palace, providing local detail on view protection corridor. |
| UD6 | Mixed use | | | | | | | | | ✓ | | | Policy sets out the |

Appendix 1: Schedule of Saved Policies

| Development and urban design Policies to be saved | | | | | | | | | |
|---------------------------------------------------|-------------------------------|-------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Comment | |
| | | Where appropriate there is a clear strategy | Policies have regard to the area Community Strategy for the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | | |
| | | | | | | | | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | |
| | | | | | | | | Policies on Green Belt detailed boundaries in UDPs | |
| | | | | | | | | Policies that support economic development and regeneration, including policies for retailing and town centres | |
| | | | | | | | | Policies for waste management | |
| | | | | | | | | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | |
| UD7 | developments Waste storage | ✓ | ✓ | ✓ | - | - | ✓ | - | considerations to be taken into account in providing a range of different uses on-site. Policy sets out requirements for development proposals and supports SPG8a Waste and Recycling (2006). |
| UD8 | Planning obligations | ✓ | - | ✓ | - | - | ✓ | - | Policy to be saved as it outlines approach to s.106 agreements. Supports SPG10a The Negotiation, management and monitoring of Planning Obligations (2006). |
| UD9 | Locations for tall buildings | - | - | ✓ | - | ✓ | ✓ | - | Policy to be saved as it sets out assessment criteria for tall buildings in the Borough. Supports London Plan policy 4B.9 Tall buildings – location and identifies Tottenham |

Appendix 1: Schedule of Saved Policies

Development and urban design Policies to be saved

| Policy | Subject | Government criteria for policies to comply with | | | | | | | Policies that the government will also have particular regard to | | | | | Comment |
|--------|------------------------------|-------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| | | Where appropriate there is a clear strategy | Policies have regard to the Community Strategy for the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | Policies on Green Belt detailed boundaries in UDPs | Policies that support economic development and regeneration, including policies for retailing and town centres | Policies for waste management | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | | |
| UD10 | Advertisements | - | - | ✓ | - | - | ✓ | - | - | - | - | - | International and Haringey Heartlands as suitable locations. Policy to be saved as it sets out the criteria for considering planning applications. | |
| UD11 | Telecommunications Equipment | - | - | ✓ | - | - | ✓ | - | - | - | - | - | Policy to be saved as it sets out the criteria for considering planning applications. | |

Strategy for the UDP Policies to be Deleted

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Appendix 1: Schedule of Saved Policies

Part Two (3) Environment

| Environment Policies to be saved | | | | | | | | | | | | | | | | | | | | | | | | |
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| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | Comment | | | | | | | | | | | | | |
| ENV1 | Flood protection | ✓ | Where appropriate there is a clear strategy | - | Policies have regard to the Community Strategy for the area | ✓ | Policies are in general conformity with the RSS | - | Policies are in conformity with the core strategy (where it has been adopted) | - | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | ✓ | Policies are necessary and do not merely repeat national or regional policy | - | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | - | Policies on Green Belt detailed boundaries in UDPs | - | Policies that support economic development and regeneration, including policies for retailing and town centres | - | Policies for waste management | - | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | Policy to be saved as it identifies flood risk zones and criteria for the consideration of planning applications for proposals within flood risk zones. Is consistent with PSS25 Development and Flood Risk (Dec. 2006) |
| ENV2 | Surface water runoff | ✓ | | - | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | ✓ | Supports London Plan policy 4A.14 Sustainable drainage |
| ENV4 | Enhancing and protecting the water environment | ✓ | | ✓ | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | ✓ | Policy to be saved as it identifies measures to be used by Council to protect river corridors within the Borough in assoc. with Environment |

Appendix 1: Schedule of Saved Policies

Part Two (4) Housing

| Housing Policies to be saved | | | | | | | | | | | | | | | | | | | | | | | | |
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| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | Comment | | | | | | | | | | | | |
| HSG1 | New housing developments | - | Where appropriate there is a clear strategy | - | Policies have regard to the Community Strategy for the area | ✓ | Policies are in general conformity with the RSS | - | Policies are in conformity with the core strategy (where it has been adopted) | - | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | ✓ | Policies are necessary and do not merely repeat national or regional policy | ✓ | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | - | Policies on Green Belt detailed boundaries in UDPs | - | Policies that support economic development and regeneration, including policies for retailing and town centres | - | Policies for waste management | - | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | Policy to be saved as UDP adopted in 2006 so housing numbers and London Plan target are still relevant, and as yet there is no updated London wide Housing Capacity Study. |
| HSG2 | Change of use to residential | - | | - | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Policy to be saved as it identifies where a change of use to housing will be considered. |
| HSG3 | Protecting existing housing | - | | - | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Policy to be saved as it sets out Council requirements for change of use from housing. |
| HSG4 | Affordable housing | - | | - | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Supports London Plan Policy 3A.9 Affordable housing targets and Policy 3A.11 |

Appendix 1: Schedule of Saved Policies

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|-------|-----------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------|
| HSG5 | Hostel accommodation | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Affordable housing thresholds. |
| HSG6 | HMO | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as it details circumstances when hostel accommodation will be permitted. |
| HSG7 | Housing for special needs | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as it sets out criteria for considering planning applications for HMOs. |
| HSG8 | Gypsies and travellers | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as it identifies circumstances for permitted proposals. |
| HSG10 | Dwelling mix | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as it identifies criteria for considering planning applications. |
| HSG11 | Restricted conversion areas | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved consistent with London Plan Policy 3A.5 Housing choice and Haringey's Housing Needs Assessment 2007. |
| | | | | | | | | | | | | | | | | | | | Policy to be saved as locations identified for where planning applications will not be granted permission. |

Strategy for the UDP Policies to be Deleted

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| HSG9 | Density Standards | | | | | | | | | | | | | | | | | | Policy to be deleted. Reference to London Plan outdated. Density standards now set out in Table 3A.2. and parking standards outlined in Annex 4 of the London Plan |
|------|-------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Appendix 1: Schedule of Saved Policies

Part Two (5) Employment

| Employment Policies to be saved | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------|--------------------------------|-------------------------------------------------|---------------------------------------------|---|-------------------------------------------------------------|---|-------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----------------------------------------------------------------------------|---|--------------------------------------------------------------------------------------------------------------------------------|---|----------------------------------------------------|---|----------------------------------------------------------------------------------------------------------------|---|-------------------------------|---|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | Comment | | | | | | | | | | | | | |
| EMP1 | DEA – Regeneration Areas | ✓ | Where appropriate there is a clear strategy | - | Policies have regard to the Community Strategy for the area | ✓ | Policies are in general conformity with the RSS | - | Policies are in conformity with the core strategy (where it has been adopted) | ✓ | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | ✓ | Policies are necessary and do not merely repeat national or regional policy | - | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | - | Policies on Green Belt detailed boundaries in UDPs | ✓ | Policies that support economic development and regeneration, including policies for retailing and town centres | - | Policies for waste management | - | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | Policy to be saved as relates to AC1 and AC2 with regard to industrial and related uses in regeneration areas of Haringey Heartland and Tottenham Hale. |
| EMP2 | DEA – Industrial Locations | - | - | - | - | ✓ | ✓ | - | - | ✓ | - | ✓ | ✓ | - | - | - | - | ✓ | ✓ | - | - | - | Policy to be saved as uses identified for consideration of planning applications. | |
| EMP3 | DEA – Employment Locations | - | - | - | - | ✓ | ✓ | - | - | ✓ | - | ✓ | ✓ | - | - | - | - | ✓ | ✓ | - | - | - | Policy to be saved as identifies criteria for the consideration of planning applications. | |
| EMP4 | Non employment generating uses | - | - | - | - | ✓ | ✓ | - | - | ✓ | - | ✓ | ✓ | - | - | - | - | ✓ | ✓ | - | - | - | Policy to be saved as identifies criteria for change of use and is consistent with Mayor's SPG on Industrial Land. | |

Appendix 1: Schedule of Saved Policies

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|------|----------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------------------------------------------------------------------------------------------|
| EMP5 | Promoting employment uses | ✓ | - | ✓ | - | - | - | - | ✓ | - | - | ✓ | - | - | - | - | - | - | Policy to be saved as criteria identified for consideration of planning applications for employment uses outside of DEAs. |
| EMP6 | Car repair workshops, garages and car washes | - | - | ✓ | - | - | - | - | ✓ | - | - | ✓ | - | - | - | - | - | - | Policy to be saved as sets out criteria for consideration of planning applications for car associated uses. |
| EMP7 | Live/work units | - | - | ✓ | - | - | - | - | ✓ | - | - | ✓ | - | - | - | - | - | - | Policy to be saved as sets out criteria for considering planning applications. |

Appendix 1: Schedule of Saved Policies

Part Two (6) Town Centres and Retailing

| Town Centres and Retailing Policies to be saved | | | | | | | | | | | | | |
|-------------------------------------------------|--------------------------------------------------------|-------------------------------------------------|----------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | Comment | |
| | | Where appropriate there is a clear strategy | Policies have regard to the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | Policies on Green Belt detailed boundaries in UDPs | Policies that support economic development and regeneration, including policies for retailing and town centres | Policies for waste management | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | |
| TCR1 | Development in town centres and local shopping centres | - | - | ✓ | - | ✓ | ✓ | - | - | ✓ | - | - | Policy to be saved as criteria identified for the consideration of planning applications. |
| TCR2 | Out of town centre development | ✓ | - | ✓ | - | - | ✓ | - | - | - | - | - | Consistent with PPS6 and supports London Plan policy 2A.8 Town centres. |
| TCR3 | Protection of shops in the town centres | - | - | ✓ | - | - | ✓ | - | - | ✓ | - | - | Policy to be saved as it identifies criteria for the consideration of planning applications. |
| TCR4 | Protection of local shops | - | - | ✓ | - | - | ✓ | - | - | ✓ | - | - | Policy to be saved as criteria for consideration in planning applications is detailed. |
| TCR5 | A3 Restaurants and cafes, A4 drinking | - | - | ✓ | - | - | ✓ | - | - | - | - | - | Policy to be saved as it details considerations that Council must take into account when considering |

Appendix 1: Schedule of Saved Policies

Part Two (7) Movement

| Movement Policies to be saved | | | | | | | | | | | | | | | |
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| Policy | Subject | Government criteria for policies to comply with | | | | | Policies that the government will also have particular regard to | | | | Comment | | | | |
| M2 | Public transport network | ✓ | - | ✓ | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as requirements support London Plan Policy 3C.1 Integrating transport and development and Policy 3C.2 Matching development to transport capacity. |
| M3 | New development location and accessibility | ✓ | - | ✓ | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as identifies criteria for assessing planning applications and supports London Plan policy 3C.3 Sustainable transport in London. |
| M5 | Protection, improvement and creation of pedestrian and cycle routes | ✓ | - | ✓ | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as it supports Well-being Framework (HSP), and Mayor's Transport Strategy |

Appendix 1: Schedule of Saved Policies

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| M6 | Road hierarchy | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as Council is required to define and manage a road hierarchy, and is consistent with the London Plan and Mayor's Transport Strategy. |
| M7 | Road schemes | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| M8 | Access roads | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as sets out criteria for consideration of planning applications. |
| M9 | Car-free residential developments | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as criteria identified for consideration of car free development proposals. |
| M10 | Parking for development | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as sets out maximum parking standards for Borough consistent with London Plan policy 3C.23 Parking Strategy. |
| M11 | Rail and waterborne transport | ✓ | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as supports London Plan policy 3C.25 Freight Strategy. |
| M12 | Mini cabs | - | - | ✓ | - | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | Policy to be saved as it details criteria for the assessment of planning applications. |

Strategy for the UDP Policies to be Deleted

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|----|--------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|---------------------------------------------------------------------------------------------------------------|
| M1 | Improvements | | | | | | | | | | | | | | | | | | List of infrastructure is outdated – New list provided in London Plan Table 3C.1 |
| M4 | Pedestrians and cyclists | | | | | | | | | | | | | | | | | | Repetition of M3 (c) which refers to the design and location of buildings on encouraging walking and cycling. |

Appendix 1: Schedule of Saved Policies

Part Two (8) Open Space

| Open Space Policies to be saved | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------|-----------------------------|-------------------------------------------------|---------------------------------------------|---|-------------------------------------------------------------|---|-------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----------------------------------------------------------------------------|---|--------------------------------------------------------------------------------------------------------------------------------|---|----------------------------------------------------|---|----------------------------------------------------------------------------------------------------------------|---|-------------------------------|---|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | | Comment | | | | | | | | | | | |
| OS1 | Green belt | ✓ | Where appropriate there is a clear strategy | ✓ | Policies have regard to the Community Strategy for the area | ✓ | Policies are in general conformity with the RSS | - | Policies are in conformity with the core strategy (where it has been adopted) | - | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | ✓ | Policies are necessary and do not merely repeat national or regional policy | - | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | ✓ | Policies on Green Belt detailed boundaries in UDPs | - | Policies that support economic development and regeneration, including policies for retailing and town centres | - | Policies for waste management | - | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | Policy to be saved as protects green belt and identifies criteria for the consideration of planning applications. |
| OS2 | Metropolitan open land | ✓ | | ✓ | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Policy to be saved as protects MOL and sets out criteria for the consideration of planning applications. |
| OS3 | Significant local open land | ✓ | | ✓ | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Policy to be saved as protects SLOL and sets out criteria for the consideration of planning applications. |
| OS4 | Alexandra Park and Palace | ✓ | | - | | ✓ | | - | | - | | ✓ | | - | | | | | | | | | | Policy to be saved as protects the site and surrounds of Alexandra Palace and sets out criteria for the consideration of planning |

Appendix 1: Schedule of Saved Policies

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| OS14 | Burial space | - | - | ✓ | - | ✓ | - | - | - | - | - | - | - | - | - | - | criteria for the consideration of planning applications. |
| OS15 | Open space deficiency and new developments | ✓ | - | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as sets out the criteria for the consideration of planning applications. |
| OS16 | Green chains | ✓ | - | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as supports Open Space SPD. |
| OS17 | Tree protection, tree masses and spines | - | - | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | Policy to be saved as it protects the green chain network. |
| | | | | | | | | | | | | | | | | | Policy to be saved as sets out the criteria for the consideration of planning applications that affect trees. |

Appendix 1: Schedule of Saved Policies

Part Two (9) Creative, Leisure and Tourism

| Creative, Leisure and Tourism Policies to be saved | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------|------------------------------------------|-------------------------------------------------|---|-------------------------------------------------|---|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----------------------------------------------------------------------------|---|--------------------------------------------------------------------------------------------------------------------------------|---|----------------------------------------------------|---|----------------------------------------------------------------------------------------------------------------|---|-------------------------------|---|-------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | Policies that the government will also have particular regard to | Comment | | | | | | | | | | | | | |
| CLT1 | Provision of new facilities | Where appropriate there is a clear strategy | ✓ | Policies are in general conformity with the RSS | ✓ | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | ✓ | Policies are necessary and do not merely repeat national or regional policy | ✓ | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | ✓ | Policies on Green Belt detailed boundaries in UDPs | ✓ | Policies that support economic development and regeneration, including policies for retailing and town centres | ✓ | Policies for waste management | ✓ | Policies that promote renewable energy; reduce impact on climate change and safeguard water resources | ✓ | Policy to be saved as identifies criteria for the consideration of planning applications for new facilities. |
| CLT2 | Protecting existing facilities | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | Policy to be saved as supports Cultural Strategy and is consistent with London Plan policy 3A.18 Protection and enhancement of social infrastructure and community facilities. | |
| CLT3 | Social clubs | - | - | ✓ | - | - | - | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | Policy to be saved as sets out criteria for the consideration of planning applications. | |
| CLT4 | Hotels, boarding houses and guest houses | - | - | ✓ | - | - | - | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | Policy to be saved as sets out criteria for the consideration of planning applications. | |

Appendix 1: Schedule of Saved Policies

| | | | | | | | | | | | | | | | | | | | |
|------|------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------|
| CLT5 | Retention of existing tourist facilities, improvement of existing tourist facilities and the encouragement of new facilities | - | - | ✓ | - | - | - | - | - | ✓ | - | - | - | - | - | - | - | - | Policy to be saved as sets out Council policy with regard to tourist facilities. |
|------|------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------|

Appendix 1: Schedule of Saved Policies

Part Two (10) Community Well-Being

**Community Well-Being
Policies to be saved**

| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | | Comment |
|--------|---------------------------------------------|-------------------------------------------------|---|---|---|---|---|------------------------------------------------------------------|---|---|---|---|-----------------------------------------------------------------------------------------|
| CW1 | New community/ health facilities | - | ✓ | ✓ | - | - | - | - | - | - | - | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CW2 | Protecting existing community facilities | - | ✓ | ✓ | - | - | ✓ | - | - | - | - | - | Policy to be saved as sets out criteria for the consideration of planning applications. |

Appendix 1: Schedule of Saved Policies

Part Two (11) Conservation

| Conservation Policies to be saved | | | | | | | | | |
|-----------------------------------|-------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | Comment |
| CSV1 | Development in conservation areas | Where appropriate there is a clear strategy | Policies have regard to the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | <p>Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing</p> <p>Policies on Green Belt detailed boundaries in UDPs</p> <p>Policies that support economic development and regeneration, including policies for retailing and town centres</p> <p>Policies for waste management</p> <p>Policies that promote renewable energy; reduce impact on climate change and safeguard water resources</p> | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV2 | Listed buildings | - | - | ✓ | - | - | ✓ | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV3 | Locally listed buildings and designated sites of industrial heritage interest | - | - | ✓ | - | - | ✓ | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV4 | Alterations and extensions to listed buildings | - | - | ✓ | - | - | ✓ | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV5 | Alterations and extensions in | - | - | ✓ | - | - | ✓ | - | Policy to be saved as sets out criteria for the consideration of planning applications. |

Appendix 1: Schedule of Saved Policies

| | | | | | | | | | | | | | | | |
|------|------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------|
| CSV6 | conservation areas Demolition of listed buildings | - | - | ✓ | - | - | - | - | - | - | - | - | - | - | planning applications. Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV7 | Demolition in conservation areas | - | - | ✓ | - | - | - | - | - | - | - | - | - | - | Policy to be saved as sets out criteria for the consideration of planning applications. |
| CSV8 | Archaeology | - | - | ✓ | - | - | - | - | - | - | - | - | - | - | Policy to be saved as sets out criteria for the consideration of planning applications. |

Appendix 1: Schedule of Saved Policies

Part Two (12) Implementation, Monitoring and Review

Implementation, Monitoring and Review Policies to be saved

| Policy | Subject | Government criteria for policies to comply with | | | | | | Policies that the government will also have particular regard to | | | | | Comment |
|--------|-------------|-------------------------------------------------|---------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------|
| IMR1 | Enforcement | ✓ | ✓ | ✓ | . | . | ✓ | . | . | . | . | . | Policy to be saved as details the requirements for enforcement action by Council. |
| | | | Where appropriate there is a clear strategy | Policies have regard to the Community Strategy for the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | Policies on Green Belt detailed boundaries in UDPs | Policies that support economic development and regeneration, including policies for retailing and town centres | Policies for waste management | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources |

Appendix 1: Schedule of Saved Policies

Summary of policies proposed to be deleted

| Policy | Subject | Government criteria for policies to comply with | | | | | Policies that the government will also have particular regard to | | | | | Comment | |
|--------|--------------------|-------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ENV3 | Water conservation | Where appropriate there is a clear strategy | Policies have regard to the Community Strategy for the area | Policies are in general conformity with the RSS | Policies are in conformity with the core strategy (where it has been adopted) | There are effective policies for any part of the authority's area where significant change in the use or development of land or conservation of the area is envisaged | Policies are necessary and do not merely repeat national or regional policy | Policies that support the delivery of housing incl. up to date affordable housing policy and infrastructure to support housing | Policies on Green Belt detailed boundaries in UDPs | Policies that support economic development and regeneration, including policies for retailing and town centres | Policies for waste management | Policies that promote renewable energy, reduce impact on climate change and safeguard water resources | Repeats UD2 (j) Does not add anything in terms of policy. |
| HSG9 | Density Standards | | | | | | | | | | | | Outdated reference to London Plan - London Plan Density Matrix is Table 3A.2 rather than 4B.1. Parking standards now outlined in Annex 4 of the London Plan. London Plan Policy 3A.3 Maximising the potential of sites - provides for higher density development on sites compatible with local context, design principles and public transport capacity. |
| M1 | Improvements | | | | | | | | | | | | List of infrastructure is outdated – New list provided in London Plan Table 3C.1 |

Appendix 1: Schedule of Saved Policies

| | | | | | | | | | | | | | | | | | | | | |
|-------|----------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|----------------------------------------------------------------------------------------------------------------------------|
| M4 | Pedestrians and cyclists | | | | | | | | | | | | | | | | | | | Repetition of M3 (c) which refers to the design and location of buildings on encouraging walking and cycling. |
| ENV9 | Mitigating climate change: Energy Efficiency | | | | | | | | | | | | | | | | | | | Policy to be deleted as it is no longer in conformity with London Plan 2008, which promotes a 20% renewable energy target. |
| ENV10 | Mitigating Climate Change: Renewable Energy | | | | | | | | | | | | | | | | | | | Policy to be deleted as it is no longer in conformity with London Plan 2008, which promotes a 20% renewable energy target. |

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Protocol for handling proposals to save adopted Local Plan, Unitary Development Plan and Structure Plan policies beyond the 3 year saved period

Background

This protocol explains how requests to save policies in old style plans will be handled and sets out how decisions will be made on whether or not to save policies.

Under the Planning and Compulsory Purchase Act 2004, unless expressly replaced by a 'new' policy, 'old' policies (adopted local plan, unitary development plan and structure plan policies) are saved for 3 years from whichever is the later of:

- the date of commencement of Section 38 of the Planning & Compulsory Purchase Act 2004 on 28 September 2004 or
- the date the plan was adopted or approved.¹

The Secretary of State may make a direction to save specified policies beyond the 3 year period.²

It is expected that LPAs and RPBs will be asking the Secretary of State to save a number of old policies beyond the three year period. This protocol sets out how to make these requests and how the government will respond to them.

Broad Principles

If they wish to retain specified policies beyond the expiry of the 3 year period, LPAs will need to seek the Secretary of State's agreement to issue a direction to save them.

LPAs will need to demonstrate that the policies they wish to be saved reflect the principles of local development frameworks; are consistent with current national policy; and that it is not feasible or desirable to replace them by 27 September 2007.³

Similar principles apply to the extension of saved Structure Plan policies. See note at the end of this protocol.

¹ Planning and Compulsory Purchase Act 2004, Schedule 8(1)-(10) & PPS12: Local Development Frameworks, para. 5.3

² Planning & Compulsory Purchase Act 2004; Schedule 8(1(3))

³ PPS12: Local Development Frameworks; para. 5.5

Procedure for reviewing and agreeing extension to 'saved' Local Plan & UDP policies

Step 1

The Government will take the following issues into account in considering extensions to local plan and UDP saved policies.

PPS12 paragraph 5.15 says that policies to be extended should comply with the following criteria:

- (i) where appropriate, there is a clear central strategy;
- (ii) policies have regard to the Community Strategy for the area;
- (iii) policies are in general conformity with the regional spatial strategy or spatial development strategy;
- (iv) policies are in conformity with the core strategy development plan document (where the core strategy has been adopted);
- (v) there are effective policies for any parts of the authority's area where significant change in the use or development of land or conservation of the area is envisaged; and
- (vi) policies are necessary and do not merely repeat national or regional policy.

In addition, the government will also have particular regard to:

- Policies that support the delivery of housing, including unimplemented site allocations, up to date affordable housing policies, policies relating to the infrastructure necessary to support housing;
- Policies on Green Belt general extent in structure plans and detailed boundaries in local plans/UDPs;
- Policies that support economic development and regeneration, including policies for retailing and town centres;
- Policies for waste management, including unimplemented site allocations;
- Policies that promote renewable energy; reduce impact on climate change; and safeguard water resources.

Step 2

Local Planning Authorities are to submit a list of saved policies and their intentions for them to Government Offices by 1 April 2007. In preparing this list consideration should be taken of the timing of adoption of any DPDs which will replace saved policies. The list should be in two distinct parts:

- Those saved policies the LPA wishes to extend beyond the 3 years saved period, with reasons and

- Those saved policies the LPA does not wish to see saved beyond the 3 years saved period, with reasons.

NB. Through their annual monitoring reports (AMRs) LPAs must monitor the performance of policies that are still in use together with progress made so far on replacing them. The submission of the list can be made either with the AMR submitted before end December 2006 or separately before or after the AMR, provided it is by 1 April 2007.

NB. PPS12 para 5.5 speaks of the extension of saved policies in the context of review of LDS. LPAs will wish to ensure that any revisions to LDS which take place following the AMR of December 2006 take account of their approach to the question of saved policies, and of the government's response to it.

Step 3

Government Offices will assess requests to save policies beyond 3 years in the light of the criteria (i) to (vi) from PPS12 and consistency with national policy as set out in **Step 1**.

NB. The Secretary of State may extend a policy which has *not* been in a list of policies the LPA wishes to save, where she considers that a policy is compliant with the criteria in PPS12 and the extension of the policy is necessary in order to secure the delivery of national planning policy. Step 1 gives guidance on the kind of matters which she will take into account in deciding to make such an extension.

NB. If by 1 April 2007 an LPA has not submitted a statement requesting the extension of any saved policies, and the Secretary of State considers that a policy of that LPA is compliant with the criteria in PPS12 and the extension of that policy is necessary in order to secure the delivery of national planning policy, she may direct that the policy is extended. Step 1 gives guidance on the kind of matters which she will take into account in deciding to make such a direction.

Plans Adopted since September 2004

Some local plans, structure plans and UDPs have been adopted since the commencement date of the Planning and Compulsory Purchase Act 2004 on 28 September 2004. Policies in those plans are automatically saved for 3 years from the date of adoption. This protocol will also apply to those policies. LPAs should write to Government Offices **6 months before** the expiration of the relevant 3 year period (Step 2).

NB. It should be noted that it is not the plan that is saved but the policies in the plan. Where policies in a plan are reviewed, only those reviewed policies are saved for the relevant 3 year period.

Procedure for saving Structure Plan policies

Following discussions with the structure plan authority, the RPB may make a request to the Secretary of State to extend the life of structure plan policies. These requests should be received by the Government Office by 1 April 2007. Such requests will be considered in the light of the following criteria set out in PPS11 paragraph 2.57:

- (i) the saved policies are consistent with national planning policies appearing in White Papers and Planning Policy Statements that have been published since the policies were adopted and are in general conformity with the regional spatial strategy;
- (ii) the saved policies address an existing strategic policy deficit and do not duplicate national or local policy;
- (iii) the operation of policies to be saved for longer than three years is not materially changed by virtue of other policies in the old plan not being saved; and
- (iv) even where policies are non-compliant with one or more of the above, the Secretary of State considers that it is appropriate for the policies to be saved for longer than three years. This would be on the basis that the regional planning body must provide reasons why these policies should be retained.

NB. If by 1 April 2007 the RPB has not submitted a statement requesting the extension of a saved structure plan policy, and the Secretary of State considers that the policy is compliant with the criteria in PPS11 and the extension of that policy is necessary in order to secure the delivery of national planning policy, she may direct that the policy is extended.

DCLG
August 2006



Haringey Council

Agenda item:

[No.]**Cabinet****On 16 December 2008**

| | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| Report Title: Use of Introductory Tenancies in the Borough | |
| Report authorised by: Director of Urban Environment | |
| Contact Officer: Phil Harris, Assistant Director for Strategic & Community Housing Services Tel: 0208 489 4338 Email: phil.harris@haringey.gov.uk | |
| Wards(s) affected: ALL | Report for: Key Decision |
| <p>1. Purpose of the report</p> <p>1.1 To brief Members on the way in which social landlords are using introductory tenancies to prevent, manage and control anti social and disruptive behaviour.</p> <p>1.2 To seek approval for the introduction of such a scheme for the Council's tenants.</p> | |
| <p>2. Introduction by Cabinet Members for Housing and Enforcement & Safer Communities</p> <p>2.1 We support the proposed use of introductory tenancies to prevent, manage and control anti social and disruptive behaviour, and we look forward to receiving the feedback from the consultation.</p> | |
| <p>3. Links with Council Plan Priorities and other Strategies</p> <p>3.1 The use of introductory tenancies will support the Council's priority of 'Creating a Better Haringey: cleaner, greener and safer' and the successful implementation of the Anti Social Behaviour Strategy 2009-11.</p> | |

3.2 The Council has a key role to play in preventing and reducing crime, the fear of crime, the harm caused by drugs and alcohol, and anti-social behaviour. These issues remain a high priority for the borough's residents.

4. Recommendations

4.1 That Members support the use of introductory tenancies.

4.2 That Members approve the rights (contained in Appendix A of this report) that the Council will give to introductory tenants.

4.3 That Members delegate to the Director of Urban Environment the authority to approve the use of introductory tenancies, in consultation with the Cabinet Member for Housing and the Cabinet Member for Enforcement and Safer Communities , after taking into account the feedback received from tenants and other stakeholders during the consultation.

5. Reason for recommendations

5.1 Introductory tenancies, established by Part 5 of the Housing Act 1996, are now commonly used by many social landlords to tackle anti social behaviour and deal more effectively with serious breaches of their tenancy conditions.

5.2 Numerous London boroughs, including Hackney, Newham, Tower Hamlets, Camden, Southwark, Enfield, Wandsworth, Lambeth, Lewisham, Kingston Upon Thames, Sutton and Greenwich, have adopted introductory tenancy schemes and, in their view, these have proved invaluable in reducing and preventing anti social behaviour and serious rent arrears.

5.3 Of Haringey Council's six preferred registered social landlord partners, London and Quadrant (L&Q) Group, Presentation Housing, Servite Homes and Metropolitan Housing Trust all operate Starter Tenancies (the RSL equivalent of Introductory Tenancies) in the borough and consider their use to have assisted the management of tenancies.

5.4 Introductory tenancies are one of the methods recommended to deal with prevention and early intervention in the government's Respect Agenda and the Respect Standard for Housing Management. The provision has been implemented to considerable effect by other Local Authorities; (see *Appendix C*) and also RSLs by way of Starter Tenancies.

5.5 Haringey's new Local Area Agreement contains perception targets, including the Anti Social Behaviour National Indicator 21. This is a measure of how satisfied people are with the work that the Council and Police are doing (and the tools and powers they are using) to tackle anti social behaviour.

5.6 The Audit Commission's Housing Inspectorate's Key Lines of Enquiry document for Tenancy and Estate Management (KLOE 6) highlights the need for social landlords to consider the use of introductory tenancies as part of their prevention and early intervention work.

5.7 Through the RSL Anti Social Behaviour Partnership, the Council is encouraging all RSLs in Haringey to use Starter Tenancies and to sign up to the Respect Standard for Housing Management. Introductory tenancies can help to reinforce the importance of positive / acceptable behaviour and the consequences of a failure to meet those expectations.

5.8 Rowan Associates were commissioned in 2004 by the Welsh Assembly to evaluate the use of introductory tenancies by local authorities and registered social landlords. Their findings included the following:

- The majority of tenants said that introductory tenancies had had a positive impact on how they behaved in their homes. They said that introductory tenancies made them more concerned to avoid causing nuisance to their neighbours. Some said that they had a lasting effect on the way they behaved after the introductory or starter period had expired.
- The majority of secure tenants were in favour of introductory tenancy schemes.
- There was no evidence to suggest that introductory tenants were exposed to any additional risk of losing their tenancy, due to unfair complaints by other tenants, than secure tenants.
- The majority of possession orders and evictions of introductory tenants were for rent arrears.
- Most staff felt that introductory tenancies were effective as one of a wide range of tools and powers available to prevent and tackle anti-social behaviour.

5.9 All of the landlords referred to in Rowan Associates' case studies said they intended to continue using introductory tenancies in the future.

6. Other options considered

6.1 The use of introductory tenancies is at the discretion of the Council. Consideration has been given to the option of not introducing such a scheme, but this option has been rejected in the light of the potential benefits of the scheme.

7. Summary

7.1 Introductory tenancies have been used very effectively by many local authorities and social landlords, and are encouraged as an important measure to tackle ASB.

7.2 An introductory tenancy is for a probationary period of one year for new tenants, at the end of which period the tenancy automatically becomes secure unless action is taken to bring the tenancy to an end. The probationary period can be extended for up to 6 months.

7.3 If an introductory tenancy scheme is introduced in Haringey, it will apply to all new council tenants from the date that the scheme starts.

7.4 The introductory tenancy scheme **will not apply** to the following:

- Council tenants who are already secure tenants and who move home through a transfer or mutual exchange.
- RSL tenants who are already assured tenants and who move home through a transfer or mutual exchange.

7.5 To obtain a possession order from a court against a secure tenant the Council must prove one of the grounds of possession set out in Schedule 2 to the Housing Act 1985 and, in most cases, satisfy the court that repossession is reasonable. To obtain a possession order against an introductory tenant, the Council would simply need to satisfy the court that the correct procedure for ending the tenancy had been followed. This procedure includes notifying tenants that they have the right to request that the decision to end their tenancy is reviewed by a panel that includes someone who is independent of the person who made the decision to end the tenancy.

7.6 Some Members have expressed concern that secure tenants who are required to leave their accommodation because of domestic violence, serious harassment or hate crime and are then placed in temporary accommodation will be seriously disadvantaged when they are eventually offered settled accommodation as an introductory tenancy.

7.7 These concerns have been addressed by a recent amendment to the Lettings Policy which provides for such households to be moved as an urgent management transfer (ideally within 8 weeks) rather than have to spend many years in temporary accommodation. Under these circumstances, the tenant would be given a secure tenancy.

8 Chief Financial Officer Comments

8.1 Presently, the tenancy management for council dwellings is undertaken by Homes for Haringey and paid through the management fee. Any additional cost arising from the implementation of introductory tenancies will need to be managed by Homes for Haringey within the currently approved management fee.

9. Head of Legal Services Comments

9.1 The legislation governing introductory tenancies – the Housing Act 1996 – gives the Council discretion, as opposed to imposing a duty, to implement the scheme. The report makes the case in favour of adoption. Any decision to adopt would have to be taken by Cabinet.

9.2 The Head of Legal Services confirms that there is no statutory duty to consult existing tenants on this proposal. However, were Members to adopt the Officer recommendation to consult, then any feedback received would have to be considered as part of the decision making process.

9.3 There would be a change to the conditions of tenancy and therefore we would have to formally issue a S48 consultation notice, writing to everyone and providing them with 28 days to respond. There would only be a report back to Cabinet if there is significant opposition.

10. Local Government (Access to Information) Act 1985

10.1 The primary purpose of introductory tenancies is to provide local authorities with the powers to deal effectively with serious breaches of the tenancy conditions, but especially anti social behaviour.

10.2 As the Council is committed to safeguarding vulnerable people (including those with mental health problems and learning difficulties) and preventing homelessness, Homes for Haringey and the Council's Strategic and Community Housing Service will put in place new procedures to ensure that a package of advice and support is offered at an early stage in the event of any serious breach of tenancy.

10.3 There will be in place individual tailor made support plans, and recognition that supporting people to become successful independent citizens includes giving clear information about acceptable and unacceptable behaviour. Use of the provision will also be in line with existing Children and Mental Health Protocols.

10.4 A senior manager from the Council's Housing Advice and Options Service will be part of the panel that reviews decisions to seek possession.

10.5 The impact of the policies will be monitored by age, disability, gender and ethnic group.

10.6 An Equalities Impact Assessment concerning use of the provision is also to be undertaken during the consultation period and the results will be completed prior to the use of introductory tenancies.

10.7 If approved, the introductory tenancy scheme will be reviewed annually for the first 3 years of the scheme. To enable the reviews to be effective, data will be collected in respect of the tenancies failing, the frequency with which the probationary period is extended and the number and proportion of introductory tenancies that are successfully converted to secure tenancies.

11. Consultation

11.1 A consultation plan is attached to this report as Appendix B.

11.2 As introductory tenancies represent a change to the conditions of tenancy, the Council is required to write to all tenants, informing them of the proposed changes and inviting them to comment on the proposals.

11.3 On completion of the consultation, a second letter will be written to all tenants, informing them of the decision reached. All feedback from the consultation will take into account before a decision is made.

12. Service Financial Comments

12.1 The cost of the introductory tenancies scheme will be met from existing budgets.

13. Use of Appendices

Appendix A: Full Description
Appendix B: Consultation Plan
Appendix C: Case Studies

14. Local Government (Access to Information) Act 1985

Housing Act 1996 (Part V)

Housing Act 1985 section 82A (as amended by Anti-Social Behaviour Act 2003)

APPENDIX A - INTRODUCTORY TENANCIES

Housing Act 1996

Allows local housing authorities to adopt an introductory tenancy scheme for all new tenants. Introductory tenancies provide an alternative to the immediate granting of secure tenancies. They are in effect probationary or trial tenancies, aimed at tackling breaches such as serious anti-social behaviour or non-payment of rent.

Duration

If a scheme is adopted, all lettings to new tenants will be introductory tenancies. The probationary period is normally one year. If the Council does not seek possession of the tenancy at the end of the first year, the tenancy will automatically become secure.

The period during which the tenancy was classed as introductory will count towards the minimum period required to have a right to buy.

The trial period can be extended by up to 6 months.

Contractual Rights

The Council has powers to give introductory tenants some contractual rights beyond their statutory rights (Table 1 below). It is proposed that such contractual rights are only granted in exceptional circumstances

Possession and Review Process

Introductory tenants can be evicted with less difficulty than secure tenants, although a Court Order is still required. Introductory tenancy schemes must also address the statutory right to an internal review of a landlord's decision to seek possession. Within 14 days of being served notice, the tenant may request a review. The Council is required to comply (Housing Act 1996 s129). The review must be conducted fairly, and in accordance with the Introductory Tenants (Review) Regulations 1997. To ensure impartiality and independence the review panel is to be made up of two senior managers, one of whom must not have been involved in the original decision to seek possession.

It should be noted that the court must make a possession order providing that notice of intention to apply for possession has been given to the tenant, and no request for review has been made / is outstanding. Whilst the review panel, particularly where challenged, must be able to show evidence of the fairness of the procedure and the reasons for the decision to uphold the Notice. As per case of *Sandwell LBC v Constantinou*.

Key Actions Required for Implementation

These include:

- An agreement to consult prospective tenants and other stakeholders on the implementation of introductory tenancies.
- Any decision to operate introductory tenancies must be made by the Council's Cabinet (Housing Act 1996, section 124 (1)).
- A mechanism must be established to review decisions to seek possession. The review panel is to be made up of two senior managers, one of whom must be a member of the Council's Housing Advice and Options Service so will not have been involved in the original decision to seek possession.

Rights of Introductory Tenants

While several rights of secure and introductory tenants are specified in law, others must be determined by the local authority.

Following legal advice and research on practice in other authorities, the Housing Management Senior Management Team proposes that the Council grant rights as highlighted below:

| Legal Right | Brief explanation | Secure Tenancy | Introductory Tenancy |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------------------------------------------------------------------------|
| Right to Buy | The right for a secure tenant to buy his/her council property on discounted terms; the discount being dependent on the period spent in public sector tenancies | Yes | Not during the , but period of introductory. However, once the t tenancy counts towards the discount |
| Right to Repair | The right to have certain repairs carried out at the Council's expense in default by the Council. Examples of such repairs include total or partial loss of electrical or water supply, loss of heating, a leaking roof and blocked drains. | Yes | Yes |

| Legal Right | Brief explanation | Secure Tenancy | Introductory Tenancy |
|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|
| Right to Consultation on Housing Management Issues | This includes for example the right to be consulted on changes of the terms of secure tenancies | Yes | Yes |
| Right to Consultation on a Decision to Delegate Housing Management | This includes, for example, the right to be consulted on the establishment of a TMO or ALMO | Yes | Yes |
| Right to Succession | The right, on death of the tenant, of the tenant's spouse, or a family member who had resided with the tenant for one year, to take over as tenant – limited to one succession on any tenancy. As in the case of demoted tenancies, the spouse must additionally have resided with the tenant for 12 months | Yes | Yes |
| Right to Assign | The right of a tenant to transfer the tenancy to another – limited generally to those who would be entitled to take the tenancy by succession (see above) | Yes | Yes |

| Legal Right | Brief explanation | Secure Tenancy | Introductory Tenancy |
|-----------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------------|
| Right to Take in Lodgers | Secure tenants are prohibited from subletting the whole of their premises; may sublet part of their premises with the Council's consent; but have an unconditional right to take in lodgers | Yes | No |
| Right to Improve | A secure tenant has the right, subject to obtaining written consent of the Council, to improve their premises – such improvements can include, for example, refitting the kitchen or erecting a television or radio aerial. Written consent cannot be unreasonably withheld. There are detailed provisions allowing tenants who have effected improvements to be compensated at the end of their tenancy, other than, inter alia, where the tenancy ends by the making of a possession order or by exercise of the right to buy | Yes | No |
| Right to be Consulted Prior to Transfer to a New Landlord | Secure and introductory tenants are entitled to be consulted where the Council proposes such a transfer; the Secretary of State will not permit a transfer where it appears that a majority is opposed. | Yes | Yes |
| Right to Exchange | A secure tenant is entitled to exchange tenancies with another secure tenant, or an assured tenant of certain RSLs, subject to the Council's written consent which can only be withheld in prescribed circumstances (including that any objection is taken within 42 days of the request for consent) | Yes | No |

APPENDIX B CONSULTATION PLAN

Introductory Tenancy Scheme Consultation Plan and Documentation



Purpose of consultation

- To gauge support for an Introductory Tenancy Scheme affecting the tenants of Haringey Council
- To identify issues and obtain feedback on the proposed scheme, taking these into account before the scheme is implemented
- To identify any disproportionate effect on Haringey residents.

Business case for undertaking this consultation

Effective consultation on new policy proposals and changes is, of course, embedded into Haringey Council's way of working.

The Housing Act 1985 requires the Council to consult existing tenants and housing waiting list applicants on the use of Introductory Tenancies, because such a scheme involves a change to the conditions of tenancy and has an impact on tenancy management.

As it is a statutory requirement to consult all tenants on what will be a change to the Council's tenancy conditions, this will be incorporated into the consultation.

To ensure effective consultation on the use of introductory tenancies, Strategic and Community Housing Services is working closely with Homes for Haringey and the Council's Consultation and Community Safety teams on this consultation.

Consultation document

The consultation document describes the proposed Introductory Tenancy Scheme, the reasons why it is being considered and the benefits that are likely to be derived from the introduction of the scheme. It also describes the likely impact on various groups and invites comments and feedback.

Communicating and consulting with stakeholder groups

Pages 2 and 3 of this consultation plan contain details of how we are proposing to consult with existing tenants, households on the housing waiting list and other stakeholders, including leaseholders, staff and advice and support providers.

| Stakeholder group | Communication & consultation tactic | Timetable |
|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|
| Existing tenants | A consultation document, including an explanation of Introductory Tenancies and how the scheme will help Haringey Council address anti social behaviour, will be sent to all of the Council's existing secure tenants , with Homes for Haringey's Home Zone magazine. | Magazine to be distributed in early December 2008, with responses by the middle of January 2009. |
| Existing leaseholders | A copy of the consultation document (see above) will be sent to all of the Council's leaseholders , with Homes for Haringey's Home Zone magazine. | Magazine to be distributed in early December 2008, with responses by the middle of January 2009. |
| Existing tenants and leaseholders | Homes for Haringey will utilise its existing consultative forums (Tenancy and Estate Management Panel and the Resident Consultative Forum) to raise awareness of the proposed scheme and to obtain comments and feedback. | Meetings are scheduled for December 2008 and January 2009 |
| Homeless households living in Homes for Haringey accommodation, including hostels | A copy of the consultation document (see above) will be sent to all homeless households living in Homes for Haringey accommodation as non-secure tenants or licensees . | Letters to be sent at the beginning of December 2008, with responses by the middle of January 2009 |
| Homeless households living in other types of temporary accommodation | A copy of the consultation document (see above) will be sent to all homeless households living in leased and emergency accommodation . All of these households will be on the housing register (waiting list). | Letters to be sent at the beginning of December 2008, with responses by the middle of January 2009 |
| Homeless households living in temporary accommodation | Discussion and feedback at the inaugural meeting of the Temporary Accommodation Users Forum . | Meeting is scheduled for 9 December 2008, with feedback by the middle of January 2009 |

| Stakeholder group | Communication & consultation tactic | Timetable |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Staff discussion group | A discussion group involving the staff who will be responsible for the successful implementation of the Introductory Tenancy Scheme. | December 2008 |
| Advice agencies, support providers, voluntary and community groups, and other partners | <p>A discussion group involving a wide range of stakeholders, with the emphasis on supporting vulnerable people and assessing any potential disproportionate impact of these changes.</p> <p>Discussion and feedback at meeting of the Integrated Housing Board (part of the Haringey Strategic Partnership).</p> <p>A copy of the consultation document (see above) will be sent to all voluntary and community groups, in accordance with the terms of the Haringey Compact.</p> | <p>Meeting in December 2008 with final comment and feedback by the end of February 2009</p> <p>Meeting on 10 December 2008</p> <p>Letters to be sent at the end of November 2008, with responses by the end of February 2009</p> |

Report on consultation and feedback

At the end of the consultation period, a report will be produced. This report will cover the main points raised in the consultation, together with the level of support for the proposed scheme, and include a robust Equalities Impact Assessment.

A letter will be sent to all households consulted, informing them of the results of the consultation, any changes made as a result of the consultation feedback, and the final decision reached on the proposed use of introductory tenancies.

If the Council decides to introduce an Introductory Tenancy Scheme, the letter to households will include an official notification of the change in the Council's conditions of tenancy in accordance with the statutory requirements.

A letter will be sent to all organisations consulted, informing them of the results of the consultation, any changes made as a result of the consultation feedback, and the final decision reached on the proposed use of introductory tenancies.

If the Council decides to introduce an Introductory Tenancy Scheme, the letter to organisations will include details of the proposed timetable for the annual review of the Introductory Tenancy Scheme, together with details of the arrangements that will be put in place to consider introductory tenants' requests to review of the Council's decision to seek possession.

At its meeting on 16 December 2008, Cabinet will consider a report that recommends the Council's use of an Introductory Tenancy Scheme and seeks Members' support for the Consultation Plan. A final decision will be made in March 2009 following consideration of the Equalities Impact Assessment and the results of the feedback from the consultation.

CONSULTATION DOCUMENT

This consultation document provides an explanation of the Introductory Tenancy Scheme, together with a mechanism for responding to the consultation.

It will be translated into Haringey's top 10 languages, as a large proportion of tenants and service users are speakers of English as a second language. We will emphasise the opportunities to access the information in any format or language.

To ensure a robust Equalities Impact Assessment, equalities monitoring information will be gathered in respect of this proposal.

TEXT OF CONSULTATION DOCUMENT

Introductory tenancies

Haringey Council is considering bringing in a different kind of tenancy agreement for new tenants. It is called an 'Introductory Tenancy'.

An **Introductory Tenancy** is a probationary tenancy that lasts 12 months. At the end of the 12 months, the tenant will automatically become a secure tenant if they have conducted themselves reasonably and met their conditions of tenancy.

Many councils are already offering this type of tenancy and have found it helps them to prevent, manage and control anti social and disruptive behaviour.

Why is Haringey Council considering this?

Introductory Tenancies encourage new tenants to think seriously about the responsibilities involved when they first take on a tenancy.

The use of introductory tenancies can help other initiatives, like Good Neighbour agreements, to work effectively and, where they have been introduced in London and other parts of the country, they have helped reduce anti social behaviour.

Tenants who keep to their tenancy conditions gain important rights that come with the security of tenure.

How does this affect existing council tenants?

If an Introductory Tenancy Scheme is introduced in Haringey, it will only apply to **new council tenants** whose tenancies start on or after the date that the Introductory Tenancy Scheme comes into effect.

For most existing council tenants, the Introductory Tenancy Scheme will offer the reassurance that Homes for Haringey is able to deal more effectively with the anti social behaviour caused by a minority of new tenants and their visitors.

The Introductory Tenancy Scheme will not apply to existing council tenants who are already secure tenants and who move home through a transfer or mutual exchange. It will also not apply to people whose tenancy comes with their job.

Homeless households who are **living in temporary accommodation** (including those who are already paying rent to Homes for Haringey or the Council) will be affected by the Introductory Tenancy Scheme if they have not already been given a secure tenancy by the time the new scheme comes into effect.

What are the main responsibilities of being an introductory tenant?

Introductory tenants have the same responsibilities as secure tenants:

- The tenant causes (or allows their visitors to cause) serious nuisance or annoyance to a neighbour or someone else living or working in the area
- The tenant behaves in a violent, threatening or abusive manner towards a Haringey Councillor, Homes for Haringey Board Member or an employee or contractor of the Council or Homes for Haringey
- The tenant moves out and rents the home to someone else
- The tenant fails to allow Homes for Haringey's staff and contractors into the property to carry out inspections, repairs and gas servicing
- The tenant causes (or allows their visitors to cause) damage to the property
- They must keep their property clean and decorated
- They must keep their garden in a neat and tidy condition
- They must pay their rent (and any service charges) on time and in full
- They must give the Council four weeks' notice when they end their tenancy.

In what ways are the rights of an introductory tenant different to the rights of a secure tenant?

Although introductory tenants have many of the same rights as secure council tenants (and will be kept up to date with, and consulted on, housing matters), the main difference is that introductory tenants do not have security of tenure, so the tenancy can be terminated using different procedures for a breach of their tenancy conditions.

Until their tenancy is made secure (normally after 12 months), introductory tenants will not have the same rights as secure tenants. As a result:

- They cannot take in lodgers or sublet all or part of the property
- They cannot make improvements to the property without first obtaining permission from the Council.
- They cannot transfer the tenancy to someone else, unless they are ordered to by a court or in other very rare circumstances
- They cannot exchange their tenancy with another tenant
- They cannot exercise the right to buy (however, the period of the introductory tenancy may count towards the right to buy)

When and how does an introductory tenancy become secure?

Introductory tenancies will normally become secure 12 months after the start of the tenancy or, if the tenant moved in later, 12 months after the tenant moved in.

An introductory tenant will **automatically** become a secure tenant at the end of the first year of their tenancy as long as:

- The Council has not started to take action to evict the tenant; **and**
- The Council has not decided to extend the introductory tenancy by an additional 6 months.

How do introductory tenancies affect tenants of housing associations and other councils?

Time spent as an introductory tenant (or as a 'starter tenant' if the landlord is a housing association) in a different property will count towards Haringey's 12 months introductory tenancy. For example, someone who lived in their previous home for 6 months without any problems would only have to spend another 6 months as an introductory tenant if they comply with the tenancy conditions.

For a joint tenancy, the introductory tenancy period will normally end as soon as one of the joint tenants has completed the 12 months period.

Housing association tenants who have an assured tenancy will automatically be granted a secure tenancy if they take on a council tenancy.

What happens if an introductory tenant breaches the tenancy agreement?

The Council expects most introductory tenancies to convert automatically to secure tenancies at the end of the 12 months.

However, where an introductory tenant breaks their tenancy conditions, the probationary period may be extended by 6 months to provide the tenant with the time to work with Homes for Haringey to address those concerns.

Every effort will be made to prevent homelessness and safeguard vulnerable. People. However, in some circumstances – but only as a last resort – the Council will take steps to end the tenancy.

Examples of a serious breach of tenancy are

- The tenant causes (or allows their visitors to cause) serious nuisance or annoyance to a neighbour or someone else living or working in the area
- The tenant behaves in a violent, threatening or abusive manner towards a Haringey Councillor, Homes for Haringey Board Member or an employee or contractor of the Council or Homes for Haringey
- The tenant moves out and rents the home to someone else
- The tenant fails to allow Homes for Haringey's staff and contractors into the property to carry out inspections, repairs and gas servicing
- The tenant causes (or allows their visitors to cause) damage to the property
- They must keep their property clean and decorated
- They must keep their garden in a neat and tidy condition
- They must pay their rent (and any service charges) on time and in full
- They must give the Council four weeks' notice when they end their tenancy.

Where an introductory tenant is in breach of their tenancy conditions, a Tenancy Management Officer will visit the tenant to discuss the matter and to try to resolve any problems that have caused the breach of tenancy.

If the tenant fails to comply with the tenancy conditions, Homes for Haringey will issue a Notice, informing them of the Council's intention to apply to the Court for possession. That Notice will include details of the tenant's statutory right to request a review of the Council's decision to seek possession.

A standard form, making it easier for tenants to request a review of the decision, will be attached to the Notice of proceedings for possession.

To ensure impartiality and independence, the review panel will consist of two senior managers who were not involved in the decision to seek possession. One of these will be a member of the Council's Housing Advice and Options Service.

As someone who is on the Council's housing register
As someone who is a Homes for Haringey tenant
As someone who is a Homes for Haringey leaseholder
As an organisation that has an interest in housing policy



We'd like to hear your views on this proposal

Please use the coupon below to Have Your Say

You can either fold the coupon and use the Freepost address to send it back to us or you can put it in an envelope and send it Freepost to

Please return it by (date) to make sure your opinions and feedback can be taken into account.

1. Introductory Tenancies are used mainly to help prevent, manage and control anti social behaviour.

(a) To what degree do you agree that Introductory Tenancies would be useful in Haringey? (Please tick one)

- Agree strongly
- Agree
- Neither agree nor disagree
- Disagree
- Disagree strongly
- Don't know

2. All Introductory Tenancies that are brought to an end will be subject to a review panel, if requested by the tenant, consisting of senior managers who were not previously involved in making the decision to seek possession.

(a) To what degree do you agree that this would be a sufficient safeguard? (Please tick one)

- Agree strongly
- Agree
- Neither agree nor disagree
- Disagree
- Disagree strongly
- Don't know

(b) Do you think any other safeguards would be necessary?

- Yes
- No

If you do, what other safeguards would you recommend?

3. Do you generally support the proposal to start new tenants with Introductory Tenancies?

- Yes
- No
- Don't know

It helps us to make sure that we gain feedback from all the different kinds of people who live in Haringey if you complete the following questions.

This information is completely confidential and will be kept separate from your responses to the first three questions.

4. To which ethnic group do you consider you belong?

(List of ethnic groups to be inserted)

5. What age are you?

6. Do you consider yourself to be a disabled person? (Please tick)

(Statement on disabilities to be inserted)

- Yes
- No

7. Does anyone in your household consider themselves to be a disabled person? (Please tick)

- Yes
- No

8. What gender are you?

9. Do you have a religion or belief that you would like to mention?

Thank you for taking part in this consultation. We would like to let you know what happens – information will be available on the Council’s website after (date).

We will also let all existing tenants and leaseholders, together with households on the Council’s housing register, know the final proposals in a few months’ time.

APPENDIX C – CASE STUDIES

The following are examples of anti social behaviour that has occurred within the first year of the tenancy.

Tenant X was granted a secure Council tenancy on the 26/2/07. The Anti-Social Behaviour Action Team (ASBAT) received an ASB report on the 16th July 2007, five months after the tenant had moved in. Tenant X was playing music loudly until 2am in the morning disturbing other residents. A neighbour approached Tenant X about this and was racially abused and assaulted. The ASBAT investigated the report and substantiated the allegation made and secured an injunction against Tenant X. Due to the tenant having a secure tenancy prevented the ASBAT seeking possession of the property and the legal advice given was that any application for possession would fail, due to this being a first offence for Tenant X.

If Tenant X had been subject to an introductory tenancy, the court would have been required to award possession of the property back to the Council and there may have been no need for an injunction to be sought and the costs involved.

Tenant Y was granted a secure tenancy on the 19th March 2007. The tenant was involved in class A drug activity and on the 22nd May 2007, the property was closed down as a crack house, 2 months after the tenant moved in. The Council were required to house the tenant temporarily (as legislation dictates for secure tenants) and make a separate application to the court for possession of the property. The proceedings were subject to a full hearing and all the legal costs attached to this were paid by the Council. The Police also had to give evidence in person to the court of the drug activity to ensure that the Council were awarded possession of the property.

If the tenant had been on an introductory tenancy, there would have been no requirement to house him temporarily awaiting the court proceedings for possession and at this hearing (unless the tenant was deemed vulnerable) there would have been no need for witnesses to attend to give evidence. A simple affidavit or statement from the ASBAT informing the court of the drug activity would have been sufficient to secure possession of the property. This would have also had a major impact in reducing the legal costs involved.



Agenda item:

[No.]**Cabinet****On 16th December 2008.**

Report Title: Bull Lane Petition

Report of: the Director of Corporate Resources.

Signed :

J. Pawe 3/12/08.

Contact Officer : Nick Papapavlou

020 8489 2193

nick.papapavlou@haringey.gov.uk

Wards(s) affected: Outer Borough
(White Hart Lane)

Report for: Information

1. Purpose of the report

- 1.1. To formally report receipt of a petition received from Park View Rangers FC supporting Community Action Sport's proposals for retention of the Bull Lane site.

2. State link(s) with Council Plan Priorities and actions and /or other Strategies:

- 2.1. By addressing these two out of borough sites, the Council can contribute to the social, economic and physical regeneration of the area as well as potentially releasing capital resources to support the Capital Programme. Proposals for Bull Lane and Pasteur Gardens could satisfy Council Priorities 1-3 via the regeneration benefits that would ensue including improvements to public open spaces, sporting facilities and residential developments to contribute to housing targets.

3. Recommendations

3.1. That the petition is noted and that the petitioners are advised that a Cabinet report on Bull Lane and Pasteur Gardens will be considered following receipt and assessment of Community Action Sport's business plan.

4. Reason for recommendation(s)

4.1. In accordance with Constitution guidance.

5. Other options considered

5.1. N/A

6. Summary

6.1 The two sites at Bull Lane and Pasteur Gardens have long been the subject of dialogue between both Haringey Council and Enfield Council. Consequently, following cross local authority consultation, it was agreed that Haringey Council would submit a planning application for outline permission in May 2003 for use of up to 2 Hectares of the Bull Lane site for residential development. At an Enfield Council Planning Committee in April 2004, up to 1.62 hectares (4 acres) was approved subject to a S.106 agreement covering various matters.

6.2 These historic proposals would see Pasteur Gardens and a part of Bull Lane transferred to Enfield Council and the disposal of 1.62 hectares of Bull Lane which has provoked public reaction, notably from Community Action Sport (CAS).

6.3 CAS consequently made a number of representations to Haringey Council in respect of Bull Lane and Pasteur Gardens. CAS have expressed an interest in purchasing the Bull Lane site for retention as a sports ground with a view to providing new sports facilities for the local community. CAS state that their proposals for Bull Lane will benefit both local schools and sports organisations who suffer from a lack of playing field facilities: one of these local sports organisations is Park View Rangers FC.

6.4 CAS submitted an "Outline Project for saving Bull Lane Playing Fields" on the 27th October 2008 formally requesting that the Council give them 6 (six) months in which to prepare a business plan and secure external funding. As part of their project, CAS envisage reinstating Bull Lane with up to 5 football pitches and associated sports

facilities: their proposal is in effect to retain Bull Lane wholly as a playing field.

6.5 The Council has formally written to CAS to agree to the six (6) months in which to prepare and submit a sustainable business plan, secure external funding and demonstrate a robust delivery plan for their proposals. The six months will expire on the 31st May 2009. CAS has been informed that the Council will continue negotiations with Enfield Council during this period.

Park View Rangers FC

6.6 Park View Rangers FC is a local youth football club which was established in 1998 and is based in the areas of Tottenham and Edmonton. They have a number of teams for age groups ranging from under sevens through to under sixteens.

6.7 Park View Rangers FC currently use the football pitches at Bull Lane and propose continued expansion of their membership and number of teams. In this respect, they wish to work along side and support CAS in their proposals. Park View Rangers FC subsequently submitted a petition to the Council in July of this year in support of CAS. Please refer to Appendix 1 for a copy of the petition.

7. Chief Financial Officer Comments

7.1. N/A

8. Head of Legal Services Comments

8.1. N/A

9. Head of Procurement Comments –[Required for Procurement Committee]

9.1. N/A

10. Equalities &Community Cohesion Comments

10.1. N/A

11. Consultation

11.1 Enfield Council carried out public consultation prior to granting outline planning

consent in 2004.

11.2 Key stakeholders will be consulted in this key strategic project. In addition, there would be extensive public consultation pursuant to the adoption of the host local authority's current Unitary Development Plan.

11.3 There will be further specific public consultation on the final proposals as part of the considerations for planning permission.

11.4 The selected purchaser/developer will carry out detailed consultation and engagement with local residents and stakeholders enabling their views to be taken into account in the final scheme proposals prior to submitting a planning application.

12. Service Financial Comments

12.1. N/A

13. Use of appendices /Tables and photographs

13.1. Appendix 1 – Park View Rangers FC Petition.

14. Local Government (Access to Information) Act 1985

APPENDIX 1

Park View Rangers FC Petition

25 July 2008

Appendix

Dear councillors

We are one of the current users of Bull Lane playing field in Edmonton N18 and are lead to believe that Haringey Council are considering building on the fields. We have over 250 young players as members of our club based in the Tottenham area making up 13 teams which need these fields to play in and train. We find that we have to find alternative venues outside of the borough. We have tried to book pitches at New River sports centre only to be told that there is a 3 year waiting list for the grass pitches. We were in touch with Community Action sports and are backing their bid to secure a lease on the ground. they play to develop the ground by installing an all weather pitch resurfacing the ground to faciliate 5 grass pitches and a erect a new pavilion. please find attached a petition signed by the players of our teams

Regards

Paul Keenan

Chairman
Park View Rangers FC

| Park View Rangers FC | | | | | |
|--------------------------------------------|--------------------|------|-----------|-----------|------|
| Queen Street Playing Fields, Bull Lane N18 | | | | | |
| Save our Pitches | | | | | |
| Name | Signature | Team | Name | Signature | Team |
| MACIEY | MACIEY | | Taner | Taner | |
| RAYMOND | Raymond N | U12s | Huseyin | Huseyin | |
| Raymond | Raymond | | Gladi | Gladi | |
| Abdul Sa | Abdul Sa | | Dawkins | Dawkins | |
| James/Mark | James/Mark | U12 | Warren | Warren | |
| Faldie Zogor | Faldie Zogor | U12s | Devante | Devante | U12 |
| Hassanania | Hassanania | U12 | Andre | Andre | |
| Marios Avraam | Marios Avraam | U12 | Nnamdi | Nnamdi | |
| Ikem Anadi | Ikem Anadi | U12 | Samuel | Samuel | |
| Gabriel | Gabriel | | Artediver | Artediver | |
| Jurgenceky | Jurgenceky | | David | David | |
| Timmy | Timmy | | Omer | Omer | |
| Thomas | Thomas | | AIV M | AIV M | |
| Jason | Jason | | Joshua | Joshua | |
| Ged quincy | Ged quincy | | Corey | Corey | |
| | | | Kerrin | Kerrin | |
| Samuel Ter | Samuel Ter | | Miriam | Miriam | |
| Joshua | Joshua | | Simon | Simon | |
| Rhys | Rhys | | Nathaniel | Nathaniel | |
| Raymond | Raymond | | Tou | Tou | |
| Khaneil | Khaneil | | Keenan | Keenan | |
| Tyson | Tyson | | Dagmar | Dagmar | |
| Wahid | Wahid | | Courtney | Courtney | U12 |
| Odrick | Odrick | | Victor | Victor | |
| Thomas | THOMAS | | ADRIAN | ADRIAN | U16 |
| Josh | Josh | | KRISTIAN | KRISTIAN | |
| Prentiss | Prentiss | | KRISTIAN | KRISTIAN | |
| Aaron Finn | Aaron Finn | | KEVIN | KEVIN | |
| Hory | Hory | | Nate | Nate | |
| Gerard | Gerard | | D Kirby | D Kirby | |
| Edward Pado | Edward Pado | | S Kirby | S Kirby | |
| David A | David A | | Spradley | Spradley | |
| David A | David A | | A Avraam | A Avraam | |
| Zac | Zac | | S. Costin | S. Costin | U12 |
| Jane Maria | Jane Maria | U12 | H. Hassan | H. Hassan | U10 |

| Park View Rangers FC | | | | | |
|--------------------------------------------|---------------|------|-----------------|-----------------|------|
| Queen Street Playing Fields, Bull Lane N18 | | | | | |
| Save our Pitches | | | | | |
| Name | Signature | Team | Name | Signature | Team |
| DES O'HANRAHAN | | | MARY LINDEN | | |
| Donna Hytton | | | CRAIG CORNALL | | |
| KARE CORNALL | | | ESTHER OSHUN | | |
| Danielle Cornall | | | M HAIN | Margaret Hain | |
| Jack Roberts | | | J TWIN | John Twin | |
| MPIA LUWE | | | M. HAGE | M. Hage | |
| Aristotle Louf | | | T DOLAN | Tim Dolan | |
| Verice | | | FRANK GALLAGHER | Frank Gallagher | |
| Carand n'jee | Carand n'jee | | FRANK GALLAGHER | Frank Gallagher | |
| JOSÉ OLIVEIRA | | | Peter Hines | Peter Hines | |
| HASANI | | | MICK HATTIGAN | Mick Hattigan | |
| Renekowkama | | | JOHN STACE | | |
| JOSHUA ISAAC | Joshua Isaac | | FLORIE PRUSHI | | |
| Jade Jean | Jade | | Verick doka | | |
| Ciaran Misk | Ciaran Misk | | MARY HESLIN | | |
| Shaimedee | Shaimedee | | ESTER AJAYI | | |
| ANWAR | | | ANGEL LANCE | | |
| LIBAN | | | Jordan | Jordan | |
| ABDI KADDE | | | Peter | Peter | |
| Abdul AL | Abdul | | Tony | Tony | |
| Mahamad | omar | | Jason | Jason | |
| Chere | Nedel | | Kola | Kola | |
| Roberts | | | Faldria | Faldria | |
| D Simon | | | Graig | | |
| Dobson | | | David | David | |
| TESTO | | | DANIEL | DANIEL | |
| John Hines | | | John | John | |
| J DICKSON | J. D. Dickson | | P. Keenan | P. Keenan | |
| K GRINKIN | K. Grinkin | | T. Durton | T. Durton | |
| Hakan | Hakan | | G. Durton | G. Durton | |
| Jason | Jason | | A. Philpot | A. Philpot | |
| S. DIVSHANOVA | | | Hamid | | |
| S m'jee | S m'jee | | G. West | G. West | |
| Karl Cornall | | | LIMAN GOLLN | | |
| Jackie Roberts | | | Mie MERRY | | |

| Park View Rangers FC | | | | | |
|--------------------------------------------|-----------|------|---------------|-----------|------|
| Queen Street Playing Fields, Bull Lane N18 | | | | | |
| Save our Pitches | | | | | |
| Name | Signature | Team | Name | Signature | Team |
| Z. HUSSAIN | | U17 | K. HUSSAIN | | |
| C. GORSEL | | U19 | A. AVRAAM | | |
| O. GORSEL | | U13 | G. AVRAAM | | |
| O. LOPEZ | | U13 | M. AVRAAM | | |
| S. SEIBON | | | E. AVRAAM | | |
| A. JORD | | | J. BRICE | | |
| M. BOWEN | | | P. PARANANTOU | | |
| K. BOUTE | | | L. BRICE | | |
| C. FRANK | | | J. BRICE | | |
| K. ISIK | | | M. AVRAAM | | |
| F. VIMOR | | | E. AVRAAM | | |
| G. EKEM | | | K. ANTONIA | | |
| G. CUMMINS | | | K. ANTONIA | | |
| D. COLE | | | A. ANTONIA | | |
| T. JUBOJUBO | | | E. ANTONIA | | |
| L. COLE | | | M. NDUKWE | | |
| D. JONES | | | B. COCKER | | |
| C. PETERSON | | | I. HALL | | |
| M. JONES | | | C. CARLTON | | |
| MARY GIBSON | | | FORTUNA T. | | |
| S. HAN | | | AZIZA | | |
| A. SHLEY | | | GLENN JOHNS | | |
| MICHAEL | | | WILLIAM | | |
| A. A. M. | | | N. H. M. | | |
| BENJAMIN | | | D. JOJO | | |
| J. HAN | | | N. K. N. K. | | |
| ANDREW | | | J. I. S. I. | | |
| COURTNEY | | | S. A. S. S. | | |
| TYRONE | | | V. I. C. O. | | |
| K. HAN | | | REKAB | | |
| M. S. M. | | | S. H. S. S. | | |
| J. HAN | | | S. H. S. S. | | |
| H. A. HAN | | | S. BOST | | |



Agenda item:

[No.]**Cabinet****16 December 2008**

Report Title. APPOINTMENT OF CABINET MEMBERS TO SERVE ON CABINET COMMITTEES AND HARINGEY STRATEGIC PARTNERSHIP BOARD

Report of Chief Executive

Signed :

Contact Officer : Richard Burbidge

Telephone: 020 8489 2923

Wards(s) affected: **Not applicable**

Report for: **Non Key Decision**

1. Purpose of the report

- 1.1 To appoint Cabinet Members to serve on the Procurement Committee and on the Haringey Strategic Partnership (HSP) Board, the HSP Performance Management Group and the HSP Children & Young Peoples Strategic Partnership Board for the remainder of the 2008/09 municipal year.

2. Introduction by Cabinet Member

- 2.1. The Cabinet Procurement Committee plays an important part in enabling the Cabinet to undertake our responsibilities in relation to contract and procurement decisions. Good procurement decisions are central to sound financial management and our continued commitment to achieving value for money and the delivery of excellent services to Haringey's communities.
- 2.2. One of this administration's priorities is to continue to work constructively with stakeholders and partners and to build on the successes of recent years. The Haringey Strategic Partnership aims to improve the lives of all Haringey residents

through effective partnership working between all the service providers across the borough. The role of the Haringey Strategic Partnership Theme Boards is to manage and develop the key objectives of the partnership

3. State link(s) with Council Plan Priorities and actions and /or other Strategies:

3.1. These are contained in the individual reports considered by the bodies concerned.

4. Recommendations

4.1. That the Cabinet appoint two of its Members to serve on the Procurement Committee for the remainder of the current municipal year.

4.2. That the Cabinet appoint Members to fill the vacancies on the Haringey Strategic Partnership Board, the HSP Performance Management Group and the two vacancies on the HSP Children and Young People's Strategic Partnership Board.

5. Reason for recommendation(s)

5.1. Vacancies need to be filled on the bodies identified to ensure that they function effectively.

6. Other options considered

6.1. Not applicable

7. Summary

7.1 The Cabinet at a meeting held on 17 June 2008 appointed two decision making Committees for the 2007/08 municipal year one of which, the Procurement Committee, included in its membership the Leader of the Council and the Cabinet Member Children and Young People.

7.2 At the same meeting the Cabinet noted that the Leader of the Council was ex-officio Chair of the Haringey Strategic Partnership Board and also of the HSP Board Performance Management Group. The Cabinet Member for Children and Young People was also appointed as Chair and the Leader as a member of the HSP Children and Young People's Strategic Partnership Board.

7.3 Following the resignation of Councillor Meehan and Councillor Santry as Leader and the Cabinet Member for Children and Young People respectively there are consequential vacancies on the bodies named in paragraphs 7.1 and 7.2 above. The Council will be meeting on 9 December 2008 to make appointments to the 2 vacant Cabinet posts and the outcome of those appointments will be reported orally.

7.4 The Cabinet is asked to make appointments to fill the vacancies on the Procurement Committee and on the HSP Board and other HSP bodies in the light of the outcome of the Council meeting.

8. Chief Financial Officer Comments

8.1. The Chief Financial Officer has been consulted on this report and has no comments to add.

9. Head of Legal Services Comments

9.1. The Council's Constitution sets out the relevant Cabinet arrangements at Part Three, Section D and confirms that the Cabinet may establish decision making committees, which may only include Cabinet Members. The Cabinet may establish advisory Committees, the membership of which need not be limited to Cabinet Members. The Cabinet may change them, abolish them, or create further ones, at its own discretion. Unless changed or abolished, the two decision-making Committees continue in operation without the need for formal renewal each year.

9.2. There are no specific legal implications but there are strong arguments for appointing the relevant Cabinet Member(s) to the Theme Boards that match their portfolios. The role of the HSP and theme boards will increase in importance with the Local Area Agreement and the new statutory duty for the Cabinet/Committees to have regard to local improvement targets in the LAA when exercising their functions.

10. Head of Procurement Comments – [Required for Procurement Committee]

10.1. Not applicable

11. Equalities & Community Cohesion Comments

11.1. The appointment of members to serve on these bodies is not, of itself, thought to have any significant implications.

12. Consultation

12.1. Not applicable.

13. Service Financial Comments

13.1. Not applicable.

14. Use of appendices /Tables and photographs

14.1. Not applicable

15. Local Government (Access to Information) Act 1985

15.1 Background Papers

The following background papers were used in the preparation of this report;

Appointment of the Procurement Committee and the Voluntary Sector Committee (Report to Cabinet on 17 June 2008)

Appointment of Representatives to Serve on the Haringey Strategic Partnership and its Theme Boards (Report to Cabinet on 17 June 2008).

The background papers are located at River Park House, 225 High Road, Wood Green, London N22 8HQ.

To inspect them or to discuss this report further, please contact Richard Burbidge on 020 8489 2923.

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

Present: Councillor George Meehan (Chair), Councillor John Bevan, John Brown, Yolande Burgess, Eugenia Cronin, Dave Grant, Robert Edmonds, Councillor Brian Haley, Paul Head, Rachel Hughes, Derma Ioannou, Councillor Dr Ita O'Donovan, Janette Karklins, Pastor Nims Obunge, Martha Osamor, Councillor Lorna Reith, Faiza Rizvi, Michelle Stokes, Richard Sumray, Penny Thompson, Mun Thong Phung.

In Attendance: Xanthe Barker, Helen Barry, John Brewer, Tony Chapman, Mary Connolly, Jean Croot, Stephen Deitch, Michael McNicholas, Robin Payne, Pamela Pemberton, Helena Pugh, Naeem Sheikh, Patricia Walker, Telsa Walker.

| MINUTE NO. | SUBJECT/DECISION | ACTION BY |
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| HSP98. | <p>APOLOGIES AND SUBSTITUTIONS</p> <p>Apologies for absence were received from the following:</p> <p>Councillor Kaushika Amin Tracey Baldwin -Penny Thompson substituted Councillor Bob Harris Councillor Nilgun Canver John Egbo Michael Jones Maria Kane Joanne McCartney GLA AM Sharon Shoemith -Janette Karklins substituted Walter Steel</p> <p>The Chair welcomed John Brown of the London Fire Brigade and noted that this was his first meeting as a member of the HSP.</p> | |
| HSP99. | <p>DECLARATIONS OF INTEREST</p> <p>No declarations of interest were made.</p> | |
| HSP100. | <p>MINUTES</p> <p>RESOLVED:</p> <p>That, subject to the amendments set out below, the minutes of the meeting held on 3 July 2008 be confirmed as a correct record:</p> <ol style="list-style-type: none"> 1) Michelle Stokes be added to the list of those present. 2) Minute number HSP85, paragraph 5, first line, be amended to read: <p>'It was noted that approximately <u>twelve per cent</u> of the funding available had been allocated to Third Sector projects'</p> | XB |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| HSP101. | <p>URGENT BUSINESS</p> <p>No items of Urgent Business were received.</p> | |
| HSP102. | <p>PRESENTATION ON COMPREHENSIVE AREA ASSESSMENT</p> <p>The Board received a presentation on the new Comprehensive Area Assessment (CAA).</p> <p>An overview was given of the scope of the CAA and it was noted that it was comprised of two key strands:</p> <p><u>Area Assessment</u></p> <p>This strand would consider how effectively local public services delivered local priorities, economic prospects, community safety and potential for future improvement.</p> <p><u>Organisational Assessment</u></p> <p>This strand would consider the use of resources and performance management and how the Council delivered value for money through their combined use of resources and performance management.</p> <p>It was noted that Partners would be inspected by their own inspection regimes and that these would liaise with the Audit Commission.</p> <p>In assessing this four key themes would be considered:</p> <ul style="list-style-type: none"> • Management of finances • Governing business • Managing resources • Managing performance <p>In terms of the Area Assessment the following key areas would be focussed upon:</p> <ul style="list-style-type: none"> • How well do local priorities express community needs and aspirations? • How well are the outcomes and improvements needed being delivered? • What are the prospects for future improvements? <p>It was noted that the Local Authority would be required to produce and publish an Annual Summary, which would include an overview of key priorities, overall successes, challenges and future prospects. It was envisaged that these would form a tool for members of the public wanting to obtain an overview of the Borough.</p> <p>In addition to this a system of red and green flags would be used to indicate areas where arrangements were considered inadequate to deliver improvement or where exceptional or innovative practice was</p> | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <p>demonstrated.</p> <p>The Board was advised that that the CAA would take a more holistic approach to assessing performance and would gather evidence over the course of a year rather than focussing on a limited period.</p> <p>It was noted that the following timescale for the introduction of the CAA had been set out:</p> <ul style="list-style-type: none"> • January 2009: Publication of CAA Framework • February 2009: Publication of Final Council CPA Results • November 2009: Publication of First CAA Reports <p>In response to a query, the Board was advised that the CAA had no specific sanctions within it that could be issued against the Local Authority or Partners if they failed to meet these. However, there were sanctions under existing legislation that could be applied where performance was unacceptable.</p> <p>The Board was advised that the Audit Commission would have access to existing validated data and that this would inform the inspection.</p> <p>In response to query as to how the role of the Voluntary and Community Sector would be measured, the Board was advised that the Council's relationship with HAVCO and the involvement of the CLF representatives on HSP and Thematic Boards would be considered.</p> <p>The Chaired noted that each partner organisation would now need to consider how they would address the four key themes set out above.</p> <p>RESOLVED:</p> <p>That the presentation be noted.</p> | All to Note |
| HSP103. | <p>LOCAL AREA AGREEMENT 1ST QUARTER PERFORMANCE MANAGEMENT REPORT</p> <p>The Board received a report that provided an overview of performance against National Indicators (NI's) included within the Local Area Agreement (LAA) during the 1st Quarter of 2008/09.</p> <p>It was noted that there were a number of Indicators where data was not available at present. However, the report provided information based on the latest available data, in order to give an indication of current performance.</p> <p>The Board was advised that four risk areas had been identified:</p> <ul style="list-style-type: none"> • Prevalence of Chlamydia in under twenty year olds • Improved street and environmental cleanliness, levels of graffiti and fly posting • The percentage of non-decent Council houses | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <ul style="list-style-type: none"> • Domestic violence –repeat victimisation <p>It was acknowledged that the lack of data available in relation to some Indicators was disappointing. However, it was envisaged that this would be resolved in many instances during the 2nd Quarter; where data was collected annually proxy indicators were being set.</p> <p>The Board was advised that the survey referred to under NI 1, which was due to have taken place in September, had not yet been completed as field work was still been undertaken. The results would be available in early 2009.</p> <p>The Board discussed hospital admission rates and it was noted that, despite having the highest alcohol mortality rate in London, alcohol related hospital admissions were relatively low in the Borough. The Director of Public Health noted that this issue was recognised by the PCT and that the new Alcohol Strategy included actions to develop understanding in this area.</p> <p>There was agreement that future reports should provide an overview of the measures being taken by each Thematic Board to address Indicators showing as Red.</p> <p>The Chair underlined the need for Thematic Boards Chairs to be proactive in their management of performance issues.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> i. That the report and the measures proposed to address areas of under performance be noted. ii. That future reports should include measures being taken by the relevant Thematic Boards where Indicators were showing as Red. | <p>Corporate Head of Policy & Performance</p> <p>Thematic Chairs/ HSP Coordinators</p> <p>Corporate Head of Policy & Performance</p> |
| <p>HSP104.</p> | <p>WORKSHOP SESSION: TOP TWO LOCAL AREA AGREEMENT UNDER PERFORMING TARGETS</p> <p>The Board received presentations on two under performing LAA targets, NI 113: Prevalence of Chlamydia in Under Twenty Year Olds and NI 195d: Improved Street and Environmental Cleanliness Levels of Graffiti and Fly Posting.</p> <p>Following the presentations the Board considered the following three questions and how these could be addressed:</p> <ul style="list-style-type: none"> • What are Partners doing to support this priority? • What further actions would you like to undertake? • What support would you need to undertake these? <p><u>NI 113: Prevalence of Chlamydia in Under Twenty Year Olds</u></p> | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
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| | <p>During discussion the following suggestions were made:</p> <ul style="list-style-type: none"> • It was noted that young men in the category were particularly difficult to target and there was agreement that the Partnership needed to identify new ways of reaching this group. • It was suggested that facilities used by young men such as gyms, barbers and leisure centres should be used to promote Chlamydia testing and general awareness of sexual health. • There was agreement that flyers and leaflets promoting Chlamydia testing should be distributed to the relevant partners and that partners should ensure that these were available at any relevant event or place. • It was noted that the PCT had created a dedicated website to promote and provide details of Chlamydia testing and it was agreed that details of this should be circulated to Partners. • That the Partnership should improve the 'marketing' of Chlamydia testing and raise awareness amongst the community generally. • It was suggested that representatives from each organisation should be trained to act as a contact point for cascading information on Chlamydia. A list of contacts should be compiled and circulated to partners. • That ways of better utilising social networking sites and use of texting should be considered. • There was agreement that schools had a key role to play in raising awareness of sexual health and Chlamydia amongst young people. Rather than addressing the issue of Chlamydia in isolation, work should be carried out with schools to mainstream this within the existing curriculum. • That there should be analysis of the number of young people who were tested for Chlamydia outside the Borough and where these tests were being conducted. • That Haringey People should be used to publicise Chlamydia testing and to raise awareness of sexual health issues. <p><u>NI 195d: Improved Street and Environmental Cleanliness Levels of graffiti and Fly Posting</u></p> <p>The Board discussed the number of prosecutions for fly posting in the Borough and was advised that there was not a correlation between the number of prosecutions and the reduction in the number of instances of fly posting.</p> <p>The Board was advised that in order to pursue a prosecution individuals</p> | <p>Council/ PCT</p> <p>All to Note</p> <p>PCT</p> <p>All to Note</p> <p>PCT/ All to Note</p> <p>PCT/ Council</p> <p>PTC/ Council</p> <p>PTC/ Council</p> <p>Council</p> |
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**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <p>had to be caught first hand. Without this type of evidence it was not possible for a prosecution to be taken forward.</p> <p>It was noted that information was already shared between Boroughs regarding regular offenders.</p> <p>During discussion the following suggestions were made:</p> <ul style="list-style-type: none"> • That the Police and the Council's Enforcement Team should liaise and share details of known 'hot spots' with a view to the Police providing a presence in these areas. • That legitimate sites should be better publicised to encourage use. <p>RESOLVED:</p> <p>That the suggestions made during discussion should be considered by Partners and the appropriate Council officers and taken forward where appropriate.</p> | <p>Police/ Council</p> <p>Council</p> <p>Council/ All to Note</p> |
| <p>HSP105.</p> | <p>THEME BOARD PERFORMANCE MANAGEMENT</p> <p>The Board received a report that reviewed Performance Management across the Partnership and included recommendations to assist in embedding this.</p> <p>As part of the introduction of the new HSP Performance Management system an external advisor had been employed to produce guidance on the roles and responsibilities of the Thematic Boards. A series of workshop sessions had been held and through these a process had been developed for the Thematic Boards to use.</p> <p>It was envisaged that the 2nd Quarter would see the embedding of the Performance Management Framework. This would be monitored by the HSP Performance Management Group (PMG).</p> <p>RESOLVED:</p> <p>That the report be noted.</p> | |
| <p>HSP106.</p> | <p>AREA BASED GRANT REVIEW</p> <p>The Board received a report that presented the findings of the Area Based Grant Review.</p> <p>It was noted that the Review had taken place during July and August at the request of the HSP PMG. Of the one hundred and forty-four projects assessed one hundred and sixteen had received Green status, twenty-two Amber and six had been rated as Red.</p> <p>In order to ensure that the process was fair and transparent it had been</p> | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
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| | <p>tested against a new Compact Proofing Toolkit.</p> <p>A quality assurance exercise had been carried out on a sample of projects by the Chief Executive of HAVCO and two senior Council officers. Both the Compact Proofing and quality assurance exercise demonstrated that the Review process and criteria were fair, transparent and applied consistently across the projects.</p> <p>It was noted that the Compact Toolkit had been given an award by the Commissioner for the Compact and that this was being presented at Downing Street on 5 November.</p> <p>It was suggested that it would be useful if the information contained within the report was also analysed by Sector in respect of the ABG allocation.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the recommendations, as set out in the report, be noted. ii. That consideration be given to analysing the information contained within the report by Sector. | <p>HSP Manager</p> <p>HSP Manager</p> <p>HSP Manager</p> |
| <p>HSP107.</p> | <p>HSP GOVERNANCE: REVISED TERMS OF REFERENCE</p> <p>The Board received a report outlining proposed amendments to the HSP's Terms of Reference.</p> <p>The amendments were proposed in order to reflect expectations placed on Local Strategic Partnerships (LSP's) following the publication of new Statutory Guidance and the Comprehensive Area Assessment (CAA).</p> <p>The adoption of the new HSP Code of Corporate Governance also required the Terms of Reference to be reviewed in order to make reference to the Community Link Forum and its role as the mechanism for providing representation from the Community and Voluntary Sector.</p> <p>In order reflect that the Fire Service was included within the list of public bodies assessed under the CAA, a position on both the HSP and PMG had now been allocated to the organisation.</p> <p>In addition to this the Mental Health Trust had renewed its membership of the HSP and it was further noted that the PMG had agreed that 'Breakfast Meetings' should be held with representatives from the Private Sector to facilitate greater involvement with the Partnership.</p> <p>There was agreement that the designation of 'Councillors' within the membership list should be moved from the heading 'Voluntary and Community Sector' to 'Statutory and Core Agencies' under 'Haringey Council.'</p> <p>It was noted that there were sometimes circumstances in which a deputy</p> | <p>HSP Manager</p> <p>HSP Manager</p> |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <p>may need to be sent on more than two consecutive occasions. There was agreement that the wording in relation to this should be revised to state that it was unacceptable to give apologies for more than two consecutive meetings without a substitute being fielded.</p> <p>The Chair noted that attendance by Board members was important and that deputies should only be sent in exceptional circumstances.</p> <p>RESOLVED:</p> <p>That revised Terms of Reference, as presented within the report, be adopted, subject to the amendment set out above in relation to the use of substitutes at meetings.</p> | <p>All to Note</p> <p>HSP Manager</p> |
| <p>HSP108.</p> | <p>HARINGEY'S ALCOHOL HARM REDUCTION STRATEGY 2008-11</p> <p>The Board considered a report that presented the Council's Alcohol Harm Reduction Strategy 2008-11.</p> <p>It was noted that this built upon the previous Alcohol Harm Reduction Strategy that had ended in March 2008 and took into account new statutory duties and guidance.</p> <p>A strategic framework was proposed that set out how the relevant Thematic Boards would manage delivery of the activities within their responsibility. An Alcohol Strategy Group would also be formed, which would report to the Safer Communities Executive Board, Well-Being Strategic Partnership Board and Children and Young People's Strategic Partnership Board, to ensure that each of the strands were properly coordinated and delivered effectively.</p> <p>The Board was advised that the Local Authority had a statutory duty to produce a Strategy and that Government guidance stated that this should address all alcohol related harm. The Strategy also reflected local priorities reflected in the Community Strategy and Local Area Agreement and the importance of providing an effective and coordinated response from a wide variety of organisations was noted.</p> <p>In response to a query as to whether additional posts referred to in the report had now been approved, the Board was advised that at present this issue was not resolved. There was agreement that documents being considered by the Board should be updated, as far as possible, before being submitted for consideration.</p> <p>It was noted that further guidance was likely to be received from the Government during the life of the Strategy and therefore it was suggested that the foreword should make clear that it was a 'living document' that would be updated on a rolling basis to reflect these changes.</p> <p>RESOLVED:</p> | <p>HSP Manager/ All to Note</p> <p>Drug & Alcohol Strategy Manger</p> |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <ul style="list-style-type: none"> i. That the strategic priorities contained within the Strategy be endorsed. ii. That the proposed strategic monitoring and evaluation framework be endorsed. iii. That the proposed approach and delivery programmes be supported by the Board. | |
| <p>HSP109.</p> | <p>CHILD POVERTY STRATEGY AND ACTION PLAN</p> <p>The Board received a report that provided details of the Council's new Child Poverty Strategy and Action Plan.</p> <p>It was noted that the need to address the levels of Children Poverty was recognised under National Indicator (NI) 116 of the LAA. The key aim of the Strategy was to ensure that the Council and its Partners worked together in a joined up way to reduce Child Poverty in the Borough and the Strategy and Action Plan set out proposals for tackling this issue.</p> <p>The Strategy and Action Plan had been consulted upon with the HSP Thematic Boards and the Youth Council and the consultation period was due to close on 5 November 2008.</p> <p>The Board was advised that a Working Group, consisting of Members and officers of the Council, had been established in order to ensure that the Strategy was properly considered by all Council departments. It was suggested that Partners should take similar steps to ensure that their organisations were assisting in achieving the Strategy's objectives.</p> <p>The Board was advised that recent changes in the current economic climate had been recognised and measures to address this were being considered at present.</p> <p>It was suggested that the Strategy should place a greater emphasis on the contribution that better health standards could make to quality of life.</p> <p>RESOLVED:</p> <p>That the Child Poverty Strategy and Action Plan be noted.</p> | <p>All to Note</p> <p>Dir Children's Services</p> |
| <p>HSP110.</p> | <p>CORE STRATEGY UPDATE</p> <p>The Board received a report that provided an update on progress against Haringey's Core Strategy and the future programme for taking the Core Strategy forward for adoption.</p> <p>The Council's Cabinet had approved the first stage of the Strategy in December 2007. A 'Preferred Options' document was now being provided, which would be consulted upon with statutory bodies, stakeholders and the public before proceeding to the final draft stage.</p> | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <p>The revised timetable for adoption of the Core Strategy was due to conclude in Summer 2010.</p> <p>RESOLVED:</p> <p>That the update on the outcome of the consultation on the Issues and Options paper and the next stages of the Core Strategy be noted.</p> | |
| <p>HSP111.</p> | <p>'NO ONE WRITTEN OFF: REFORMING WELFARE TO REWARD RESPONSIBILITY' -RESPONSE TO GREEN PAPER</p> <p>The Board received a report setting out the Council's response to a Green Paper published by the Department for Work and Pensions (DWP) 'No One Written Off: Reforming Welfare to Reward Responsibility'.</p> <p>RESOLVED:</p> <p>That the Council's response to the Green Paper be noted.</p> | |
| <p>HSP112.</p> | <p>LOCAL AREA AGREEMENT COMPARATIVE INDICATORS</p> <p>The Board received a briefing paper that provided an overview of the how the LAA National Indicators selected by Haringey compared with those chosen nationally and London wide.</p> <p>It also drew comparisons with its 'Nearest Neighbours' (as defined by the Chartered Institute of Public Finance Association (CIPFA)).</p> <p>RESOLVED:</p> <p>That the report be noted.</p> | |
| <p>HSP113.</p> | <p>THEMATIC BOARD UPDATES</p> <p>The Board received a report that provided a summary of the activities undertaken by each of the Thematic Boards since the last HSP meeting.</p> <p>In addition to the information contained within the report the following additional updates were provided:</p> <p><u>Better Places Partnership</u></p> <p>It had been agreed that the Better Places Partnership and Integrated Housing Board should hold two joint meetings per year in order to provide an opportunity for discussion of their shared priorities.</p> <p><u>Children and Young People's Strategic Partnership Board</u></p> <p>A successful event, attended by over one hundred people had been held</p> | |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| | <p>at the World Café to launch the new Children's Plan.</p> <p><u>Enterprise Partnership Board</u></p> <p>A successful event had been held on 24 October at the Neighbourhood Resources Centre in Northumberland Park to launch the Families into Work project based there.</p> <p><u>Integrated Housing Board</u></p> <p>Nothing further to add.</p> <p><u>Safer Communities Executive Board</u></p> <p>The Board had agreed to hold its meetings in two parts, consisting of a general business section, followed by a discussion forum where a specific topic was considered.</p> <p><u>Well-Being Strategic Partnership Board</u></p> <p>A Health Inequalities event was being held on 25 November and members of the Board were welcome to attend.</p> <p>RESOLVED:</p> <p>That the report and verbal updates provided be noted.</p> | |
| <p>HSP114.</p> | <p>NEW ITEMS OF URGENT BUSINESS</p> <p>No new items of Urgent Business were raised.</p> | |
| <p>HSP115.</p> | <p>ANY OTHER BUSINESS</p> <p><u>Public Appointments/Volunteering</u></p> <p>The Chair reminded the Board that earlier in the year it had been agreed that it should take an active role in increasing the number of people participating in public life.</p> <p>An event due to held on this issue, in July, had been postponed. He asked for Partners support in raising the profile of this issue and suggested that this issue should be highlighted by Partners at any future events being held.</p> <p><u>Haringey Compact -10th Anniversary Celebration</u></p> <p>The Board was advised that an event was being held on 10 November, at to mark the 10th Anniversary of the Haringey Compact. Details could be obtained from Stephanie Rowland:</p> <p>Stephanie.rowland@haringey.gov.uk</p> | <p>All to Note</p> <p>All to Note</p> |

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
TUESDAY, 4 NOVEMBER 2008**

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| HSP116. | DATES OF FUTURE MEETINGS The Board was asked to note the following dates of future meetings: <ul style="list-style-type: none">• 26 February 2009• 27 April 2009 | All to Note |

COUNCILLOR GEORGE MEEHAN

Chair

The meeting closed at 8.45pm.

**MINUTES OF THE CABINET PROCUREMENT COMMITTEE
TUESDAY, 25 NOVEMBER 2008**

Councillors: *Adje (Chair), *Bevan, *Meehan and *Santry.

*Present

| MINUTE NO. | SUBJECT/DECISION | ACTION BY |
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| PROC66. | <p>MINUTES (Agenda Item 4)</p> <p>RESOLVED:</p> <p>That the minutes of the meetings held on 16 and 28 October 2008 be approved and signed.</p> | HLDMS |
| PROC67. | <p>DRUG INTERVENTIONS PROGRAMME: CONTRACT AWARD 2009 – 2010 (Report of the Assistant Chief Executive (Policy, Performance, Partnerships and Communications) - Agenda Item 6)</p> <p>We noted that the Drug Interventions Programme contract had first been awarded to Crime Reduction Initiatives (CRI) in June 2006 and in considering the award for the period up to 31 March 2010 we asked that officers ensure that a further procurement exercise be undertaken for the purpose of the contract award after that period had expired.</p> <p>We also noted that the Home Office grant for the Drug Interventions Programme 2009/10 budgets had not yet been set and we asked that officers prepare a letter for signature by the Leader of the Council to Ministers requesting early notification of the grant available to the Drug Action Team.</p> <p>RESOLVED:</p> <p>That, in accordance with Contract Standing Order 11.03 and subject to confirmation of the continuation of funding from the Home Office, approval be granted to the award of the contract for the Drugs Intervention Programme to Crime Reductions Initiatives (CRI) for the period 1 April 2009 – 31 March 2010.</p> | ACE-PPPC ACE-PPPC ACE-PPPC |
| PROC68. | <p>SOCIAL CARE SPOT CONTRACTS (1ST APRIL 2007 - 31ST MARCH 2008) (Report of the Director of Adult, Culture and Community Services - Agenda Item 7)</p> <p>We noted that while efforts were being made to maximise the use of block and framework contracts where this represented best value for the Council, officers were currently preparing to implement the Government's Personalisation Agenda by the required date of March 2011 which would have a direct impact on the Adult, Culture and Community Services Directorate's Commissioning Strategy and the use of block and spot contracts.</p> | |

**MINUTES OF THE CABINET PROCUREMENT COMMITTEE
TUESDAY, 25 NOVEMBER 2008**

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| | <p>We also noted that a like for like comparison was not possible for volume/cost of spot contracts for 2006/07 and 2007/08 because of a change in the way services were recorded on the electronic social care record (framework-i) in November 2007 but that similar services had been grouped together in the report for the purposes of comparison.</p> <p>RESOLVED:</p> <p style="padding-left: 40px;">That the report be noted and that a further update be provided to the Committee meeting on 28 April 2009.</p> | DACCS |
| PROC69. | <p>PREPARATION FOR PERSONALISATION - EXTENSION OF CONTRACTS (Report of the Director of Adult, Culture and Community Services - Agenda Item 8)</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>We noted that the Government's Personalisation Agenda would involve the implementation of self-directed support and personal/individual budgets which would require a significant change to the way the Council currently provided Social Care Services to residents. A complex tendering exercise would be needed which would take at least 18 months to complete and for the purpose of the intervening period approval was sought to the provision of a framework which would allow the extension of those current care contracts deemed appropriate for extension for varying times, up to not later than 31 March 2011.</p> <p>With regard to the request that authority to extend some contracts be delegated to the Director of Adult, Culture and Community Services in consultation with the appropriate Cabinet Member we were of the view that details of the framework proposed should be agreed first by our Committee in order to ensure that in determining whether an extension to each contract should be offered consideration should be given to whether the existing contract provided a value for money service, and whether negotiations with providers could lead to cost efficiencies during the extended term.</p> <p>It having been pointed out that the contract with Twinglobe Care for the provision of Nursing & Dementia Care (Aspray House) was due to expire on 31 December 2008 we</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That authority to extend the contract with Twinglobe Care be delegated the Director of Adult, Culture and Community Services, in consultation with our Chair on consideration of a further report. 2. That, subject to 1 above, consideration of the extension of the | <p>DACCS</p> <p>DACCS</p> |

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| | <p>contracts/agreements listed in the Appendix to the interleaved report be deferred to enable officers to report further to a meeting of our Committee to be arranged in January 2009 on the proposed framework.</p> | |
| <p>PROC70.</p> | <p>NUISANCE VEHICLE CONTRACT (Report of the Director of Urban Environment – Agenda Item 9)</p> <p>Our Chair agreed to admit the report as urgent business. The report was late because there was a need to ensure adequate compliance with the Cabinet Member for Environment’s initial reservations was being actively pursued and reflected in the contents of the reports. The report was too urgent to await the next meeting because the existing contractual arrangements ended on 31 March 2009 and the next Procurement Committee meeting not scheduled until February 2009.</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>Concern was expressed that only one bid had been submitted and that the contract had been tendered for five years. Further, that although the proposed contractor intended to use the existing pound site in the Haringey Heartlands redevelopment area and their landlord was prepared to extend their lease, there was a possibility that the site might be required for development in three years time.</p> <p>We noted that the contract had been tendered for five years to ensure that it would be financially viable for the successful contractor to be able to recover the initial set-up costs. The value of the tender meant that it was subject to full EU rules and Public Contract Regulations. Although three contractors had initially expressed an interest only one bid had been submitted by the closing date. It was considered that the poor return had been due mainly to the requirement that the contractor provide a suitable pound within the Borough. We were informed that there was a general lack of suitable pound sites across London and that it was a fundamental requirement that the pound site was accessible and within close proximity of public transport facilities.</p> <p>Reference was made to the recent Benefits and Local Taxation (BLT) Bill Printing contract award when the initial duration of the contract had been changed after the advertisement had closed. Clarification having been sought of whether a similar approach could be adopted in respect of this contract, officers advised that whereas the BLT Bill Printing contract had involved the use of an OGC Framework this contract had not been progressed on that basis and any variation in its duration would need to be negotiated with the successful bidder.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That in accordance with Contract Standing Order 11.03 | |

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| | <p>approval be granted to the award of a contract to Ontime for the removal and disposal of nuisance vehicles, including the provision of a vehicle pound, pound management services and the provision of operators and drivers for the Mobile CCTV Smart Cars on the terms and conditions set out in the Appendix to the interleaved report.</p> <p>2. That, with regard to the duration of the contract and having regard to the concerns expressed, officers negotiate with Ontime on the basis of a three year contract with an extension for a further two years with strengthened break clauses relating to satisfactory performance and the continuing availability of an appropriate pound site.</p> <p>3. That Members of the Committee be advised of the outcome of the contract drafting / agreement referred to in 2 above.</p> | <p>DUE</p> <p>DUE</p> <p>DUE</p> |
| <p>PROC71.</p> | <p>HORNSEY TOWN HALL - PROCUREMENT OF DESIGN TEAM AND PLANNING WORK (Report of the Director of Corporate Resources - Agenda Item 10)</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>We noted that the project contained a number of inherent risks due to the two elements of refurbishment and development the greatest relating to the funding of the project as the property market was falling away. The project was dependent on finding a developer partner in 2009 with a view to having a development agreement in place by the end of 2009 with an initial capital receipt forecast in 2010. The timing of capital receipts would depend on the development agreement with a development partner the details of which would be influenced by the state of the property market. A contractual commitment for the full extent of the construction works would not be made until the contract for the sale of the land had been exchanged and/or there was a degree of certainty over the amount of receipts available from the development agreement.</p> <p>We also noted that in order to mitigate this risk it was proposed to review the project and appointment at RIBA Stage D in the process by which time there should be sufficient information and clarity on the elements relating to the funding and timing issues. In addition, the contract with Capita Symonds would include the option to stop the project at any time.</p> <p>RESOLVED:</p> <p>1. That in accordance with Contract Standing Order 11.03 approval be granted to the appointment of Capita Symonds as project manager and design team lead for the Hornsey Town Hall project up to RIBA Stage L on the terms and conditions set out in the</p> | <p>DCS</p> |

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| | <p>Appendix to the interleaved report.</p> <p>2. That the appointment of John McAslan & Partners as architect by Capita Symonds be noted.</p> | |
| PROC72. | <p>FIRE INSURANCE WORKS TO UNITS 5 AND 6 LEESIDE INDUSTRIAL ESTATE GARMAN ROAD N17 - AWARD OF CONTRACT (Report of the Director of Corporate Resources - Agenda Item 11)</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>RESOLVED:</p> <p>That in accordance with Contract Standing Order 11.03 approval be granted to the award of the contract for repair works following fire damage to Units 5 and 6 of Leaside Industrial Estate, Garman Road N17 to Hutton Construction on the terms and conditions set out in the Appendix to the interleaved report.</p> | DCS |
| PROC73. | <p>STRATEGY FOR THE PROCUREMENT OF CONSTRUCTION CONTRACTORS FOR COUNCIL CONSTRUCTION PROJECTS (Report of the Director of Corporate Resources - Agenda Item 12)</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>We noted that the Strategy proposed supported the Council's Sustainable Community Strategy by aiming to provide opportunities for apprenticeships through the arrangements with larger contractors and that a clause would be included to this effect for major projects. We also noted that it was the aim to put into place arrangements to attract and appoint small minority ethnic businesses. We asked that these proposals be included in a briefing note to be supplied to Members of the Committee before the revised limits to the Framework Agreement were advertised.</p> <p>RESOLVED:</p> <p>That the strategy for the procurement of construction contractors for Council construction projects as detailed in the interleaved report be agreed.</p> | DCR |
| PROC74. | <p>REVIEW OF CONTRACT STANDING ORDERS (Report of the Director of Corporate Resources - Agenda Item 13)</p> <p>Concern was expressed that paragraph 7 of the Statement of Principles</p> | |

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| | <p>that 'Directors shall ensure that the Cabinet, Cabinet Procurement Committee or appropriate Member of the Cabinet or Cabinet Procurement Committee is consulted on any procurement activity of a controversial nature' called for a subjective judgement on the part of officers and needed to be clarified. Early discussion with the Cabinet portfolio holder to check for any sensitivity would be advisable.</p> <p>Proposed Contract Standing Order 3.01 and 3.01n) needed to be strengthened further so as to make it clear that at the point at which any contract was awarded the Director responsible was identified and this was recorded in the Contracts Register.</p> <p>Concern was also expressed that the proposed wording of paragraph f) in Contract Standing Order 8.04 viz - 'single tender where the product and/or support is for a proprietary product, software or service which, for technical or artistic reasons, or for reasons connected with the protection of exclusive rights, the contract may be awarded only to a particular contractor. Where applicable, this must be compliant with the Public Contract Regulations 2006. Where this procedure is used, an advertisement is not required' needed to be strengthened to avoid giving the impression that Directors had authority to purchase IT services and software without having first consulted the Council's Corporate IT Service.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That, subject to the forgoing alterations, approval be granted to the proposed amendments of the Council's Contract Standing Orders as set out in the Appendix to the interleaved report. 2. That the Constitution Working Group be requested to recommend the Council to adopt the proposed amendments. | DCR |
| PROC75. | <p>WOOD GREEN DECENT HOMES PROGRAMME 2008/09 - PHASE WG6 - 20-108 PARKLANDS N22 (Report of the Director of Urban Environment – Agenda Item 14)</p> <p>Our Chair agreed to admit the report as urgent business. The report was late because there was a need to ensure adequate compliance with the Cabinet Member for Housing's initial reservations was being actively pursued and reflected in the contents of the reports. The report was too urgent to await the next meeting because the proposed contract award was programmed to go on site in early January, whereas the next Procurement Committee meeting was not scheduled until early February 2009. Inability to secure requisite approval for this contract might expose the Council to additional expense due to delayed works, as the respective contractors were already on site pursuant to the overall decent homes programme delivery.</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular</p> | |

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| | <p>person.</p> <p>In response to a question about the lifecycle costings it was confirmed that a 35 year costing cycle for roofs was not an unusual period to make reasonable assumptions regarding maintenance and inflation.</p> <p>We were informed that there was a British Standard on Standardised Method of Life Cycle Costing and also a Sustainability Procurement Manager in post and we asked that sustainability comments in all future Decent Homes Programme reports including on the question of flat/pitched roofs be endorsed by that Manager.</p> <p>RESOLVED:</p> <p>That, in accordance with Contract Standing Order 11.03, approval be granted to the award of the contract for the Phase 6 of the Wood Green Decent Homes Programme (20 – 108 even Parklands Road N22) to Mulalley & Company Ltd. on the terms and conditions set out in the Appendix to the interleaved report.</p> | DUE |
| <p>PROC76.</p> | <p>SOUTH TOTTENHAM DECENT HOMES PROGRAMME 2008/09 - PHASE ST12 (Report of the Director of Urban Environment – Agenda Item 15)</p> <p>Our Chair agreed to admit the report as urgent business. The report was late because there was a need to ensure adequate compliance with the Cabinet Member for Housing's initial reservations was being actively pursued and reflected in the contents of the reports. The report was too urgent to await the next meeting because the proposed contract award was programmed to go on site in early January, whereas the next Procurement Committee meeting was not scheduled until early February 2009. Inability to secure requisite approval for this contract might expose the Council to additional expense due to delayed works, as the respective contractors were already on site pursuant to the overall decent homes programme delivery.</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>RESOLVED:</p> <p>That, in accordance with Contract Standing Order 11.03, approval be granted to the award of the contract for the Phase 12 of the South Tottenham Decent Homes Programme (2 – 48 and 31 – 61 odd Templeton Road N15) to Apollo Group Ltd. on the terms and conditions set out in the Appendix to the interleaved report.</p> | DUE |
| <p>PROC77.</p> | <p>BUILDING SCHOOLS FOR THE FUTURE (BSF); AWARD OF CONTRACT FOR HEARTLANDS HIGH SCHOOL (Agenda Item 16)</p> | |

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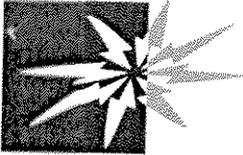
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| | We noted that this item had been withdrawn. | |
| <p>PROC78.</p> | <p>BUILDING SCHOOLS FOR THE FUTURE (BSF); AWARD OF CONTRACT FOR NORTHUMBERLAND PARK AND THE VALE SCHOOL (Report of the Director of the Children and Young People's Service – Agenda Item 17)</p> <p>Our Chair agreed to admit the report as urgent business. The report was late because of the need to confirm funding certainty. The report was too urgent to await the next meeting because approval of the recommendations contained in the report was necessary to ensure completion of the main design and build works by the programme date of 30 April 2009.</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>We were informed that the Building Schools for the Future (BSF) Programme team had recently met with our Chair and had outlined a proposed approach regarding BSF Project Contingency. Our Chair had asked for certain points to be clarified and we were advised that in summary, Members of our Procurement Committee could have confidence that the proposed approach to the allocation of contingency within the programme and at a project level was considered to be good practice including by the Council's Legal Service and Internal Audit Service both of whom had been consulted and supported the proposals. We asked that the protocol be included in an exempt Appendix to future BSF contract awards, as necessary.</p> <p>RESOLVED:</p> <p>That, in accordance with Contract Standing Order 11.03, approval be granted to Agreed Maximum Price specified in the Appendix to the interleaved report and to the award of the contract for the main works and design build to Apollo London Ltd. on the terms and conditions set out in that Appendix.</p> | <p>DCYPS</p> |
| <p>PROC79.</p> | <p>PROVISION OF CONSULTANCY SERVICES FOR BSF - PROGRAMME DIRECTOR (Report of the Director of the Children and Young People's Service – Agenda Item 18)</p> <p>The Appendices to the interleaved report were the subject of a motion to exclude the press and public from the meeting as they contained exempt information relating to the business or financial affairs of any particular person.</p> <p>We noted that since the submission of the report there had been further discussions and it was now proposed to amend the recommendation 3.2. In order to comply fully with procurement rules, it was proposed to commence a tender process applicable to a post of this value compliant</p> | |

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| | <p>with the Public Contract Regulations 2006, which would seek the appointment to deliver Programme Director services.</p> <p>We also noted that the number of candidates available to manage such a complex programme was at any time extremely limited as evidenced by the two rounds of recruitment which had failed to produce a suitable appointee for a permanent Programme Director for BSF and for other Children and Young People Services capital programmes and that in the meantime the current Programme Director had agreed to continue in post and to take on the extended responsibilities. It was now proposed to retain the services of the existing Programme Director while this further tender process was conducted and it was considered to be in the best interests of the Council to simultaneously begin negotiations about the possible extension of his contract through to the commencement of the main construction phase, up to the end of May 2009.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That a tendering process, compliant with the Public Contract Regulations 2006, be conducted to seek the appointment of a Programme Director for BSF and other Children and Young People Services capital programmes. 2. That, pending the outcome of the tendering process in 1 above and subject to clarification of the legal advice, approval be granted to a waiver of Contract Standing Order 6.05 (Requirement to Tender) in order to enable negotiations to be commenced regarding the extension of the contract of the current Programme Director of the BSF and Capital Programme (Gordon Smith Tailor Made Solutions Ltd.) up to the end of May 2009 on the terms and conditions set out in the Appendix to the interleaved report. | <p>DCYPS</p> <p>DCYPS</p> |
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CHARLES ADJE
Chair

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Haringey Council

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[No.]

Agenda item:

Cabinet

16th December 2008Report Title: **Hornsey Depot**Report of: **Director of Corporate Resources**

J. Parker 4/12/08

Contact officer: Abdul Qureshi, Property Programme Manager
020 8489 2119, Abdul.qureshi@haringey.gov.uk

Wards(s) affected: **Hornsey**Report for: **Key decision****1. Purpose of the Report**

- 1.1 Following rejection of the substantially reduced offer from the previously selected preferred purchaser this report outlines the options for the Council.
- 1.2 To obtain a key decision on preparing a site development framework for the whole site in accordance with Option 4 outlined in this report, and to give conditional special purchaser status to Sainsbury, to develop phase 1.
- 1.3 To obtain approval to enter into a collaboration agreement with Sainsbury.
- 1.4 To note that a further report will be submitted to Cabinet for approval of an outline scheme for the whole site and development agreement for Phase 1 in partnership Sainsbury, and to secure a comprehensive regeneration of the whole site.

2. Introduction by Cabinet Member

- 2.1 Given the difficult economic climate and the affect this is having on the Council's regeneration strategy and development projects, a comprehensive site development framework and collaboration agreement with Sainsbury provides an opportunity for the Council to ensure that the momentum towards the regeneration of this key strategic site within the Borough is continued.

3. Links with Council Plans Priorities and actions/or other Strategies:

The proposals in this report are in accordance with the Council's Plan, Regeneration Strategy and Asset Management Plan.

4. Recommendations

- 4.1 Agree to proceed with **Option 4**, i.e. "Secure planning consent for whole site, then develop in phases" in collaboration with Sainsbury.
- 4.2 Agree to give **Sainsbury special purchaser status, on phase 1**, conditional upon meeting specified performance targets resulting in an agreed scheme being submitted for planning consent for the whole site.
- 4.3 Agree to **enter into a collaboration agreement** on the terms attached in Appendix A (exempt) to this report to delegate to the Director of Corporate Resources to finalise this agreement in consultation with the Head of Legal Services.

5. Reasons for recommendation

5.1 Report Background

- 5.2 The site of the former Hornsey Central Depot has been surplus to Council requirements for over 10 years and has been designated as a key site for development to promote economic, social and physical regeneration.
- 5.3 Together with the adjoining site owned by Sainsbury this scheme is part of the Council's Regeneration programme with the following key objectives:
 - A comprehensive development of both sites to provide of a sustainable, high quality, mixed-use development including a food store and housing in accordance with the Council's Planning Policy and Housing Strategy.
 - Regeneration of the High Street.
 - Capital receipts to support investment in the borough through the Council's Capital Programme.
- 5.4 There has been a long history in the development of this scheme and following an assessment of the options in November 2006 the Council decided to market the combined site jointly with Sainsbury. Following an assessment of the bids, pursuant the above Council's objective, a preferred purchaser was recommended to Cabinet in July 2007 to develop the site (Please see Appendix 1 for details of the site).
- 5.5 The terms of the appointment approved by the Cabinet of 26 July 2007 was a conditional sale to Inner Circle for the combined site, subject to contract and planning.
- 5.6 Since their appointment Inner Circle worked with the landowners to develop the scheme in consultation with Planning and other agencies and also carried out public consultation.
- 5.7 Unfortunately due to the unprecedented change in the economic conditions resulting in the sudden and steep decline in property values, Inner Circle revised the financial offer

in October 2008.

5.8 Having considered the revised offer and following discussions with Sainsbury's, the revised offer from Inner Circle was rejected on 6 November 2008 as the offer did not demonstrate best consideration to the Council, nor value for money for Sainsbury

5.9 Options

5.10 To take the project forward, 4 options that are open to the Council have been considered and are outlined in the appendices to this report. Officers are recommending that option 4, outlined below, gives the Council the best outcome:

5.11 Option 4 – Secure planning consent for whole site, then develop in phases:

5.12 This option will ensure a comprehensive approach to the development with all land treated as part of a single integrated master plan creating certainty, albeit phased development. This will avoid a piecemeal development thereby eliminating the risk of creating back land sites.

5.13 The advantages and drawback of each of the options are further considered in Appendix 1.

5.14 Given the current economic situation and property market, Option 4 is considered the best way forward. Phase 1 could be Store with some residential above together with improvements to the High Street and phase 2 could be affordable housing with private housing being delivered as and when the market improves. The proposal at present is to treat Sainsbury as a special purchaser for Phase 1, and to competitively market Phase 2, once planning consent has been obtained, and enabling works (site clearance, asbestos removal, demolition, etc) and some infrastructure works are carried out by Sainsbury. This would give the Council a site ready for development, which would be more attractive in the current adverse property market conditions.

6.0 Lessons learnt and managing future risks

6.1 Property development by its nature has high risks. The economic and property market risk can impact on a scheme, in addition to the constraints on development which may emerge once details surveys have been carried out and whilst works are progressing on site. The Council will be transferring the impact of these risks to the Developer, under the terms of a development agreement.

6.2 The long history of this project and the recent abortive negotiations and sharp down caused by the failure of the market brings into sharp focus the need for the Council to take a strong risk management approach and learn lessons in taking the project forward.

6.3 The risk, of a sharp downturn in the global and local economy is something which could not be been completely negated, and has affected many property transactions and developments through the UK. In this case it meant that the previous offer by the previous Developer was not sustainable due to the rapidly deteriorating market

conditions. This would have been the case even if a development agreement had been entered into with the Council and this risk would have remained due to the conditionality (e.g. the need to obtain planning consent and build a scheme that was commercially viable at the level of the previous offer).

- 6.4 A fundamental difference between the previous approach of selecting a purchaser to commit to a fixed price and develop the scheme up to planning consent and the proposed option 4 is in respect of key inherent risks in such projects; especially planning and market risks.
- 6.5 The risk of an unsustainable offer or an unviable scheme is much reduced by treating the existing Landowner, Sainsbury, as a conditional special purchaser for Phase 1 and obtaining independent external valuation advice on this. This advice will be obtained before the Council enter into a conditional Development Agreement at an early stage of the project process.
- 6.6 With the previous approach the selected purchaser was responsible for obtaining planning consent and agreed to be bound to a purchase contract at the bid price. Whilst the Council worked with the selected purchaser on the scheme development to take away the planning risk, the market risk was to remain with the Council until the contract was exchanged and became unconditional.
- 6.7 With the proposed regeneration led approach in Option 4, the Council is in effect taking a more proactive approach to de-risking the site disposal process and procurement of a developer for phase 1.
- 6.8 By asking the Developer to enter into a conditional development agreement and Planning Performance Agreement at an early stage, the risk of impact of the planning condition is much reduced to the Council, and the Council maintains control over the timing of the property transactions to achieve an optimum financial outcome.
- 6.9 Planning risk – this remains with the Council until planning consent is granted. If the scope of planning does not meet both the Partner's aspirations, then in a worse case scenario the project will not proceed.
- 6.10 Key risks with Option 4 relate to programme management, resources, skills and collaboration. Working with a partner and in this case working with Sainsbury it has to be recognised that a key risk is that of not reaching agreement on the scheme, land deal or priority as well as potential conflicts of objectives.

7. Other options considered:

Option 1 –Defer the disposal and development:

This will defer the regeneration and capital receipts. In addition, this option is not favoured by Sainsbury who would like to proceed with the Store.

Option 2 – Re-market the whole site:

Based on the work done to date, an updated marketing brief can be prepared to secure a new developer through a competitive process. In view of the dramatic changes in the market it is likely that there will be a low response and as the current market remains uncertain there will be a general reluctance for bidders to submit bids on a fixed price conditional only upon planning and contract. With this option there will be a need to assess the best time for remarketing.

Option 3 – Phased Disposal/Development:

This option is to develop the site in phases to reflect the optimum timing for each component in the current and changing market. The drawback is that each piecemeal development risks creating back land sites if each plot is not developed in accordance with an overall Site Development Framework.

The option being recommended is:

Option 4 – Secure planning consent for whole site, then develop in phases:

This option will ensure a comprehensive approach to the development with all land treated as part of a single integrated master plan creating certainty, albeit phased development. This will avoid a piecemeal development thereby eliminating the risk of creating back land sites.

The advantages and drawback of each of the options are further considered in Appendix 1.

Given the current economic situation and property market, Option 4 is considered the best way forward. **Phase 1** could be Store with some residential above together with improvements to the High Street and **phase 2** could be affordable housing with private housing being delivered as and when the market improves. The proposal at present is to treat Sainsbury as a special purchaser for **Phase 1**, and to competitively market **Phase 2**, once planning consent has been obtained, and enabling works (site clearance, asbestos removal, demolition, etc) and some infrastructure works are carried out by Sainsbury. This would give the Council a site ready for development, which would be more attractive in the current market conditions.

8. Summary

- 8.1 It is proposed to take this project forward as a regeneration activity led by the Council under Option 4 and working with Sainsbury. Phase 1 could be the Store with the residential above together with the improvements to the High Street and phase 2 could be affordable housing with private housing as and when the market improves.
- 8.2 The design of the scheme will be carried out in collaboration, under a pre-development agreement, with Sainsbury who own part of the site and who the Council are recognising as a special purchaser for phase 1.
- 8.3 Sainsbury have confirmed a strong commitment to take an active role in the project going forward including taking responsibility for funding and assembling the resources to take forward the land development.

9. Chief Financial Officer Comments

9.1 As the revised offer from Inner Circle no longer demonstrates best consideration, the options for the site now needs to be re-considered. Although the Council's capital programme currently assumes a receipt in 2010/11 from the sale of the Hornsey Depot site, (with additional sums in the following years), these forecasts are currently all being reviewed as part of the 2009/10 budget setting process which are likely to lead to reductions in forecasts on all disposals. A receipt should not be the only consideration.

9.2 Members should note the following:

- With the current economic conditions there can be no certainty over the level of receipt achievable if the site is re-marketed and the council would incur additional costs.
- To land bank the site will further delay regeneration of the area and will forfeit any receipt for the foreseeable future

9.3 Overall it would appear that, given the apparent interest from Sainsbury's in continuing with the development of their store pursuing Option 4 looks most advantageous as both will address the regeneration objective whilst realising some capital receipt in the short-medium term.

9.4 The assistant director of Planning, Policy & Development favours Option 4. Although this will require 6-12 months to develop a site specific statutory planning brief, it will provide greater control and certainty over the development of the site which most closely matches the regeneration objective. It will also provide additional time to identify an alternative site for Hornsey re-use & recycling centre.

10. Head of Legal Services Comments

10.1 The Council holds the land for planning purposes and has power to dispose under the planning legislation. The statutory requirements on the Council is to dispose the land in such a manner in order to:

- (a) secure the best use of that or other land and any building or works which have been or are to be erected constructed or carried out on it, or
- (b) secure the erection, construction or carrying out on it of any buildings or works appearing to them to be needed for the proper planning of their area: and
- (c) obtained the best consideration that can be reasonably obtained.

The price is just one element in the Council statutory obligation and both of these obligations must be complied with. The Council must judge the consideration by reference to the purposes of the disposal. So if there is a potential purchaser or developer offering more money but for a different purpose or for no purpose other than to thwart the proper planning of the area or in securing the best use of the area, then it would be appropriate for the Council to reject that higher offer. This would not be a breach of the Council's statutory obligations.

10.2 The Council has formally rejected the previous offer from Inner Circle as it was deemed not to meet the Council's statutory obligation of achieving best consideration and the draft contract has now been withdrawn from Inner Circle.

11 Assistant Director (Planning, Policy and Development) Comments

11.1 The Hornsey Depot Site is identified in the Unitary Development Plan and Heartlands Development Framework as being an important regeneration site for a mixed use development for retail and housing.

Assistant Director of Strategic & Community Housing Service

11.2 Within Option 4 details and the negotiations with Sainsbury, Officers will ensure that whole development is brought forward with a mixed use development that includes affordable housing that is not segregated from the private housing to ensure the objective of having an integrated and sustainable development of affordable and open market housing.

11.3 The planning brief will need to address this issue in a number of ways, e.g. high quality of design of the affordable housing, materials and finishes and particularly high levels of sustainability (low carbon technology) and energy efficiency. The affordable should not be externally distinguishable from the private housing and consideration should be given to the feasibility of placing the affordable in a number of locations rather than a single plot although it is appreciated that this may give rise to other problems, infrastructure, isolated blocks pending private development etc., which should be addressed in the details of the scheme.

11.4 The assumption that affordable housing will be able to come forward at an early stage due to the availability of grant will also be subject to the tenures agreed and market conditions at the time. RSLs are currently very reluctant to commit to schemes with substantial numbers of shared ownership units exposing them to sales risk in the current market. If the site were to be brought forward at present the evidence from other developments is that RSLs would be looking for a high percentage of affordable rent and intermediate rent rather than shared ownership. However, the Council's preference for this site would be for any intermediate tenure to be in the form of shared ownership or, if market conditions dictate, deferred purchase shared ownership (rent to homebuy) rather than a substantial proportion of the affordable housing being let permanently as non secure intermediate rent

12 Equalities & Community Cohesion Comments:

12.1 There are no specific equality or community implications at this stage of the project. An equality impact assessment of the regeneration proposals will be carried out, in collaboration with the Developer when detailed scheme proposals have been prepared. The Developer will be required to comply with all statutory equalities legislation in developing the scheme.

Consultation

12.2 The Hornsey Depot Site has been consulted upon as part of the process statutory planning process of identification and development within the Unitary Development Plan and Heartlands Development Framework as being an important regeneration site for a mixed use development for retail and housing. Further extensive community and stakeholder consultation will be carried out as a part of the site development framework and pre-planning application process.

13 Service Financial Comments

The financial implications from the options detailed in the report are:

- Option 1 will result in no projected capital receipts in the short to medium term until the market shows some improvement.
- Option 2, 3 & 4 will result in some capital receipts in the short/medium term but the quantum and timing will be dependant upon the changing state of the property market.

The Developer will be asked to enter into a Planning Performance Agreement, and will be responsible for payment of the Planning Services' fees under that agreement.

Option 4 is being recommended, this will mean that the cost to develop the scheme will be borne by Sainsbury. However, the Council will require a budget provision for its own legal and surveyors fees. The Council will also need to procurement external valuers, acting as experts, to provide independent valuation advice to the Council on the valuation of the Council and Sainsbury's land interests, taking into account the Special Purchaser status, and for Cabinet to consider their advice together with the terms of disposal before the decision on any disposal is made

14 Use of appendices/Tables and photographs

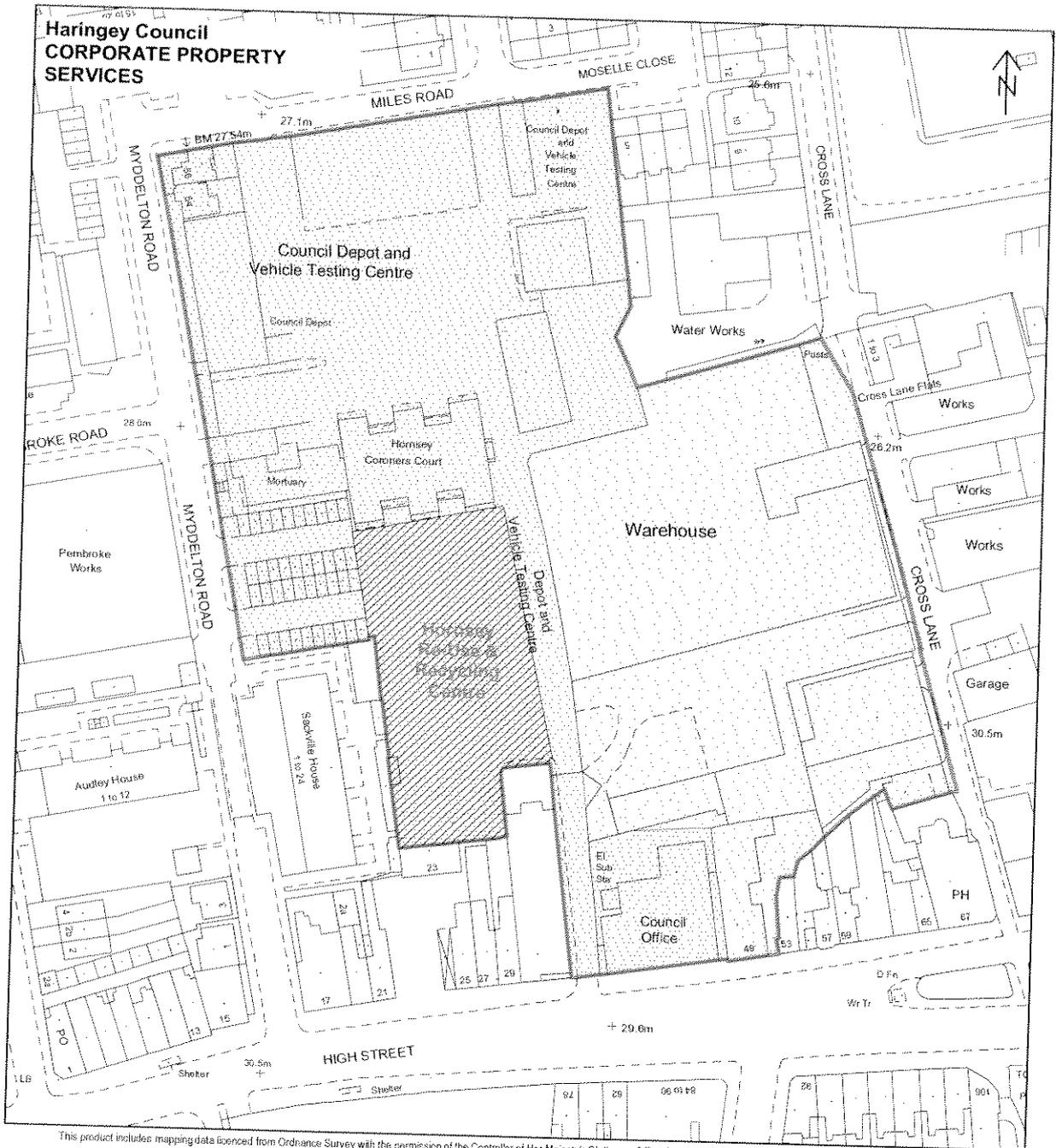
Appendix 1 – Ownership and Site Plan

15. Local Government (Access to Information) Act 1985 Background papers

- Report to the Executive 20th July 2004.
- Report of the Executive 21 November 2006
- Cabinet Report 26 July 2007 (as amended)
- Delegated Decision Report on Hornsey Depot 4.11.08

There is exempt and non-exempt information on Hornsey Depot project. This report contains public information. A Report with exempt information has been placed on the exempt agenda and is **not for publication**. The exempt information is under the following category (identified in the amended schedule 12A of the Local Government Act 1972)

(3) Information relating to the financial or business affairs of any particular person (including the authority holding that information)



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Edged red - Combined site boundary
 Shaded blue - Haringey Council ownership

Shaded green - Sainbury ownership
 Hatched black - Area occupied by Recycling Centre

Development Site - showing area occupied by Recycling Centre (former Hornsey Depot & Sainbury's Land) High Street Hornsey LONDON N8

Deed Document No. : n/a

LR title no. :

Site Area (hectares) : n/a

Overlay : Environment - Depots

Plan produced by Janice Dabinett on 11/09/2007

Scale 1:1250

CPM No.

Drawing No. BVES A4 1493zk



Agenda item:

[No.]**Cabinet****16 December 2008**

Report Title. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

Report of Chief Executive

Signed :

Contact Officer : Richard Burbidge

Telephone: 020 8489 2923

Wards(s) affected: **Not applicable**Report for: **Information****1. Purpose of the report**

7.1 To inform the Cabinet of delegated decisions and significant actions taken by Directors.

1.2 The report details by number and type decisions taken by Directors under delegated powers. Significant actions (decisions involving expenditure of more than £50,000) taken during the same period are also detailed.

2. Introduction by Cabinet Member (if necessary)

2.1. Not applicable

3. State link(s) with Council Plan Priorities and actions and /or other Strategies:

3.1. These are contained in the individual action forms.

4. Recommendations

4.1. That the report be noted

5. Reason for recommendation(s)

5.1. Not applicable.

6. Other options considered

6.1. Not applicable

7. Summary

7.1 To inform the Cabinet of delegated decisions and significant actions taken by Directors.

7.2 The report details by number and type decisions taken by Directors under delegated powers. Significant actions (decisions involving expenditure of more than £50,000) taken during the same period are also detailed.

8. Chief Financial Officer Comments

8.1. Where appropriate these are contained in the individual delegations.

9. Head of Legal Services Comments

9.1. Where appropriate these are contained in the individual delegations.

10. Head of Procurement Comments – [Required for Procurement Committee]

10.1. Not applicable

11. Equalities & Community Cohesion Comments

11.1. Where appropriate these are contained in the individual consultation forms.

12. Consultation

12.1. Where appropriate details are contained in the individual consultation forms.

13. Service Financial Comments

13.1. Where appropriate details are contained in the individual consultation forms.

14. Use of appendices /Tables and photographs

14.1. Not applicable

15. Local Government (Access to Information) Act 1985

15.1 Background Papers

The following background papers were used in the preparation of this report;

Delegated Decisions and Significant Action Forms

Those marked with ♦ contain exempt information and are not available for public inspection.

The background papers are located at River Park House, 225 High Road, Wood Green, London N22 8HQ.

To inspect them or to discuss this report further, please contact Richard Burbidge on 020 8489 2923.

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CORPORATE RESOURCES AND CHIEF EXECUTIVE SERVICE

Significant decisions - Delegated Action 2008/09 –November 2008

◆ denotes papers are Exempt.

| No | Date approved by Director | Title | Decision |
|----|---------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| 1. | 26.11.08 | Approval for Award of Contract under CSO 11.02 re: Council-wide Programme: Working at the Political Interface | Agreed by Assistant Chief Executive (People & OD) to award the contract to SOLACE Enterprises. |

Delegated Action

| Type | Number |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Request for waiver of CSO 6.04 under CSO 7 re: Electrical works, Parks Workshop, Ashley Road, signed by DCR 04.11.08. | 1 |
| Request for implementation of CSO 6.03 re: Various works – Red Gables Family Centre, signed by DCR 04.11.08. | 1 |
| Request for waiver from need to obtain three quotes for works at Munro Works re: Rubbish/Waste Disposal at Munro Works, Cline Road, N11, signed by DCR 17.11.08. | 1 |
| Request for implementation of CSO 6.03 re: Demountable Unit – White Hart Lane Project, signed by DCR 19.11.08. | 1 |
| Request for waiver of 6.04 under CSO 7 re: Council Tax single occupiers discount review, signed by DCR 20.11.08. | 1 |
| Request for waiver of CSO ref: 7.02 (b) re: School Risk Ranking Project, signed by DCR 26.11.08. | 1 |
| Approval for award of contract under CSO 11.02 re: Alexandra House Reception Security Screen, signed by DCR 26.11.08. | 1 |
| ◆ Delegated Authority of the Director of Corporate Resources re: Hornsey Central Depot, signed 05.11.08 | 1 |

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